

2012 OPERATING BUDGET INDEX
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CITY OF STRATFORD 2012 BUDGET

<u>PUBLIC LIBRARY - G411</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Administration	-88,621	-92,601	-92,775	-92,952	-93,133
Public Services	-37,000	-37,000	-37,000	-37,000	-37,000
Operations	-78,656	-80,246	-81,653	-83,088	-84,551
Public Library on Wheels	-11,000	-11,000	-11,220	-11,444	-11,673
PCIN	-105,293	-113,385	-115,653	-117,966	-120,325
TOTAL REVENUES	-320,569	-334,233	-338,301	-342,451	-346,683
<u>EXPENDITURES</u>					
Administration	1,608,662	1,782,936	1,816,716	1,850,354	1,887,319
Public Services	3,800	4,600	4,600	4,600	4,600
Library Board	4,728	7,000	5,000	5,000	5,000
Operations	148,704	89,565	93,242	94,093	94,960
Adult Program	135,661	135,661	138,374	141,142	143,965
Young Adult Program	4,503	4,503	4,593	4,685	4,779
Children's Program	36,575	36,576	37,308	38,054	38,815
Public Library on Wheels	27,135	28,824	28,788	29,364	29,952
PCIN	105,280	113,364	115,632	117,944	120,303
Building & Property	32,842	37,101	37,843	38,600	39,372
Amortization	392,400	392,400	392,400	392,400	392,400
TOTAL EXPENDITURES	2,500,290	2,632,531	2,674,496	2,716,235	2,761,464
NET BUDGET G411	2,179,721	2,298,298	2,336,196	2,373,785	2,414,781

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-392,400	-392,400	-392,400	-392,400	-392,400
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	20,000	20,000	20,000	20,000	20,000
TOTAL ADJUSTMENTS	-372,400	-372,400	-372,400	-372,400	-372,400

TOTAL TAX LEVY	1,807,321	1,925,898	1,963,796	2,001,385	2,042,381
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-320,569	-334,233	4.26%
Expenditures	2,127,890	2,260,131	6.21%
Net	1,807,321	1,925,898	6.56%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Henderson and Councillor Ritsma that the G411 Public Library operating budget be approved as presented, for a 2012 net budget of \$1,929,864. Carried. (Nov 01/11)

Library decreased by \$3,966. - see minutes Dec 06/11 - for a 2012 net budget of \$1,925,898.

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$1,925,898.

CITY OF STRATFORD 2012 BUDGET

ECONOMIC DEVELOPMENT - G511

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Sales	-500	0	0	0	0
Recoverable	-21,500	-22,000	-22,000	-22,000	-22,000
Ontario Grants	-80,000	-80,000	-80,000	-80,000	-80,000
TOTAL REVENUES	-102,000	-102,000	-102,000	-102,000	-102,000

EXPENDITURES

Administration	308,555	333,220	338,769	344,430	350,203
Business Expenses	26,000	15,000	15,000	15,000	15,000
Trade Shows	22,000	19,500	19,500	19,500	19,500
Promotions	55,500	53,500	53,500	53,500	53,500
Marketing Development	15,000	13,000	13,000	13,000	13,000
Industrial Directories	2,000	1,000	1,000	1,000	1,000
Small Business Enterprise Centre	206,836	202,000	202,000	202,000	202,000
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	635,891	637,220	642,769	648,430	654,203
NET BUDGET G511	533,891	535,220	540,769	546,430	552,203

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	-28,800	-24,000	-24,000	-24,000	-24,000
Plus Transfer to Reserves	5,000	5,000	5,000	5,000	5,000
TOTAL ADJUSTMENTS	-23,800	-19,000	-19,000	-19,000	-19,000
TOTAL TAX LEVY	510,091	516,220	521,769	527,430	533,203

BUDGET COMPARISON 2011-2012

	2011 BUDGET	2012 BUDGET	% CHANGE
Revenue	-130,800	-126,000	-3.67%
Expenditures	640,891	642,220	0.21%
Net	510,091	516,220	1.20%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Nickel and Councillor Mark, that the G511 Economic Development operating budget be approved as presented, for a 2012 net budget of \$516,220. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$516,220.

CITY OF STRATFORD 2012 BUDGET

AIRPORT - G512

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Parking	-17,000	-17,340	-17,686	-18,040	-18,400
Farm Land	-8,150	-8,150	-8,150	-8,150	-8,150
Hanger Land	-28,800	-29,208	-29,624	-30,048	-30,650
Landing Services	-1,600	-1,680	-1,680	-1,760	-1,760
Fuel Services	-165,000	-165,000	-165,000	-165,000	-165,000
Airport Terminal	-9,500	-9,500	-9,500	-9,500	-9,500

TOTAL REVENUES

-230,050	-230,878	-231,640	-232,498	-233,460
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EXPENDITURES

Land Rental	18,800	19,176	19,560	19,950	20,350
Administration	74,568	79,319	87,155	87,155	87,505
Landing Services	28,900	29,000	29,000	29,520	30,020
Fuel Services	129,300	129,300	129,300	129,300	129,300
Airport Terminal	24,300	24,300	24,500	24,500	24,800
Vehicles & Equipment	5,000	5,000	5,000	5,000	5,000
Amortization	93,000	93,000	93,000	93,000	93,000

