

**CITY OF STRATFORD  
2012 CAPITAL BUDGET FUNDED**

| Project  | Gross Cost     | Recoverable From Utilities | Recoverable From Reserves | Recoverable From External Sources | Long Term Financing | Net Tax Levy   | FINAL   |
|--|----------------|----------------------------|---------------------------|-----------------------------------|---------------------|----------------|---|
| <b>Building &amp; Planning 2011 \$ 144,000</b>             |                |                            |                           |                                   |                     |                |   |
| Official Plan Update                                       | 140,000        |                            | (140,000)                 |                                   |                     | 0              |   |
| D.C. By-law  | 55,000         |                            | (22,824)                  |                                   |                     | 32,176         |   |
| Vehicle Replacement  | 25,000         |                            | (25,000)                  |                                   |                     | 0              |   |
| Council Chambers Communication System                      | 63,000         |                            | (63,000)                  |                                   |                     | 0              | From 2011   |
| 2nd floor rotunda/rear stair/council lounge                | 175,824        |                            | (64,000)                  |                                   |                     | 111,824        | City Hall   |
| Water Street Portico Roof Replacement                      | 350,000        |                            | (350,000)                 |                                   |                     | 0              | Discovery Centre  |
| <b>Building &amp; Planning Total</b>                       | <b>808,824</b> | <b>0</b>                   | <b>(664,824)</b>          | <b>0</b>                          | <b>0</b>            | <b>144,000</b> |   |
| <b>Police 2011 \$ 0</b>                                    |                |                            |                           |                                   |                     |                |   |
| Three Cruisers   | 105,000        |                            | (105,000)                 |                                   |                     | 0              |   |
| <b>Police Total</b>  | <b>105,000</b> | <b>0</b>                   | <b>(105,000)</b>          | <b>0</b>                          | <b>0</b>            | <b>0</b>       |   |
| <b>Library 2011 \$48,800</b>                               |                |                            |                           |                                   |                     |                |   |
| Computer Replacement                                       | 44,300         |                            |                           |                                   |                     | 44,300         | Projected needs to replace outdated computers & telephones                                    |
| Elevator improvement                                       | 20,051         |                            |                           | (15,038)                          |                     | 5,013          | Accessibility   |
| Strategic Plan   | 10,000         |                            | (10,000)                  |                                   |                     | 0              | To identify core services   |
| <b>Library Total</b>                                       | <b>74,351</b>  | <b>0</b>                   | <b>(10,000)</b>           | <b>(15,038)</b>                   | <b>0</b>            | <b>49,313</b>  |   |
| <b>Corporate Services 2011 \$ 212,025</b>                  |                |                            |                           |                                   |                     |                |   |
| Folding/ Inserting Mailing Machine                         | 20,000         |                            |                           |                                   |                     | 20,000         | Current Machine will be five years old. Parts are no longer available. Used by all divisions. |
| <b>Information Technology:</b>                             | <b>20,000</b>  |                            |                           |                                   |                     | <b>20,000</b>  |   |
| Corporate BES-Fax Upgrade (ITS-DCFAX)                      | 14,000         |                            | (14,000)                  |                                   |                     | 0              |   |
| Corporate - CityHallDC Server Upgrade (ITS-VIRTEX)         | 20,000         |                            | (20,000)                  |                                   |                     | 0              |   |
| Corporate - Windows Storage Server Upgrade (ITS-NAS)       | 10,000         |                            | (10,000)                  |                                   |                     | 0              |   |
| Corporate - Rotary Complex - WiFi Enhancements             | 45,000         |                            |                           |                                   |                     | 45,000         |   |
| Corporate - Other City Building - WiFi Enhancements        | 18,500         |                            |                           |                                   |                     | 18,500         |   |
| Clerks - EDMS Committee Management Add-on                  | 12,425         |                            | (12,425)                  |                                   |                     | 0              |   |
| Engineering - AutoCAD Upgrade Training                     | 7,450          |                            | (7,450)                   |                                   |                     | 0              |   |
| Community Services - Stationery Projectors                 | 12,950         |                            | (12,950)                  |                                   |                     | 0              |   |
| Corporate - DR/HA Primary Server Mirroring                 | 28,970         |                            | (28,970)                  |                                   |                     | 0              |   |
