

	2020	2020	2021	2021	2022	% Inc/Dec
2022 BUDGET SUMMARY	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET	2022/2021
			unaudited		final	BUDGET
Mayor/Council/CAO						
101 MAYOR'S OFFICE	95,801	105,600	95,717	106,025	99,640	(6.02%)
102 CITY COUNCIL	327,070	376,220	387,955	379,802	373,930	(1.55%)
111 CAO'S OFFICE	703,013	692,400	718,178	705,590	875,047	24.02%
Human Resources						
112 HUMAN RESOURCES	603,199	627,940	733,957	646,540	691,710	6.99%
Corporate Services						
100 TAXATION	(62,200,515)	(62,200,510)	(63,453,932)	(63,457,400)	(68,264,126)	7.57%
100 GENERAL REVENUES	(2,017,762)	(2,387,400)	(1,941,982)	(1,909,390)	(1,915,365)	0.31%
121 CITY CLERK	481,329	530,610	617,494	535,930	508,770	(5.07%)
131 FINANCE & TREASURY	1,061,789	1,179,620	1,014,215	1,227,950	1,404,230	14.36%
134 INFORMATION TECHNOLOGY	1,473,849	1,443,930	1,251,289	1,656,030	1,705,196	2.97%
135 PARKING	741,334	(575,000)	723,547	(575,000)	(464,230)	(19.26%)
136 CROSSING GUARDS	139,092	225,480	149,765	227,415	242,910	6.81%
139 GENERAL GOVERNMENT	895,015	2,534,710	897,000	1,980,650	1,818,477	(8.19%)
513 INDUSTRIAL LAND SERVICING	(252)		(561,731)			
810 REQUISITIONS FROM OTHERS	8,937,671	8,837,000	8,694,941	8,985,512	9,284,432	3.33%
820 COMMITTEES OF COUNCIL	56,398	105,400	24,238	109,245	103,945	(4.85%)
872 COMMUNITY SUPPORT & GRANTS	589,077	904,050	570,535	769,050	769,050	0.00%
Infrastructure & Development Services						
141 CITY BUILDINGS	714,149	735,370	556,404	715,208	862,318	20.57%
251 DEVELOPMENT SERVICES	329,050	342,090	(32,687)	635,545	491,632	(22.64%)
310 ENGINEERING	1,361,291	975,920	1,122,808	1,233,785	803,839	(34.85%)
315 FLEET	1,975,860	1,925,830	1,993,474	1,931,440	1,614,790	(16.39%)
320 ROADS	5,597,834	5,629,820	4,699,201	5,708,323	5,888,580	3.16%
330 SANITARY	12,700		(606,733)			
340 STORM	3,132,558	3,173,740	2,855,675	2,729,981	4,416,682	61.78%
350 WATER	25,440		(578,528)		(7,235)	
360 WASTE	620,913	815,160	676,309	911,170	1,035,740	13.67%

	2020	2020	2021	2021	2022	% Inc/Dec
2022 BUDGET SUMMARY	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET	2022/2021
			unaudited		final	BUDGET
Community Services						
711 PARKS	1,760,526	2,476,710	1,676,766	2,038,922	2,563,180	25.71%
721 RECREATION	4,453,137	4,096,640	4,487,189	4,611,440	5,320,967	15.39%
731 CEMETERY	148,075	266,910	262,709	241,800	460,180	90.31%
750 TRANSIT	1,877,046	1,847,230	1,271,788	1,964,063	2,180,784	11.03%
751 PARALLEL TRANSIT	451,330	367,260	375,700	381,630	517,180	35.52%
Fire						
211 FIRE	7,653,874	7,646,020	7,978,987	7,922,470	8,390,884	5.91%
512 STRATFORD MUNICIPAL AIRPORT	136,754	178,230	172,476	195,050	184,742	(5.28%)
Social Services						
610 SOCIAL SERVICES ADMINISTRATION					17,000	
611 ONTARIO WORKS	488,447	597,130	501,379	619,180	573,980	(7.30%)
613 ANNE HATHAWAY DAY CARE CENTRE	(58,235)	63,110	281,993	48,350	1,170	(97.58%)
615 HOUSING	2	2,081,130	(90,930)	2,130,050	2,356,750	10.64%
616 CHILDREN SERVICES	205,729	257,120	(1,717,007)	262,090	239,210	(8.73%)
617 EARLY LEARNING & CHILD CARE	109,893	109,760	732,512	109,880	115,260	4.90%
618 BRITANNIA ST APARTMENTS			91,500			
Stratford Police Service						
231 POLICE	11,045,752	11,509,070	11,488,239	11,656,557	12,097,829	3.79%
Stratford Public Library						
411 STRATFORD PUBLIC LIBRARY	2,267,139	2,505,700	2,515,610	2,565,117	2,640,922	2.96%