TOTAL EXPENDITURES

373,868	379,095	387,515	388,425	389,975
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NET BUDGET

143,818	148,217	155,875	155,927	156,515
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ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-93,000	-93,000	-93,000	-93,000	-93,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	67,500	80,000	90,000	100,000	110,000
TOTAL ADJUSTMENTS	-25,500	-13,000	-3,000	7,000	17,000
TOTAL TAX LEVY	118,318	135,217	152,875	162,927	173,515

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-230,050	-230,878	0.36%
Expenditures	348,368	366,095	5.09%
Net	118,318	135,217	14.28%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Mark, that the G512 Airport operating budget be approved as presented, for a 2012 net budget of \$135,217. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$135,217.

CITY OF STRATFORD 2012 BUDGET

**SOCIAL SERVICES/
ONTARIO WORKS - G611**

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Administration	-680,472	-1,239,039	-1,298,322	-1,381,793	-1,484,518
Ontario Works Stratford	-3,492,055	-2,363,642	-2,571,745	-2,788,455	-3,020,407
Ontario Works Perth	-1,330,560	-3,058,036	-3,210,938	-3,371,485	-3,540,059
Ontario Works St. Marys	-258,120	-263,283	-276,446	-290,269	-304,782
OW Employment Support	-421,495	-548,034	-556,314	-564,043	-571,771
OW Child Care	-86,860	-93,198	-91,735	-91,735	-91,735
Addiction Treatment	-122,510	-131,647	-133,294	-134,831	-136,368
Emergency Planning	-8,855	-7,002	-7,002	-9,803	-11,203
Homelessness Initiatives	-102,240	-102,329	-105,924	-109,699	-113,663
Homemakers & Nursing	-12,240	-20,216	-22,972	-27,567	-31,242
National Child Tax Benefit	-70,954	-66,101	-67,754	-69,447	-71,184
Local Access Recreation Program	-16,223	-26,826	-27,496	-28,184	-28,888
Provincial Rent Bank	-24,688	-24,688	-24,688	-24,688	-24,688
Social Planning Council	-14,758	-13,413	-13,413	-13,413	-13,413
Emergency Energy Fund	-12,640	-12,640	-12,640	-12,640	-12,640

TOTAL REVENUES

-6,654,668 -7,970,093 -8,420,684 -8,918,051 -9,456,561

EXPENDITURES

Administration	1,037,469	1,557,432	1,683,034	1,791,510	1,925,045
Ontario Works Stratford	4,300,560	2,854,640	2,997,372	3,147,241	3,304,603
Ontario Works Perth	1,330,560	3,058,036	3,210,938	3,371,485	3,540,059
Ontario Works St. Marys	258,120	263,282	276,447	290,269	304,782
OW Employment Support	485,370	595,508	595,508	595,508	595,508

<u>EXPENDITURES (cont'd.)</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
OW Child Care	101,000	101,000	101,000	101,000	101,000
Addiction Treatment	141,075	141,075	141,075	141,075	141,075
Emergency Planning	15,000	12,500	12,500	17,500	20,000
Homelessness Initiatives	127,641	134,023	140,724	147,760	155,148
Homemakers & Nursing	14,000	22,000	25,000	30,000	34,000
National Child Tax Benefit	120,200	123,205	126,285	129,443	132,679
Local Access Recreation Program	54,075	50,000	51,250	52,531	53,845
Provincial Rent Bank	24,688	24,688	24,688	24,688	24,688
Social Planning Council	25,000	25,000	25,000	25,000	25,000
Emergency Energy Fund	12,640	12,640	12,640	12,640	12,640
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	8,047,397	8,975,029	9,423,461	9,877,650	10,370,072
NET BUDGET G611	1,392,730	1,004,936	1,002,777	959,599	913,510

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0
TOTAL TAX LEVY	1,392,730	1,004,936	1,002,777	959,599	913,510

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-6,654,668	-7,970,093	19.77%
Expenditures	8,047,397	8,975,029	11.53%
Net	1,392,730	1,004,936	-27.84%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Brown, that the G611 Social Services/Ontario Works operating budget be approved as presented, for a 2012 net budget of \$1,018,158. Carried. (Oct 25/11)

Motion by Councillor Culliton and Councillor Beatty, that the G611 Social Services/Ontario Works operating budget be approved as revised, for a 2012 net budget of \$1,004,936. Carried. (Nov 01/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$1,004,936.