| Corporate - Kaseya Module Active Directory Integration     | 7,365          |                            |                           |                                   |                     | 7,365          |   |
| Corporate - Microsoft Office Upgrade                       | 49,625         |                            | (25,000)                  |                                   |                     | 24,625         |   |
| Corporate - Microsoft Office Upgrade - Transition Training | 25,000         |                            |                           |                                   |                     | 25,000         |   |
| Corporate - Web Content Management System (CMS)            | 17,500         |                            |                           |                                   |                     | 17,500         |   |

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| Corporate - Switching Solution -- HP IMC                                | 7,110            |                            |                           |                                   |                     | 7,110          |  |
| Corporate - FIS Funded Development                                      | 10,000           |                            |                           |                                   |                     | 10,000         |  |
| Corporate - FIS HR Module   | 17,840           |                            | (17,840)                  |                                   |                     | 0              |  |
| Corporate - WMS Funded Development                                      | 10,000           |                            |                           |                                   |                     | 10,000         |  |
| Corporate - Bandwidth Shaper & Performance (Exinda)                     | 10,425           |                            |                           |                                   |                     | 10,425         |  |
| Corporate- Penny Software   | 21,000           |                            | (21,000)                  |                                   |                     | 0              |  |
| Corporate- Councillor Mobile Devices (Notebooks; Tablets)               | 12,500           |                            | (12,500)                  |                                   |                     | 0              |  |
| Building & Planning-AMANDA eENTERPRISE Enhancements/Modules             | 29,970           |                            | (29,970)                  |                                   |                     | 0              |  |
| Building & Planning- AMANDA Batch Scheduler                             | 16,500           |                            |                           |                                   |                     | 16,500         |  |
| Corporate - Kaseya Module Mobile Device Manager                         | 7,500            |                            | (7,500)                   |                                   |                     | 0              |  |
|   | <b>411,630</b>   |                            | <b>(219,605)</b>          |                                   |                     | <b>192,025</b> |  |
| <b>Corporate Services Total</b>   | <b>431,630</b>   | <b>0</b>                   | <b>(219,605)</b>          | <b>0</b>                          | <b>0</b>            | <b>212,025</b> |  |
| <b>Community Services 2011 \$ 275,000</b>                               |                  |                            |                           |                                   |                     |                |  |
| <b>Parks:</b>   |                  |                            |                           |                                   |                     |                |  |
| Playground Equipment - Replacement                                      | 80,000           |                            |                           |                                   |                     | 80,000         | Playground Replacement Program - Fields Subdivision  |
| Festival Parking Lot  | 80,000           |                            | (80,000)                  |                                   |                     | 0              | Partial repaving focusing on damaged areas   |
| Replace P07- Water Truck  | 65,000           |                            | (65,000)                  |                                   |                     | 0              | Parks utility vehicle 1999   |
| <b>Parks Sub-Total</b>  | <b>225,000</b>   |                            | <b>(145,000)</b>          |                                   |                     | <b>80,000</b>  |  |
| <b>Recreation:</b>  |                  |                            |                           |                                   |                     |                |  |
| KCC HVAC  | 245,000          |                            | (125,000)                 |                                   |                     | 120,000        | Replacement of HVAC system   |
| Trail Master Plan   | 41,000           |                            | (41,000)                  |                                   |                     | 0              | Carried forward from 2011  |
| Ball Field Tractor  | 20,000           |                            | (20,000)                  |                                   |                     | 0              | Carried \$10,000 from 2011 - Replacement with a tractor under budgeted   |
| Bridge Replacement-North Shore  | 45,000           |                            | (45,000)                  |                                   |                     | 0              | Carried \$13,000 from 2011- under estimate the Project cost ( engineering complete )   |
| <b>Recreation Sub-Total</b>   | <b>351,000</b>   |                            | <b>(231,000)</b>          |                                   |                     | <b>120,000</b> |  |
| <b>Cemetery:</b>  |                  |                            |                           |                                   |                     |                |  |