	2020	2020	2021	2021	2022
101 MAYOR'S OFFICE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
1011 ELECTED REPS. ADMINISTRATION					
G-101-1011-2100 F.T. SALARIES & WAGES	77,921	82,840	78,316	80,235	81,000
G-101-1011-2500 F.T. BENEFITS	8,546	5,970	8,651	8,520	8,520
G-101-1011-3070 OFFICE SUPPLIES AND PAPER	0	100	0	100	100
G-101-1011-3100 POSTAGE	58	150	33	150	150
G-101-1011-4010 ADVERTISING	907	2,500	796	2,000	2,000
G-101-1011-4036 CONFERENCES - EXPENSES	0	6,300	1,501	6,300	3,000
G-101-1011-4060 COURIER/FREIGHT	0	100	0	100	50
G-101-1011-4120 TELEPHONE - CELL PHONES	2,551	240	2,341	720	2,320
G-101-1011-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCE	817	2,000	284	2,000	2,000
G-101-1011-4160 SPECIAL PROJECTS	4,851	5,000	126	5,000	0
G-101-1011-4164 SPECIAL EVENTS	150	0	0	0	0
G-101-1011-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	400	3,669	900	500
Total 1011 ELECTED REPS. ADMINISTRATION	95,801	105,600	95,717	106,025	99,640
Total 101 MAYOR'S OFFICE	95,801	105,600	95,717	106,025	99,640

102 CITY COUNCIL	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
1021 COUNCIL ADMINISTRATION					
G-102-1021-1770 RECOVERABLES	(2,960)	0	(1,360)	0	0
G-102-1021-1810 CONTRIBUTION FROM RESERVES	(10,044)	(38,000)	20,411	(30,000)	(30,000)
G-102-1021-2100 F.T. SALARIES & WAGES	215,230	263,310	224,995	229,657	236,230
G-102-1021-2500 F.T. BENEFITS	53,529	18,960	53,296	56,995	58,000
G-102-1021-3050 MATERIALS	620	1,500	106	1,500	1,500
G-102-1021-3070 OFFICE SUPPLIES AND PAPER	0	150	0	150	200
G-102-1021-3080 MISC EXPENSE - PROMOTIONAL MATERIA	1,864	5,000	803	5,000	5,000
G-102-1021-3120 MEALS & MEETING COSTS	3,073	7,000	211	7,000	2,000
G-102-1021-4036 CONFERENCES - DETAIL BY COUNCILLOR	2,325	16,000	407	16,000	8,000
G-102-1021-4040 CONSULTANTS	19,980	38,000	22,532	30,000	30,000
G-102-1021-4097 MEMBERSHIPS	15,826	17,200	17,347	17,200	17,500
G-102-1021-4120 TELEPHONE- CELL PHONES	0	0	0	0	1,000
G-102-1021-4150 TRAVEL/MILEAGE - DETAIL BY COUNCILLOR	568	200	0	200	200
G-102-1021-7810 TRANSFER TO RESERVE	10,000	10,000	10,000	10,000	10,000
Total 1021 COUNCIL ADMINISTRATION	310,011	339,320	348,748	343,702	339,630
1031 PUBLIC RECEPTIONS					
G-102-1031-3050 MATERIALS - LONG SERVICE AWARDS	2,800	2,400	1,207	1,600	800
G-102-1031-3081 BLUE JAYS DAY	0	2,000	0	2,000	1,000
G-102-1031-4001 MEMORIAL DONATIONS	300	500	150	500	500
G-102-1031-4164 SPECIAL EVENTS	13,959	32,000	14,876	32,000	32,000
Total 1031 PUBLIC RECEPTIONS	17,059	36,900	16,233	36,100	34,300
1055 SPECIAL EVENTS					
G-102-1055-1820 CONTRIBUTION FROM RESERVE FUND	0	0	(6,393)	(250,500)	(20,000)
G-102-1055-4160 SPECIAL PROJECTS - COVID-19	0	0	29,367	250,500	20,000
Total 1055 SPECIAL EVENTS	0	0	22,974	0	0
Total 102 CITY COUNCIL	327,070	376,220	387,955	379,802	373,930