CITY OF STRATFORD 2012 BUDGET

**ANNE HATHAWAY
DAY CARE - G613**

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Regular Day Care Programs	-986,286	-996,809	-1,010,382	-1,025,735	-1,042,905
Program Assistants	-68,926	-56,812	-56,812	-56,812	-56,812
TOTAL REVENUES	-1,055,212	-1,053,621	-1,067,194	-1,082,547	-1,099,717

EXPENDITURES

Administration	90,105	66,168	67,275	68,830	70,057
Regular Day Care Programs	784,070	821,948	838,438	855,336	872,464
Regular Day Care Occupancy	89,292	85,967	80,020	81,173	82,430
Regular Day Care Dietary	85,237	92,721	94,345	95,641	97,737
Program Assistants	69,105	56,812	56,812	56,812	56,812
Amortization	22,000	22,000	22,000	22,000	22,000
TOTAL EXPENDITURES	1,139,809	1,145,616	1,158,890	1,179,792	1,201,500
NET BUDGET G613	84,597	91,995	91,696	97,245	101,783

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-22,000	-22,000	-22,000	-22,000	-22,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	-22,000	-22,000	-22,000	-22,000	-22,000
TOTAL TAX LEVY	62,597	69,995	69,696	75,245	79,783

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-1,055,212	-1,053,621	-0.15%
Expenditures	1,117,809	1,123,616	0.52%
Net	62,597	69,995	11.82%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Henderson, that the G613 Anne Hathaway Day Care operating budget be approved as presented, for a 2012 net budget of \$69,995. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$69,995.

CITY OF STRATFORD 2012 BUDGET

HOUSING - G615

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
St. Marys	-261,753	-300,121	-307,512	-313,115	-322,144
Perth County	-1,232,701	-1,457,167	-1,493,051	-1,520,257	-1,564,095
User Fees	-2,327,700	-2,247,825	-2,247,825	-2,247,825	-2,247,825
Provincial Grant	-1,628,686	-1,645,184	-1,640,184	-1,640,184	-1,605,184
Federal Grant	-125,971	-95,691	-95,691	-95,691	-95,691
Housing Allowance Rent Suppl.	-40,000	-35,000	-35,000	-35,000	-35,000
TOTAL REVENUES	-5,616,811	-5,780,987	-5,819,262	-5,852,072	-5,869,939

EXPENDITURES

Administration	1,005,917	1,029,570	1,046,163	1,048,638	1,051,138
Rent Supplements	673,200	690,000	696,900	703,869	710,908
Housing Providers	1,873,240	1,985,000	2,004,850	2,024,899	2,045,147
Affordable Housing	25,000	25,000	25,250	25,503	25,758
Properties	3,251,853	3,411,665	3,439,845	3,468,306	3,497,052
Amortization	114,000	114,000	114,000	114,000	114,000
TOTAL EXPENDITURES	6,943,210	7,255,235	7,327,007	7,385,214	7,444,002
NET BUDGET G615	1,326,400	1,474,248	1,507,745	1,533,142	1,574,064

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-114,000	-114,000	-114,000	-114,000	-114,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	-114,000	-114,000	-114,000	-114,000	-114,000
TOTAL TAX LEVY	1,212,400	1,360,248	1,393,745	1,419,142	1,460,064

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-5,616,811	-5,780,987	2.92%
Expenditures	6,829,210	7,141,235	4.57%
Net	1,212,400	1,360,248	12.19%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Brown and Councillor Beatty, that the G615 Housing operating budget be approved as presented, for a 2012 net budget of \$1,360,248. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012

Net Budget \$1,360,248.

CITY OF STRATFORD 2012 BUDGET

<u>CHILD CARE - G616</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Fee-ELCC Subsidy	-185,982	-214,767	-217,377	-220,039	-222,755
Wages-ELCC Stabilization N/P	-91,416	-92,882	-94,075	-95,292	-96,534
ELCC Administration	-20,008	-25,641	-25,697	-25,684	-26,034
Regular Administration	-130,500	-147,087	-144,269	-144,803	-145,348
Wages-DNA Subsidy Non-Profit	-616,555	-626,440	-634,488	-642,696	-651,069
Fee-DNA Child Care Subsidy	-712,385	-740,701	-750,199	-759,887	-769,768
Fee- Resource Centre Subsidy	-56,493	-68,917	-68,917	-68,917	-68,917
Repairs and Maintenance DNA	-25,000	0	0	0	0
Pay Equity	-2,038	-2,889	-2,928	-2,969	-3,010
Special Needs Admin.	-259,433	-263,141	-266,630	-270,188	-273,817
Child Care Small Waterworks	-2,426	-2,426	-2,426	-2,426	-2,426
TOTAL REVENUES	-2,102,235	-2,184,891	-2,207,005	-2,232,901	-2,259,678
<u>EXPENDITURES</u>					
Fees-ELCC Subsidy	220,357	250,000	255,000	260,100	265,302
Wages-ELCC Stabilization N/P	100,018	102,018	104,059	106,140	108,263
Wages-DNA Subsidy Non-profit	674,568	688,059	701,821	715,857	730,174
ELCC Administration	32,800	34,103	34,785	35,480	36,190
Regular Administration	174,000	187,266	182,564	183,455	184,364

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Child Care Fee Subsidy	806,325	822,452	838,301	854,467	870,956
Resource Centre	112,986	115,000	115,000	115,000	115,000
Repair and Maintenance	25,000	0	0	0	0
Pay Equity	3,100	3,800	3,876	3,954	4,033
Special Needs Admin.	287,752	300,749	306,763	312,899	319,157
Child Care Small Waterworks	2,426	2,426	2,426	2,426	2,426
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	2,439,332	2,505,872	2,544,594	2,589,777	2,635,864
NET BUDGET G616	337,097	320,982	337,589	356,876	376,186

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0				
Plus Transfer to Reserves	0				
TOTAL ADJUSTMENTS	0	0	0	0	0

TOTAL TAX LEVY	337,097	320,982	337,589	356,876	376,186
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-2,102,235	-2,184,891	3.93%
Expenditures	2,439,332	2,505,872	2.73%
Net	337,097	320,982	-4.78%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Nickel and Councillor Mark, that the G616 Child Care operating budget be approved as presented, for a 2012 net budget of \$320,982. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$320,982.