| Maintenance Tractor - Grass   | 20,000           |                            | (20,000)                  |                                   |                     | 0              |  |
| <b>Cemetery Sub-Total</b>   | <b>20,000</b>    |                            | <b>(20,000)</b>           |                                   |                     | <b>0</b>       |  |
| <b>Transit:</b>   |                  |                            |                           |                                   |                     |                |  |
| Bus Replacement   | 520,000          |                            |                           | (520,000)                         |                     | 0              | Bus Replacement Program  |
| Garage Lighting   | 25,000           |                            |                           | (25,000)                          |                     | 0              |  |
| <b>Transit Sub-Total</b>  | <b>545,000</b>   |                            | <b>0</b>                  | <b>(545,000)</b>                  |                     | <b>0</b>       |  |
| <b>Parallel Transit Division:</b>                                       |                  |                            |                           |                                   |                     |                |  |
| Mobility Bus Replacement  | 90,000           |                            |                           | (90,000)                          |                     | 0              | Bus Replacement Program  |
| <b>Parallel Transit Sub-Total</b>                                       | <b>90,000</b>    |                            |                           | <b>(90,000)</b>                   |                     | <b>0</b>       |  |
| <b>Community Services Total</b>   | <b>1,231,000</b> | <b>0</b>                   | <b>(396,000)</b>          | <b>(635,000)</b>                  | <b>0</b>            | <b>200,000</b> |  |
| <b>Fire 2011 \$ 42,000</b>  |                  |                            |                           |                                   |                     |                |  |
| Station# 1 & #2 Parking lot expansion,asphalt repairs and line painting | 15,000           |                            |                           |                                   |                     | 15,000         | There is insufficient parking for staff and fire department vehicles. Parking lots require repairs to extend their life. Project includes sealing and line painting. |
| Replace 10 SCBA cylinders and 5 Bunker Suits                            | 27,000           |                            |                           |                                   |                     | 27,000         |  |
| <b>Fire Total</b>   | <b>42,000</b>    | <b>0</b>                   | <b>0</b>                  | <b>0</b>                          | <b>0</b>            | <b>42,000</b>  |  |

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| <b>Economic Development 2011 \$ 0</b>  |                  |                            |                           |                                   |                     |              |  |              |
| University of Waterloo Campus  | 5,750,000        |                            |                           | (3,120,000)                       | (2,630,000)         | 0            | External sources are land sales and grants.  |              |
| <b>Economic Development Total</b>  | <b>5,750,000</b> |                            | <b>0</b>                  | <b>(3,120,000)</b>                | <b>(2,630,000)</b>  | <b>0</b>     |  |              |
| <b>Airport 2011 \$ 0</b>   |                  |                            |                           |                                   |                     |              |  |              |
| Runway Resurfacing   | 875,000          |                            | (725,000)                 |                                   | (150,000)           | 0            | Runway 05-23 (original length) pavement condition is poor. 150,000 to be repaid from reserve contributions for 2013 and 2014.      |              |
| <b>Airport Total</b>   | <b>875,000</b>   | <b>0</b>                   | <b>(725,000)</b>          | <b>0</b>                          | <b>(150,000)</b>    | <b>0</b>     |  |              |
| <b>Engineering &amp; Public Works 2011 \$ 1,315,000</b>                              |                  |                            |                           |                                   |                     |              |  |              |
| <b>2011 CARRYFORWARD/RESERVE</b>   |                  |                            |                           |                                   |                     |              |  |              |
| WPCP/Worsley/Erie/Brydges Sanitary Trunk, Stage 6; Brydges Street, Home to Oak       | 150,000          |                            |                           | -150,000                          |                     | 0            | Completion   |              |
| Storm Pumping Station Upgrades   | 80,000           |                            | -80,000                   |                                   |                     | 0            | Romeo Underpass  |              |
| Douglas Street Reconstruction  | 50,000           |                            |                           | -50,000                           |                     | 0            | Completion   |              |
| Norman Street Reconstruction, Douglas to John  | 50,000           |                            |                           | -50,000                           |                     | 0            | Completion   |              |
| St. Patrick Street Reconstruction, Wellington to 150m east                           | 50,000           |                            |                           | -50,000                           |                     | 0            | Completion   |              |
| <b>2011 Carry Forwards Subtotal</b>  | <b>380,000</b>   | <b>0</b>                   | <b>(80,000)</b>           | <b>(300,000)</b>                  | <b>0</b>            | <b>0</b>     |  |              |
| <b>SEWER/WATER/ROAD CONSTRUCTION:</b>  |                  |                            |                           |                                   |                     |              |  |              |
