

CITY OF STRATFORD 2021 CAPITAL BUDGET SUMMARY November 20, 2020		(excl. gas tax) (Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve	Long Term Debt
<b>TAX SUPPORTED PROJECTS:</b>						
<b>A. Corporate Services - total all divisions \$475,000</b>						
<b>A.1. Parking</b>						
1	Downie Lot Improvements \$ 60,000				\$ (60,000) R-R11-PRKG	
<b>A.2. Information Technology</b>						
2	Personal Computers 55,000				\$ (55,000) R-R11-ITCA	
3	Unified Communication System 25,000				\$ (25,000) R-R11-ITCA	
4	Network Enhancements 90,000				\$ (90,000) R-R11-ITCA	
5	Wireless Enhancements 65,000				\$ (65,000) R-R11-ITCA	
6	Learning Management System 25,000				\$ (25,000) R-R11-ITCA	
7	Financial, Payroll and Tax Enhancements 25,000				\$ (25,000) R-R11-ITCA	
8	Website Enhancements 30,000				\$ (30,000) R-R11-ITCA	
9	Records Management Enhancement 100,000				\$ (100,000) R-R11-ITCA	
<b>B. Fire/Airport</b>						
NIL						
<b>C. Community Services - total all divisions \$1,983,000</b>						
<b>C.1. Facilities</b>						
10	Scissor Lift \$ 42,000				\$ (42,000) R-R11-RECR	
11	Ice Resurfacer 154,000				(154,000) R-R11-RECR	
12	Allman Cooling Tower 128,000				(128,000) R-R11-RECR	
13	Allman Plate and Frame Rebuild 26,000				(26,000) R-R11-RECR	
14	Water Fountains (3) 25,000				(25,000) R-R11-RECR	
15	Rotary Parking Lot Repairs 32,000				(32,000) R-R11-RECR	
16	Back Stop Replacement at Packham 20,000				(20,000) R-R11-RECR	
<b>C.2. Parks</b>						
17	Optimist Park Playground Equipment Replacement 82,000				\$ (82,000) R-R11-RPLT	
<b>C.3. Cemetery</b>						
18	Cemetery Road Repair 22,000				\$ (22,000) R-R11-CEME	
19	Riding Mower with Leaf Picker Replacement 42,000				(42,000) R-R11-CEME	

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<b>C.4. Transit</b>							
20	(2) 40 foot Bus	1,160,000	\$ (928,000)			\$ (232,000) R-R11-RGAS	
21	Mobility Bus	100,000	\$ (80,000)			\$ (20,000) R-R11-RGAS	
22	Bus Shelters	150,000	\$ (120,000)			\$ (30,000) R-R11-RGAS	
<b>D. Infrastructure &amp; Development Services - total all divisions</b>			<b>\$55,245,000</b>				
<b>D.1. Roads</b>							
23	Sidewalk Improvements	\$ 130,000				\$ (130,000) R-R11-WORK	
24	Accessibility Improvements	50,000				\$ (50,000) R-R11-WORK	
25	Bridge Appraisals	20,000				\$ (20,000) R-R11-WORK	
26	Bridge Improvements	450,000				\$ (450,000) R-R11-RFED	
27	New Sidewalks on Collector or Arterial Roads	200,000		\$ (100,000)		\$ (100,000) R-R11-WORK	
<b>D.2. Storm</b>							
28	SWM Facility Cleanout Reserve	50,000				\$ (50,000) R-R11-STRM	
<b>D.3. Sanitary (User Pay)</b>							
29	Pumping Station Upgrades	150,000				\$ (150,000) R-R11-WWTR	
30	Residential Service Upgrades - sewer subsidy program	75,000			\$ (25,000)	\$ (50,000) R-R11-WWTR	
31	Basement Isolation	30,000				\$ (30,000) R-R11-WWTR	
32	WPCP Improvements	350,000				\$ (350,000) R-R11-WWTR	
33	Sewer Relining Various Streets	500,000				\$ (500,000) R-R11-WWTR	
34	Line 29 Pumping Station and Forcemains	4,000,000			\$ (1,264,000)		\$ (2,736,000)
35	Renewable Natural Gas Project	22,700,000	\$ (5,000,000)				\$ (17,700,000)
<b>D.4. Water (User Pay)</b>							
36	Miscellaneous Water Repairs	100,000				\$ (100,000) R-R11-WATR	
37	Mechanical Upgrades to Wells	100,000				\$ (100,000) R-R11-WATR	
38	Hydrant Distribution Monitoring	30,000				\$ (30,000) R-R11-WATR	
39	Romeo Reservoir Works Phase 2	100,000				\$ (100,000) R-R11-WATR	
40	Erie Street Watermain Extension	575,000			\$ (345,000)		\$ (230,000)
<b>COMBINATION - TAX SUPPORTED/USER PAY PROJECTS:</b>							
<b>D.5. Linear Infrastructure</b>							
41	Asphalt Resurfacing	\$ 1,550,000				\$ (1,075,000) R-R11-WORK	
						\$ (325,000) R-R11-STRM	
						\$ (75,000) R-R11-WATR	
						\$ (75,000) R-R11-WWTR	