CITY OF STRATFORD 2012 BUDGET

**EARLY LEARNING &
CHILD DEVELOPMENT - G617**

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Program Funding	-1,045,642	-995,586	-996,546	-997,523	-998,522
Planning Funding	-27,721	-23,500	-23,500	-23,500	-23,500
Wage Improvement	-278,546	-278,546	-278,546	-278,546	-278,546
Program Development	-185,424	-235,480	-234,520	-233,543	-232,544
Fee Subsidy	-151,300	-170,020	-170,020	-170,020	-170,020
Extended Day Fee	-2,525	0	0	0	0
Child Care Stabilization	-8,450	-59,895	-59,895	-59,895	-59,895
TOTAL REVENUES	-1,699,608	-1,763,027	-1,763,027	-1,763,027	-1,763,027

EXPENDITURES

Program Funding	1,045,642	995,586	996,546	997,523	998,521
Planning Funding	27,721	23,500	23,500	23,500	23,500
Wage Improvement	278,546	278,546	278,546	278,546	278,546
Program Development	185,424	235,480	234,520	233,543	232,544
Fee Subsidy	151,300	170,020	170,020	170,020	170,020
Extended Day Fee	2,525	0	0	0	0
Child Care Stabilization	8,450	59,895	59,895	59,895	59,895
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	1,699,608	1,763,027	1,763,027	1,763,027	1,763,027
NET BUDGET G617	0	0	0	0	0

CITY OF STRATFORD 2012 BUDGET

PARKS - G711

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Operations	-102,000	-125,000	-128,000	-133,000	-138,000
Forestry	-99,000	-99,000	-99,000	-99,000	-99,000
TOTAL REVENUES	-201,000	-224,000	-227,000	-232,000	-237,000

EXPENDITURES

Operations	1,453,990	1,481,228	1,504,273	1,522,736	1,542,325
Forestry	515,800	533,377	538,245	543,209	548,274
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	1,969,790	2,014,605	2,042,517	2,065,946	2,090,598
NET BUDGET G711	1,768,790	1,790,605	1,815,517	1,833,946	1,853,598

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	64,000	64,000	64,000	64,000	64,000
TOTAL ADJUSTMENTS	64,000	64,000	64,000	64,000	64,000
TOTAL TAX LEVY	1,832,790	1,854,605	1,879,517	1,897,946	1,917,598

BUDGET COMPARISON 2011-2012

	2011 BUDGET	2012 BUDGET	% CHANGE
Revenue	-201,000	-224,000	11.44%
Expenditures	2,033,790	2,078,605	2.20%
Net	1,832,790	1,854,605	1.19%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Mark, that the G711 Parks operating budget be approved as presented, for a 2012 net budget of \$1,881,245. Carried. (Oct 25/11)

Parks decreased by \$15,240. - see minutes Dec 06/11 - for a 2012 net budget of \$1,866,005.

COUNCIL APPROVAL:

see budget adjustments January 9, 2012:
Reduce Parks part time staffing by \$10,000.
Net Budget \$1,854,605.

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 SUMMARY - PROGRAMS/FACILITIES

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Programs	-162,000	-165,600	-169,308	-173,127	-177,061
Facilities	-1,672,000	-1,732,000	-1,770,500	-1,805,000	-1,848,000
TOTAL REVENUES	-1,834,000	-1,897,600	-1,939,808	-1,978,127	-2,025,061
<u>EXPENDITURES</u>					
Programs	469,668	487,898	498,979	510,319	521,925
Facilities	3,002,502	3,155,325	3,222,645	3,297,738	3,379,502
Amortization	1,340,000	1,300,000	1,376,000	1,452,000	1,528,000
TOTAL EXPENDITURES	4,812,170	4,943,223	5,097,623	5,260,056	5,429,426
NET BUDGET G721	2,978,170	3,045,623	3,157,815	3,281,929	3,404,365

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-1,340,000	-1,300,000	-1,376,000	-1,452,000	-1,528,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	81,000	56,000	56,000	56,000	56,000
TOTAL ADJUSTMENTS	-1,259,000	-1,244,000	-1,320,000	-1,396,000	-1,472,000
TOTAL TAX LEVY	1,719,170	1,801,623	1,837,815	1,885,929	1,932,365

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-1,834,000	-1,897,600	3.47%
Expenditures	3,553,170	3,699,223	4.11%
Net	1,719,170	1,801,623	4.80%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Nickel and Councillor Beatty, that the G721 Recreation operating budget be approved as presented, for a 2012 net budget of \$1,801,623. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$1,801,623.