111 CAO'S OFFICE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
1111 ADMINISTRATION					
G-111-1111-1130 ONTARIO GRANTS	(421,822)	0	(3,255)	0	0
G-111-1111-1770 RECOVERABLES	(76,088)	0	(37,979)	0	0
G-111-1111-1810 CONTRIBUTION FROM RESERVES	(18,016)	(99,660)	(13,625)	(245,000)	(295,000)
G-111-1111-2100 F.T. SALARIES & WAGES	487,059	502,730	506,020	504,890	596,997
G-111-1111-2500 F.T. BENEFITS	135,051	141,690	116,770	148,290	156,490
G-111-1111-2510 P.T. BENEFITS	2	0	0	0	0
G-111-1111-3050 MATERIALS	0	300	0	300	300
G-111-1111-3070 OFFICE SUPPLIES AND PAPER	800	1,800	631	1,800	1,800
G-111-1111-3080 MISCELLANEOUS	30	250	231	250	250
G-111-1111-3090 PHOTOCOPIER EXPENSE	2,588	3,300	2,744	3,300	2,300
G-111-1111-3100 POSTAGE	7	100	50	100	100
G-111-1111-3120 MEALS & MEETING COSTS	192	1,400	316	1,200	1,400
G-111-1111-3130 PUBLICATIONS & SUBSCRIPTIONS	234	270	286	270	290
G-111-1111-4020 SERVICE CONTRACTS	643	1,500	195	1,800	1,800
G-111-1111-4035 CONFERENCES- ACCOMMODATIONS	0	2,000	0	1,500	2,000
G-111-1111-4036 CONFERENCES - EXPENSES	0	400	0	400	400
G-111-1111-4037 CONFERENCES - REGISTRATION	915	2,500	1,918	2,500	3,700
G-111-1111-4038 CONFERENCES - TRAVEL/MILEAGE	0	2,000	0	1,500	2,000
G-111-1111-4040 CONSULTANTS	0	40,000	4,773	190,000	175,000
G-111-1111-4060 COURIER/FREIGHT	14	70	0	70	70
G-111-1111-4090 LEGAL	1,117	5,000	1,230	5,000	5,000
G-111-1111-4097 MEMBERSHIPS	1,608	3,500	2,028	2,500	2,500
G-111-1111-4110 TELEPHONE - BASIC	1,740	1,740	1,470	1,470	1,400
G-111-1111-4120 TELEPHONE - CELL PHONES	3,450	3,600	3,000	3,000	3,000
G-111-1111-4142 TRAINING - EXPENSES	477	4,200	0	4,200	4,200
G-111-1111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	0	750	0	750	750
G-111-1111-4160 SPECIAL PROJECTS	278,110	59,660	108,635	62,200	205,000
G-111-1111-4164 SPECIAL EVENTS	1,800	1,800	1,800	1,800	1,800

	2020	2020	2021	2021	2022
111 CAO'S OFFICE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-111-1111-7810 TRANSFER TO RESERVES	299,088	10,000	19,284	10,000	0
G-111-1111-9010 OFFICE EQUIPMENT AND FURNISHINGS	4,014	1,500	1,656	1,500	1,500
Total 1111 ADMINISTRATION	703,013	692,400	718,178	705,590	875,047
Total 111 CAO'S OFFICE	703,013	692,400	718,178	705,590	875,047