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42	Huron St Reconstruction Phase 1 (Mornington to Avondale)	3,825,000	\$ (2,623,500)			\$ (291,500) R-R11-WORK \$ (350,000) R-R11-WWTR \$ (560,000) R-R11-WATR	
43	Queen St Storm Trunk Sewer (Brunswick to Lakeside)	14,470,000				\$ (220,000) R-R11-WORK \$ (2,300,000) R-R11-STRM \$ (220,000) R-R11-WWTR \$ (75,000) R-R11-WATR	\$ (11,655,000)
44	Argyle St Reconstruction (St. David to Cambria)	950,000				\$ (390,000) R-R11-RFED \$ (180,000) R-R11-STRM \$ (160,000) R-R11-WWTR \$ (220,000) R-R11-WATR	
45	MacKenzie St Reconstruction (St. David to Cambria)	1,150,000				\$ (500,000) R-R11-WORK \$ (270,000) R-R11-STRM \$ (160,000) R-R11-WWTR \$ (220,000) R-R11-WATR	
<b>D.6. Shared Program Funding</b>							
46	House Service Applications	400,000			\$ (400,000)		
<b>D.7. Traffic</b>							
47	Street Lighting Improvements	\$ 25,000				\$ (25,000) R-R11-WORK	
48	Signal Intersection Updates for AODA	42,000				\$ (42,000) R-R11-WORK	
49	Pedestrian Crossing Improvements	100,000				\$ (100,000) R-R11-WORK	
<b>D.8. Fleet</b>							
50	Roll Off Plow/Sander/Brine Truck	420,000				\$ (420,000) R-R11-FLET	
51	Shop Hoist	85,000				\$ (85,000) R-R11-FLET	
52	Sidewalk Tractor	150,000				\$ (150,000) R-R11-FLET	
53	Truck 1 Ton w/Front Plow/Sander	80,000				\$ (80,000) R-R11-FLET	
54	4 x 4 Pick Up Trucks (3)	178,000				\$ (178,000) R-R11-FLET	
55	Front End Loader	250,000				\$ (250,000) R-R11-FLET	
<b>D.9. Landfill (User Pay)</b>							
56	New Landfill Cell	1,200,000				\$ (1,200,000) R-R11-WAST	
57	Landfill Buffer Purchase	150,000				\$ (150,000) R-R11-WAST	

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<b>D.10. Buildings</b>							
58	47 Downie St - Masonry Repairs	85,000				\$ (85,000) R-R11-FACI	
59	82 Erie St - HVAC Replacement	85,000				\$ (85,000) R-R11-FACI	
60	82 Erie St - Masonry Repairs	10,000				\$ (10,000) R-R11-FACI	
61	270 Water St - Window Replacement	30,000				\$ (30,000) R-R11-FACI	
62	1 Wellington St - Front Stair & Masonry Repairs	25,000				\$ (25,000) R-R11-FACI	
63	1 Wellington St - Exterior Painting	30,000				\$ (30,000) R-R11-FACI	
64	17 George St - Accessible Access to Police Station	30,000				\$ (30,000) R-R11-FACI	
65	17 George St - Shower replacement	35,000				\$ (35,000) R-R11-FACI	
66	19 St. Andrew St - Bench and Accessible Ramp	35,000				\$ (35,000) R-R11-FACI	
<b>D.11. Miscellaneous</b>							
67	Transportation Master Plan Update	175,000		\$ (175,000)			
68	Development Charges Study	70,000				\$ (70,000) G-R18-STUD	
<b>E. Social Services - total all divisions \$6,673,000</b>							
<b>E.1. Housing</b>							
69	Driveways and Parking Lots	\$ 35,000				\$ (35,000) R-R11-HOUS	
70	Connectivity/Security Systems	145,000				(145,000) R-R11-HOUS	
71	Fire Alarm Systems	268,000				(268,000) R-R11-HOUS	
72	Kitchens	175,000				(175,000) R-R11-HOUS	
73	Furnaces	50,000				(50,000) R-R11-HOUS	
<b>E.2. Britannia St Apartments</b>							
74	Phase 2 Build of New 25 Unit Building	6,000,000	\$ (1,063,920)				\$ (4,936,080)
<b>F. Stratford Public Library - total \$300,500</b>							
75	Library Collection	\$ 250,500		\$ (20,000)		\$ (230,500) R-R11-LIBR	
76	Computer Equipment	32,200				\$ (32,200) R-R11-LIBR	
77	Carpet Replacement	17,800				\$ (17,800) R-R11-LIBR	
<b>G. Stratford Police Service - total \$748,000</b>							
78	Telephone System Upgrade	\$ 158,000				\$ (158,000) R-R11-POLI	
79	Radio System Upgrade	590,000				\$ (590,000) R-R11-POLI	
<b>TOTALS</b>		<b>\$ 65,424,500</b>	<b>\$ (9,815,420)</b>	<b>\$ (295,000)</b>	<b>\$ (2,034,000)</b>	<b>\$ (16,023,000)</b>	<b>\$ (37,257,080)</b>