CITY OF STRATFORD 2012 BUDGET

**RECREATION
PROGRAMS - G721**

REVENUE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Rentals	-162,000	-165,600	-169,308	-173,127	-177,061
TOTAL REVENUES	-162,000	-165,600	-169,308	-173,127	-177,061

EXPENDITURES

Salaries & Benefits	336,168	350,528	357,522	364,657	371,934
Services	133,500	137,370	141,456	145,662	149,991
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	469,668	487,898	498,979	510,319	521,925
NET BUDGET G721	307,668	322,298	329,671	337,191	344,864

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0

TOTAL TAX LEVY	307,668	322,298	329,671	337,191	344,864
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-162,000	-165,600	2.22%
Expenditures	469,668	487,898	3.88%
Net	307,668	322,298	4.76%

COMMITTEE RECOMMENDATIONS:

See Recreation Summary

COUNCIL APPROVAL:

See Recreation Summary

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 SUMMARY - FACILITIES

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-1,672,000	-1,732,000	-1,770,500	-1,805,000	-1,848,000
TOTAL REVENUES	-1,672,000	-1,732,000	-1,770,500	-1,805,000	-1,848,000
<u>EXPENDITURES</u>					
Salaries & Benefits	1,595,527	1,653,425	1,684,995	1,718,438	1,752,102
Utilities	829,475	873,400	899,650	927,300	967,200
Vehicle	16,500	16,500	16,500	17,000	18,000
Services & Materials	561,000	612,000	621,500	635,000	642,200
Amortization	1,340,000	1,300,000	1,376,000	1,452,000	1,528,000
TOTAL EXPENDITURES	4,342,502	4,455,325	4,598,645	4,749,738	4,907,502
NET BUDGET G721	2,670,502	2,723,325	2,828,145	2,944,738	3,059,502

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-1,340,000	-1,300,000	-1,376,000	-1,452,000	-1,528,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	81,000	56,000	56,000	56,000	56,000
TOTAL ADJUSTMENTS	-1,259,000	-1,244,000	-1,320,000	-1,396,000	-1,472,000
TOTAL TAX LEVY	1,411,502	1,479,325	1,508,145	1,548,738	1,587,502

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-1,672,000	-1,732,000	3.59%
Expenditures	3,083,502	3,211,325	4.15%
Net	1,411,502	1,479,325	4.81%

COMMITTEE RECOMMENDATIONS:

See Recreation Summary

COUNCIL APPROVAL:

See Recreation Summary

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - ALLMAN ARENA

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-248,000	-260,000	-267,000	-274,000	-281,000
TOTAL REVENUES	-248,000	-260,000	-267,000	-274,000	-281,000
<u>EXPENDITURES</u>					
Salaries & Benefits	177,105	182,942	186,601	190,333	194,140
Utilities	140,600	150,150	154,150	158,300	161,400
Services & Materials	70,000	71,000	71,000	72,000	73,000
TOTAL EXPENDITURES	387,705	404,092	411,751	420,633	428,540
NET BUDGET G721	139,705	144,092	144,751	146,633	147,540

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-248,000	-260,000	4.84%
Expenditures	387,705	404,092	4.23%
Net	139,705	144,092	3.14%

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - DUFFERIN ARENA

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-237,000	-255,000	-260,000	-265,000	-270,000
TOTAL REVENUES	-237,000	-255,000	-260,000	-265,000	-270,000
<u>EXPENDITURES</u>					
Salaries & Benefits	155,756	161,034	164,254	167,539	170,890
Utilities	85,700	89,250	93,250	96,300	110,000
Services & Materials	45,000	45,000	47,500	50,000	50,000
TOTAL EXPENDITURES	286,456	295,284	305,004	313,839	330,890
NET BUDGET G721	49,456	40,284	45,004	48,839	60,890

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-237,000	-255,000	7.59%
Expenditures	286,456	295,284	3.08%
Net	49,456	40,284	-18.55%

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - ROTARY COMPLEX TWIN PADS

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-610,000	-640,000	-650,000	-655,000	-670,000
TOTAL REVENUES	-610,000	-640,000	-650,000	-655,000	-670,000
<u>EXPENDITURES</u>					
Salaries & Benefits	487,380	510,836	521,053	531,474	542,104
Utilities	251,500	263,600	270,600	275,700	283,700
Services & Materials	125,000	127,500	130,000	132,000	135,000
TOTAL EXPENDITURES	863,880	901,936	921,653	939,174	960,804
NET BUDGET G721	253,880	261,936	271,653	284,174	290,804

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-610,000	-640,000	4.92%
Expenditures	863,880	901,936	4.41%
Net	253,880	261,936	3.17%

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - ROTARY COMPLEX COMMUNITY HALL

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-200,000	-205,000	-210,000	-215,000	-220,000
TOTAL REVENUES	-200,000	-205,000	-210,000	-215,000	-220,000
<u>EXPENDITURES</u>					
Salaries & Benefits	144,100	148,124	151,087	154,109	157,191
Utilities	118,000	122,900	127,000	132,100	138,100
Services & Materials	62,500	65,000	67,500	70,000	70,000
TOTAL EXPENDITURES	324,600	336,024	345,587	356,209	365,291
NET BUDGET G721	124,600	131,024	135,587	141,209	145,291