112 HUMAN RESOURCES	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
1210 PERSONNEL ADMINISTRATION					
G-112-1210-1130 ONTARIO GRANTS	0	0	0	0	(33,072)
G-112-1210-1810 CONTRIBUTION FROM RESERVES	0	0	(27,984)	0	(17,808)
G-112-1210-2100 F.T. SALARIES & WAGES	360,968	376,030	226,828	383,550	419,180
G-112-1210-2110 PART TIME WAGES	53,676	0	228,162	0	0
G-112-1210-2500 F.T. BENEFITS	107,494	112,140	93,308	122,610	130,860
G-112-1210-2510 PART TIME BENEFITS	4,982	0	16,301	0	0
G-112-1210-3070 OFFICE SUPPLIES AND PAPER	1,892	2,000	841	2,000	2,000
G-112-1210-3090 PHOTOCOPIER EXPENSE	2,341	3,000	1,166	3,000	2,300
G-112-1210-3100 POSTAGE	58	100	48	100	100
G-112-1210-3120 MEALS & MEETING COSTS	34	100	0	100	0
G-112-1210-3130 PUBLICATIONS & SUBSCRIPTIONS	0	500	0	250	250
G-112-1210-4010 ADVERTISING	8,722	6,000	2,135	6,000	6,000
G-112-1210-4035 CONFERENCES - ACCOMMODATIONS	0	2,300	0	2,300	2,300
G-112-1210-4036 CONFERENCES - EXPENSES	0	1,000	0	1,000	1,000
G-112-1210-4037 CONFERENCES - REGISTRATION	0	5,000	1,139	5,000	5,000
G-112-1210-4038 CONFERENCES - TRAVEL/MILEAGE	136	1,600	87	1,600	1,600
G-112-1210-4040 CONSULTANTS	0	0	27,984	0	0
G-112-1210-4090 LEGAL	8,197	0	3,848	0	0
G-112-1210-4095 MAINTENANCE CONTRACTS	0	0	0	0	50,880
G-112-1210-4097 MEMBERSHIPS	3,776	2,800	3,610	3,230	4,950
G-112-1210-4110 TELEPHONE - BASIC	1,400	1,400	1,183	1,200	1,120
G-112-1210-4120 TELEPHONE - CELL PHONES	4,220	3,600	4,620	4,200	4,800
G-112-1210-4142 TRAINING EXPENSES	191	0	0	0	0
G-112-1210-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	2,000	1,044	2,000	2,000
Total 1210 PERSONNEL ADMINISTRATION	558,087	519,570	584,320	538,140	583,460
1212 LABOUR RELATIONS					
G-112-1212-3070 OFFICE SUPPLIES AND PAPER	230	0	0	150	0
G-112-1212-3110 PRINTING	0	600	705	600	600
G-112-1212-3120 MEALS AND MEETING COSTS	801	2,000	118	2,000	2,000
G-112-1212-3130 PUBLICATIONS & SUBSCRIPTIONS	30	0	0	0	0
G-112-1212-4040 CONSULTANTS	5,951	0	3,906	0	0
G-112-1212-4090 LEGAL	12,684	30,620	81,305	30,500	30,500

112 HUMAN RESOURCES	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
Total 1212 LABOUR RELATIONS	19,696	33,220	86,034	33,250	33,100
1214 TRAINING					
G-112-1214-4140 TRAINING REGISTRATION - CORPORATE	0	31,000	31,546	31,000	31,000
G-112-1214-4142 HEALTH & SAFETY EXPENSES	9,173	12,850	13,158	12,850	12,850
Total 1214 TRAINING	9,173	43,850	44,704	43,850	43,850
1216 BENEFIT ADMINISTRATION					
G-112-1216-4040 CONSULTANTS	16,243	31,300	18,899	31,300	31,300
Total 1216 BENEFIT ADMINISTRATION	16,243	31,300	18,899	31,300	31,300
Total 112 HUMAN RESOURCES	603,199	627,940	733,957	646,540	691,710