| Brunswick Street Reconstruction, Romeo to Trinity                                    | 1,180,000        | -425,000                   |                           | -755,000                          |                     | 0            | Federal gas tax funding for road and storm work \$755,000.   |              |
| Birmingham Street Reconstruction, Youngs to Cambria                                  | 820,000          | -320,000                   |                           | -500,000                          |                     | 0            | Federal gas tax funding for road and storm work \$500,000.   |              |
| Youngs Street Reconstruction, Birmingham to St. Vincent                              | 340,000          | -130,000                   |                           | -210,000                          |                     | 0            | Federal gas tax funding for road and storm work \$210,000.   |              |
| Church Street Rebuild, Cambria to West Gore  | 350,000          | -40,000                    |                           | -310,000                          |                     | 0            | Federal gas tax funding for road and storm work \$310,000.   |              |
| Home Street Rebuild, Brydges to West Gore  | 480,000          |                            |                           |                                   |                     | 480,000      | Road rebuild required.   |              |
| McCarthy Road Extension West, Rotary Complex to Forman                               | 1,540,000        |                            | -1,296,000                | -244,000                          |                     | 0            | Subject to development in 2012.  |              |
| Forman Avenue Watermain Extension to McCarthy  | 285,000          |                            | -73,000                   | -212,000                          |                     | 0            | Subject to development in 2012.  |              |
| Water - Meter Replacements   | 50,000           | -50,000                    |                           |                                   |                     | 0            | Annual program.  |              |
| Water - Service Replacements   | 50,000           | -50,000                    |                           |                                   |                     | 0            | Annual program.  |              |
| Water - Chlorine Equipment   | 20,000           | -20,000                    |                           |                                   |                     | 0            | Annual program.  |              |
| Water - Vehicle and Equipment Purchases  | 45,000           | -45,000                    |                           |                                   |                     | 0            | Annual program.  |              |
| Water - SCADA  | 30,000           | -30,000                    |                           |                                   |                     | 0            | Annual program.  |              |
| Water - DWQMS Audit  | 20,000           | -20,000                    |                           |                                   |                     | 0            | Annual program.  |              |
| Water - Building Upgrades  | 120,000          | -120,000                   |                           |                                   |                     | 0            | Mornington Well, Romeo Obs Well and Romeo Control Centre   |              |
| Water - Forman Water Tower Study   | 50,000           | -50,000                    |                           |                                   |                     | 0            | Upgrades and coating.  |              |
| Water - Dufferin Water Tower   | 500,000          | -500,000                   |                           |                                   |                     | 0            | Structural upgrades and coating.   |              |
| Sidewalk Upgrade   | 50,000           |                            |                           |                                   |                     | 50,000       | Annual program.  |              |
| Private Sidewalks  | 10,000           |                            |                           | -10,000                           |                     | 0            | Annual program.  |              |
| Core Area Brick Upgrades   | 50,000           |                            | -50,000                   |                                   |                     | 0            | Annual program.  |              |
| Accessibility Improvements   | 25,000           |                            |                           |                                   |                     | 25,000       | Annual program.  |              |
| New Sidewalk - Downie Street, east side, Bruce to Simcoe                             | 30,000           |                            |                           |                                   |                     | 30,000       | All on City parkland property.   |              |
| New Sidewalk - Mornington Street, east side, Delamere to Walkway (Local Improvement) | 50,000           |                            |                           | -9,000                            |                     | 41,000       | Budget prepared based upon the project being completed as a local improvement with private share.                                  |              |
| New Sidewalk - Burritt St west side, Ontario to Douro (Local Improvement)            | 50,000           |                            |                           | -50,000                           |                     | 0            | Local Improvement project; also funded from RBC holdback   |              |
| Asphalt Resurfacing, Cracksealing & Surface Treatment                                | 312,000          |                            |                           | -93,000                           |                     | 219,000      | Annual program. Budget will support MTO connecting link work on Erie Street subject to MTO approval. Fed gas tax funding \$93,000. |              |