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-200,000	-205,000	2.50%
Expenditures	324,600	336,024	3.52%
Net	124,600	131,024	5.16%

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - KIWANIS COMMUNITY CENTRE

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-109,000	-111,500	-114,000	-117,000	-119,000
TOTAL REVENUES	-109,000	-111,500	-114,000	-117,000	-119,000
<u>EXPENDITURES</u>					
Salaries & Benefits	87,714	90,376	92,183	94,027	95,908
Utilities	101,200	105,400	106,650	109,700	111,200
Services & Materials	70,000	70,000	70,000	72,000	72,000
TOTAL EXPENDITURES	258,914	265,776	268,833	275,727	279,108
NET BUDGET G721	149,914	154,276	154,833	158,727	160,108

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-109,000	-111,500	2.29%
Expenditures	258,914	265,776	2.65%
Net	149,914	154,276	2.91%

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - LIONS POOL

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-98,000	-101,000	-104,000	-108,000	-110,000
TOTAL REVENUES	-98,000	-101,000	-104,000	-108,000	-110,000
<u>EXPENDITURES</u>					
Salaries & Benefits	141,654	143,465	145,211	146,983	148,618
Utilities	19,375	22,450	23,850	25,500	27,000
Services & Materials	71,000	72,000	73,000	74,000	75,000
TOTAL EXPENDITURES	232,029	237,915	242,061	246,483	250,618
NET BUDGET G721	134,029	136,915	138,061	138,483	140,618

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-98,000	-101,000	3.06%
Expenditures	232,029	237,915	2.54%
Net	134,029	136,915	2.15%

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - FACILITIES ADMINISTRATION

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	0	0	0	0	0
TOTAL REVENUES	0	0	0	0	0
<u>EXPENDITURES</u>					
Salaries & Benefits	292,313	302,929	308,988	315,168	321,471
Utilities	15,000	16,500	17,000	18,500	20,000
Vehicles	16,500	16,500	16,500	17,000	18,000
Services & Materials	20,000	77,500	77,500	79,000	79,000
TOTAL EXPENDITURES	343,813	413,429	419,988	429,668	438,471
NET BUDGET G721	343,813	413,429	419,988	429,668	438,471

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	56,000	56,000	56,000	56,000	56,000
TOTAL ADJUSTMENTS	56,000	56,000	56,000	56,000	56,000
TOTAL TAX LEVY	399,813	469,429	475,988	485,668	494,471

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	0	0	0.00%
Expenditures	399,813	469,429	17.41%
Net	399,813	469,429	17.41%

CITY OF STRATFORD 2012 BUDGET

**RECREATION - G721 - FACILITIES OTHER
(Sports Fields, SERC, Vehicles, Miscellaneous)**

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-85,000	-89,000	-92,000	-95,000	-99,000
TOTAL REVENUES	-85,000	-89,000	-92,000	-95,000	-99,000
<u>EXPENDITURES</u>					
Salaries & Benefits	92,006	94,968	96,867	98,805	100,781
Utilities	42,100	43,150	43,650	44,700	45,800
Services & Materials	80,000	83,000	84,000	85,000	87,000
TOTAL EXPENDITURES	214,106	221,118	224,517	228,505	233,581
NET BUDGET G721	129,106	132,118	132,517	133,505	134,581

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	25,000	0	0	0	0
TOTAL ADJUSTMENTS	25,000	0	0	0	0
TOTAL TAX LEVY	154,106	132,118	132,517	133,505	134,581

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-85,000	-89,000	4.71%
Expenditures	239,106	221,118	-7.52%
Net	154,106	132,118	-14.27%

CITY OF STRATFORD 2012 BUDGET

RECREATION - G721 - AGRICULTURAL & SPORTS COMPLEX

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Rentals	-85,000	-70,500	-73,500	-76,000	-79,000
TOTAL REVENUES	-85,000	-70,500	-73,500	-76,000	-79,000
<u>EXPENDITURES</u>					
Salaries & Benefits	17,500	18,750	18,750	20,000	21,000
Utilities	56,000	60,000	63,500	66,500	70,000
Services & Materials	17,500	1,000	1,000	1,000	1,200
TOTAL EXPENDITURES	91,000	79,750	83,250	87,500	92,200
NET BUDGET G721	6,000	9,250	9,750	11,500	13,200

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-85,000	-70,500	-17.06%
Expenditures	91,000	79,750	-12.36%
Net	6,000	9,250	54.17%

CITY OF STRATFORD 2012 BUDGET

<u>CEMETERY - G731</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Perpetual Care Fund	-60,000	-60,000	-60,000	-60,000	-60,000
Operations	-330,000	-360,000	-360,000	-370,000	-375,000
TOTAL REVENUES	-390,000	-420,000	-420,000	-430,000	-435,000
<u>EXPENDITURES</u>					
Operations	492,950	531,880	531,832	541,746	551,927
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	492,950	531,880	531,832	541,746	551,927
NET BUDGET G731	102,950	111,880	111,832	111,746	116,927

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	50,000	50,000	50,000	50,000	50,000
TOTAL ADJUSTMENTS	50,000	50,000	50,000	50,000	50,000

TOTAL TAX LEVY	152,950	161,880	161,832	161,746	166,927
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BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-390,000	-420,000	7.69%
Expenditures	542,950	581,880	7.17%
Net	152,950	161,880	5.84%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Mark, that the G731 Cemetery operating budget be approved as presented, for a 2012 net budget of \$161,880. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$161,880.