100 TAXATION & GENERAL REVENUES	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
1010 TAXATION, GENERAL GRANTS					
G-100-1010-1010 REG RESIDENTIAL & FARM	(45,168,326)	(45,534,700)	(46,411,519)	(46,474,055)	(49,996,646)
G-100-1010-1020 REG COMMERCIAL & INDUSTRIAL	(17,032,189)	(16,665,810)	(17,042,413)	(16,983,344)	(18,267,480)
G-100-1010-1040 LOCAL IMPROVEMENT CHARGES	0	0	(12,168)	0	0
G-100-1010-1042 TAXATION - AREA OPENINGS	(22,070)	(19,500)	(22,642)	(19,500)	(19,500)
G-100-1010-1044 TAXATION CITY CENTRE	0	0	0	0	0
G-100-1010-1050 TAXATION - STRATFORD GENERAL HOSPITAL	(22,200)	(22,000)	(22,200)	(22,000)	(22,200)
G-100-1010-1055 TAXATION- UNIVERSITY OF WATERLOO	(34,125)	(15,600)	(36,075)	(34,000)	(36,075)
G-100-1010-1060 TAXATION - PERTH COUNTY JAIL	(3,750)	(3,750)	(3,000)	(3,750)	(3,000)
G-100-1010-1070 TAXATION - RAILWAYS	(6,124)	(5,900)	(6,124)	(5,910)	(5,910)
G-100-1010-1080 EDUCATION PORTION PAYMENT IN LIEU	(169,783)	(170,650)	(175,332)	(169,780)	(169,780)
G-100-1010-1710 FESTIVAL HYDRO DIVIDENDS/INTEREST	(1,759,710)	(2,150,000)	(1,664,441)	(1,654,450)	(1,658,900)
Total 1010 TAXATION, GENERAL GRANTS	(64,218,277)	(64,587,910)	(65,395,914)	(65,366,789)	(70,179,491)
Total 100 TAXATION AND GENERAL REVENUES	(64,218,277)	(64,587,910)	(65,395,914)	(65,366,789)	(70,179,491)

	2020	2020	2021	2021	2022
121 CITY CLERK	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
1126 CITY CLERK ADMINISTRATION					
G-121-1126-1405 CLERKS USER FEES- RENTALS/FOI/COMMISSIONING	(17,133)	(17,000)	(18,045)	(17,000)	(17,000)
G-121-1126-1434 CLERKS - ADMIN FEE	(331)	(1,000)	(1,484)	(1,000)	(500)
G-121-1126-1435 CLERK - COMMISSIONING	(1,325)	(3,900)	(800)	(3,900)	(3,900)
G-121-1126-1437 CLERK - FREEDOM OF INFORMATION	(418)	(1,000)	(393)	(1,000)	(1,000)
G-121-1126-1438 CLERK- CIVIL CEREMONY	(8,555)	(14,000)	(6,944)	(14,000)	(14,000)
G-121-1126-1439 CLERK - ENCROACHMENT FEE	(1,097)	(16,500)	(569)	(16,500)	(16,500)
G-121-1126-1441 CLERK - MARRIAGE LICENCE	(11,875)	(30,000)	(6,525)	(30,000)	(30,000)
G-121-1126-1442 CLERK - LOTTERY LICENCE	(28,690)	(54,000)	(31,730)	(54,000)	(54,000)
G-121-1126-1443 CLERK - PET LICENCING	(834)	(2,200)	(2,168)	(2,000)	(2,000)
G-121-1126-1444 CLERK - BUSINESS LICENCES	(7,621)	(32,000)	(10,117)	(32,000)	(30,000)
G-121-1126-1900 INTERFUNCTIONAL TRANSFERS	0	(32,000)	0	0	0
G-121-1126-2100 F.T. SALARIES & WAGES	326,593	434,970	391,261	414,500	417,970
G-121-1126-2110 PART TIME SALARIES & WAGES	2,079	0	26,378	0	0
G-121-1126-2500 F.T. BENEFITS	97,332	133,250	111,403	129,310	133,020
G-121-1126-2510 P.T. BENEFITS	389	0	7,573	0	0
G-121-1126-3050 MATERIALS	635	15,600	1,924	13,600	13,600
G-121-1126-3070 OFFICE SUPPLIES AND PAPER	2,791	3,100	3,268	3,200	3,000
G-121-1126-3090 PHOTOCOPIER EXPENSE	3,365	6,000	2,800	6,000	4,030
G-121-1126-3100 POSTAGE	799	4,000	1,071	4,000	2,000
G-121-1126-3110 PRINTING	0	1,000	0	1,000	1,000
G-121-1126-3130 PUBLICATIONS & SUBSCRIPTIONS	1,900	1,500	2,101	1,500	1,500
G-121-1126-4035 CONFERENCES- ACCOMMODATIONS	0	1,500	0	1,500	1,500
G-121-1126-4036 CONFERENCES - EXPENSES	0	300	0	300	300
G-121-1126-4037 CONFERENCES - REGISTRATION	0	1,500	0	1,500	1,500
G-121-1126-4038 CONFERENCES- TRAVEL/MILEAGE	0	600	0	600	600
G-121-1126-4040 CONSULTANTS	5,128	0	0	0	0
G-121-1126-4050 CONTRACTORS	0	0	27,156	0	22,500
G-121-1126-4060 COURIER/FREIGHT	4,004	3,200	2,555	3,200	3,200
G-121-1126-4090 LEGAL	16,243	30,000	22,638	30,000	30,000
G-121-1126-4097 MEMBERSHIPS	824	1,500	824	1,500	1,500
G-121-1126-4110 TELEPHONE	1,740	1,740	1,470	1,470	1,400
G-121-1126-4120 CELL PHONES	825	900	50	600	0