| Crane Avenue Surface Asphalt, Erie Street to Development                             | 125,000          |                            |                           |                                   |                     | 125,000      | Surface asphalt to be provided by City as part of the Development Service Agreement.   |              |

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| Bridge and Culvert Improvements   | 100,000           |                            |                           |                                   |                     | 100,000          | 2011 Bridge and Culvert Study recommendations, annual program. West Gore culvert upgrade and Romeo Railway Bridge gation replacement. |
| Traffic - New Signals at Mornington and McCarthy                                      | 100,000           |                            | -90,000                   | -10,000                           |                     | 0                | DC Study recommendation; also funded from RBC holdback  |
| Traffic - New Street Lights in Annexed Areas  | 40,000            |                            |                           |                                   |                     | 40,000           | O'Loane Avenue from Galt to Quinlan.  |
| Traffic - New Variable Message Sign Boards  | 40,000            |                            |                           |                                   |                     | 40,000           | Health and safety on City roadways. Two portable units for overnight use on two way streets.  |
| Traffic - Bike Lane Roadway Line Markings   | 10,000            |                            |                           |                                   |                     | 10,000           | Transportation Master Plan Study recommendations.   |
| Sanitary - Citywide Collection System Improvements                                    | 50,000            | -50,000                    |                           |                                   |                     | 0                | Annual program. Religning, spot improvements and storm water infiltration reduction.  |
| Sanitary - Basement Isolation and Rainwater Leader Disconnection                      | 50,000            | -50,000                    |                           |                                   |                     | 0                | Annual incentive program for basement flood protection.   |
| Sanitary - House Service Applications   | 10,000            |                            |                           | -10,000                           |                     | 0                | Annual program.   |
| Sanitary - Residential Service Upgrade Program  | 100,000           | -100,000                   |                           |                                   |                     | 0                | Annual incentive program for upgrading private services to reduce flooding and storm water into sanitary system.                      |
| Sanitary - Pumping Station Upgrades for SCADA and Alarms                              | 120,000           | -120,000                   |                           |                                   |                     | 0                | Annual program.   |
| Sanitary - WPCP Improvements  | 200,000           | -200,000                   |                           |                                   |                     | 0                | Annual program for planned capital; blower replacement to reduce hydro usage, SCADA, metering, pumps, valves.                         |
| Storm - Citywide Collection System Improvements                                       | 80,000            |                            |                           |                                   |                     | 80,000           | Annual program.   |
| Storm - Pond and Drain Improvements   | 20,000            |                            |                           |                                   |                     | 20,000           | Annual program to remove vegetation and regrade slopes/bottoms to design elevations to maintain flow.                                 |
| Southside Storm Implementation Ph3 - Dufferin Arena to Lorne Trunk                    | 3,200,000         |                            |                           |                                   | -3,200,000          | 0                | Construction. Southside Storm Class EA Addendum Study recommendation.   |
| Southside Storm Implementation Ph4 - Lorne Trunk to Norfolk/Borden/Bruce/Elgin/Taylor | 100,000           |                            |                           |                                   | -100,000            | 0                | Design. Southside Storm Class EA Addendum Study recommendation. Planned construction 2013-2015.                                       |
| Large Vehicle and Equipment - Purchases   | 615,000           |                            | -615,000                  |                                   |                     | 0                | Annual program.   |
| Public Works - Facility Shop Heater and Door Upgrades                                 | 55,000            |                            |                           |                                   |                     | 55,000           | Health and safety.  |
| Waste - Landfill Scalehouse Upgrade   | 25,000            |                            | -25,000                   |                                   |                     | 0                | Health and safety.  |
| Waste - Landfill Gas  | 1,721,000         |                            | -500,000                  |                                   | -1,221,000          | 0                | Required by Ministry of the Environment.  |
| Waste - Landfill Cell 3A Development  | 50,000            |                            | -50,000                   |                                   |                     | 0                | Design only.  |
| <b>ENGINEERING, PUBLIC WORKS &amp; WATER TOTALS</b>                                   | <b>13,648,000</b> | <b>-2,320,000</b>          | <b>-2,779,000</b>         | <b>-2,713,000</b>                 | <b>-4,521,000</b>   | <b>1,315,000</b> |   |
| <b>GRAND TOTAL 2012 CAPITAL BUDGET</b>  | <b>22,965,805</b> | <b>-2,320,000</b>          | <b>-4,899,429</b>         | <b>-6,483,038</b>                 | <b>-7,301,000</b>   | <b>1,962,338</b> |   |