CITY OF STRATFORD 2012 BUDGET

<u>CITY TRANSIT - G750</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Operations	-848,000	-868,600	-889,600	-911,240	-933,417
TOTAL REVENUES	-848,000	-868,600	-889,600	-911,240	-933,417
<u>EXPENDITURES</u>					
Operations	2,015,125	2,049,754	2,112,477	2,146,699	2,190,231
Amortization	400,000	270,000	270,000	270,000	270,000
TOTAL EXPENDITURES	2,415,125	2,319,754	2,382,477	2,416,699	2,460,231
NET BUDGET G750	1,567,125	1,451,154	1,492,877	1,505,459	1,526,814

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	-400,000	-270,000	-270,000	-270,000	-270,000
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	-400,000	-270,000	-270,000	-270,000	-270,000
TOTAL TAX LEVY	1,167,125	1,181,154	1,222,877	1,235,459	1,256,814

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-848,000	-868,600	2.43%
Expenditures	2,015,125	2,049,754	1.72%
Net	1,167,125	1,181,154	1.20%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Mark and Councillor Smythe, that the G750 Transit operating budget be approved as presented, for a 2012 net budget of \$1,217,349. Carried. (Oct 25/11)

Transit decreased by \$36,195. - see minutes Dec 06/11 - for a 2012 net budget of \$1,181,154.

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$1,181,154.

CITY OF STRATFORD 2012 BUDGET

<u>PARALLEL TRANSIT - G751</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
<u>REVENUE</u>					
Operations	-49,000	-49,000	-49,000	-49,000	-49,000
TOTAL REVENUES	-49,000	-49,000	-49,000	-49,000	-49,000
<u>EXPENDITURES</u>					
Operations	300,850	312,447	319,073	325,711	332,761
Amortization	0	0	0	0	0
TOTAL EXPENDITURES	300,850	312,447	319,073	325,711	332,761
NET BUDGET G751	251,850	263,447	270,073	276,711	283,761

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Amortization	0	0	0	0	0
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0
TOTAL TAX LEVY	251,850	263,447	270,073	276,711	283,761

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-49,000	-49,000	0.00%
Expenditures	300,850	312,447	3.85%
Net	251,850	263,447	4.60%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Culliton and Councillor Henderson, that the G751 Parallel Transit operating budget be approved as presented, for a 2012 net budget of \$263,447. Carried. (Oct 25/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$263,447.

CITY OF STRATFORD 2012 BUDGET

**REQUISITIONS
FROM OTHERS - G810**

EXPENDITURES

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Property Assessment Services	378,795	390,159	401,864	413,920	426,337
Perth District Health Unit	608,196	676,221	696,508	717,403	738,925
Ambulance Service	1,890,060	2,213,298	2,279,697	2,348,087	2,418,530
Spruce Lodge	325,039	283,133	291,627	300,376	309,387
Stratford/Perth Archives	220,315	220,315	220,315	220,315	220,315
Stratford/Perth Museum	115,400	137,400	141,522	145,768	150,141
Stratford Tourism Alliance	381,525	392,971	404,760	416,903	429,410
Annexation Agreement	609,101	1,190,654	1,333,529	1,487,128	1,611,626
TOTAL EXPENDITURES	4,528,431	5,504,150	5,769,821	6,049,899	6,304,671
NET BUDGET G810	4,528,431	5,504,150	5,769,821	6,049,899	6,304,671

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Transfer from Reserves	0	0	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	0	0	0	0	0
TOTAL TAX LEVY	4,528,431	5,504,150	5,769,821	6,049,899	6,304,671

BUDGET COMPARISON 2011-2012

	2011 BUDGET	2012 BUDGET	% CHANGE
Revenue	0	0	0.00%
Expenditures	4,528,431	5,504,150	21.55%
Net	4,528,431	5,504,150	21.55%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor McManus and Councillor Henderson, that the G810 operating budget be approved as presented, for a 2012 net budget of \$5,418,691. Carried. (Nov 08/11)

Requisitions from Others increased by \$85,459. - see minutes Dec 06/11 -

Ambulance Service increased by \$21,300.

Spruce Lodge operating levy increased by \$9,066.

Spruce Lodge capital levy added \$45,000.

Museum increased by \$5,400.

Perth District Health Unit increased by \$4,693.

for a 2012 net budget of \$5,504,150.

COUNCIL APPROVAL:

January 9, 2012

Net Budget \$5,504,150.

CITY OF STRATFORD 2012 BUDGET

OTHER MUNICIPAL SERVICES - G820

EXPENDITURES

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Parks Patrol	32,624	33,603	34,611	35,649	36,719
911 Dispatching	12,453	13,500	13,905	14,322	14,752
Accessibility Advisory Committee	1,800	1,800	1,800	1,800	1,800
Integrated Accessibility Standards	0	30,000	30,000	30,000	30,000
Energy & Environment Committee	2,000	2,803	2,000	2,000	2,000
Stratfords of the World	800	800	800	800	800
Communities in Bloom	10,000	14,993	10,000	10,000	10,000
Heritage Stratford	17,615	17,100	17,100	17,100	17,100
Christmas Decorations	4,371	4,371	4,458	4,548	4,548
Chamber of Commerce	2,966	3,055	3,147	3,241	3,338
Energy Conservation Officer	21,420	0	0	0	0
TOTAL EXPENDITURES	106,049	122,025	117,821	119,461	121,057
NET BUDGET G820	106,049	122,025	117,821	119,461	121,057

ADJUSTMENTS FOR FULL ACCRUAL ACCOUNTING

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>2013 BUDGET</u>	<u>2014 BUDGET</u>	<u>2015 BUDGET</u>
Less Transfer from Reserves	-515	-3,796	0	0	0
Plus Transfer to Reserves	0	0	0	0	0
TOTAL ADJUSTMENTS	-515	-3,796	0	0	0
TOTAL TAX LEVY	105,534	118,229	117,821	119,461	121,057

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Revenue	-515	-3,796	
Expenditures	106,049	122,025	15.06%
Net	105,534	118,229	12.03%

COMMITTEE RECOMMENDATIONS:

Motion by Councillor Henderson and Councillor Beatty, that the G820 operating budget be approved as presented, for a 2012 net budget of \$118,229. Carried. (Nov 08/11)

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$118,229.

CITY OF STRATFORD 2012 BUDGET

GRANTS - G872

EXPENDITURES

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>
Regional HIV/AIDS Connection	1,000	1,000
Canada Day Celebration	7,000	7,000
Civic Beautification Committee	650	650
Community Living Stratford & Area	3,000	3,000
Conference Allocation	10,000	10,000
Contingency	3,000	3,000
DocFest Stratford	3,000	0
Doors Open Stratford	0	500
Family Services Perth Huron	9,500	9,500
Gallery Stratford	41,200	41,200
Guthrie Award (City of Stratford)	500	500
Horticultural Society	9,000	9,000
House of Blessing	6,000	6,000
Huron Perth Healthcare Alliance	3,000	3,000
2013 International Plowing Match	5,000	5,000
Junior Achievement of London & District	2,000	2,000
Kiwanis Club KCC Rental Reduction	3,000	3,000
Kiwanis Music Festival	1,000	1,000
Lawn Bowling Club	4,000	4,000

<u>GRANTS - G872 (cont'd.)</u>	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>
ONE CARE Home & Community Support	22,000	22,000
Minor Sports Ice Subsidy	124,690	128,190
Off The Wall Stratford Artists Alliance	1,000	1,000
Ontario Special Olympics	700	700
Poppy Day Committee	350	350
Ribs/Blues Festival Kinsmen Club	3,000	0
Santa Claus Parade	1,500	1,500
Savour Stratford Perth Culinary Festival	5,000	5,000
St. Marys Children's Choir	3,000	0
Stratford and Perth County Community Four	5,000	5,000
Stratford Badminton Club	5,000	0
Stratford Chefs School	1,500	2,500
Stratford Symphony Orchestra	5,200	5,200
Stratford Concert Band	2,900	3,000
Stratford General Hospital Expansion	300,000	300,000
Stratford Rotary Club	1,000	0
Stratford Summer Music	18,000	18,000
Stratford-Perth Shelter Link	25,000	25,000
United Way	23,000	25,000
Victorian Order of Nurses	3,300	3,300
Winterfest	10,000	10,000
2012 Ontario Men's Curling Championship	0	22,500
TOTAL EXPENDITURES	672,990	687,590
NET BUDGET G872	672,990	687,590

BUDGET COMPARISON 2011-2012

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>% CHANGE</u>
Expenditures	672,990	687,590	2.12%
Net	672,990	687,590	2.12%

COMMITTEE RECOMMENDATIONS:

See minutes of meeting November 8, 2011

Motion by Councillor Nickel and Councillor Culliton, that a grant of \$6,000. be included in the 2012 budget for the Stratford House of blessing. Carried. (Nov 15/11)

Motion by Mayor Mathieson and Councillor Culliton, that a grant of \$2,500. be included in the 2012 budget for the Stratford Chefs School, representing \$500. for scholarships and \$2,000. for development of the Regional Cuisine Program and National Conference. Carried. (Nov 15/11)

Motion by Councillor Smythe and Councillor Nickel, that the grant request from the Kinsmen Club for the 2012 Rib/Blues Fest be denied. Carried. (Nov 15/11)

Grants increased by \$500. for Doors Open Stratford - see minutes Dec 06/11 - for a 2012 net budget of \$687,590.

COUNCIL APPROVAL:

January 9, 2012
Net Budget \$687,590.