	2020	2020	2021	2021	2022
121 CITY CLERK	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-121-1126-4130 TOWN CRIER	29,923	25,000	28,981	25,000	30,000
G-121-1126-4140 TRAINING - REGISTRATION	941	5,500	6,183	5,500	6,000
G-121-1126-4141 TRAINING - MILEAGE	0	500	0	500	500
G-121-1126-4142 TRAINING - EXPENSES	0	500	0	500	500
G-121-1126-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENC	53	500	0	500	500
G-121-1126-5010 BANK, COLLECTIONS	5	50	71	50	50
G-121-1126-7900 INTERFUNCTIONAL	6,400	0	0	0	0
G-121-1126-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	1,500	916	1,500	1,500
Total 1126 CITY CLERK ADMINISTRATION	424,090	470,610	559,848	475,930	508,770
1128 ELECTION SERVICES					
G-121-1128-1810 CONTRIBUTION FROM RESERVES	0	0	0	0	(279,000)
G-121-1128-3050 MATERIALS	2,239	5,000	2,646	5,000	189,000
G-121-1128-4040 CONSULTANTS	0	0	0	0	35,000
G-121-1128-7810 TRANSFER TO RESERVES	55,000	55,000	55,000	55,000	55,000
Total 1128 ELECTION SERVICES	57,239	60,000	57,646	60,000	0
Total 121 CITY CLERK	481,329	530,610	617,494	535,930	508,770

131 FINANCE & TREASURY	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
1132 TREASURY ADMINISTRATION					
G-131-1132-1360 INTEREST ON A/R ACCOUNTS	(4,370)	(6,000)	(5,009)	(4,000)	(4,300)
G-131-1132-1380 TAX CERTIFICATES	(27,835)	(25,000)	(25,180)	(24,000)	(24,000)
G-131-1132-1770 RECOVERABLES	(5,121)	(4,760)	(5,874)	(4,760)	(15,200)
G-131-1132-1810 CONTRIBUTION FROM RESERVES	(28,829)	(88,000)	0	(50,000)	0
G-131-1132-1900 INTERFUNCTIONAL TRANSFERS	(320,550)	(320,550)	(320,550)	(320,550)	(320,550)
G-131-1132-2100 F.T. SALARIES & WAGES	923,183	1,008,800	975,328	1,032,440	1,037,700
G-131-1132-2110 PART TIME SALARIES & WAGES	15,244	0	45,384	0	0
G-131-1132-2500 F.T. BENEFITS	246,691	283,000	245,083	300,590	460,160
G-131-1132-2510 P.T. BENEFITS	1,385	0	4,114	0	0
G-131-1132-3050 MATERIALS	1,261	5,000	326	5,000	2,500
G-131-1132-3070 OFFICE SUPPLIES AND PAPER	10,436	15,900	12,039	15,900	14,900
G-131-1132-3090 PHOTOCOPIER EXPENSE	3,882	4,500	2,895	4,500	5,450
G-131-1132-3100 POSTAGE	27,670	28,000	27,664	32,000	24,000
G-131-1132-3120 MEETING COSTS	0	1,000	793	1,000	1,000
G-131-1132-3130 PUBLICATIONS & SUBSCRIPTIONS	1,411	1,250	1,358	1,250	1,400
G-131-1132-4010 ADVERTISING	254	0	0	250	250
G-131-1132-4020 SERVICE CONTRACTS	0	0	0	550	550
G-131-1132-4030 AUDIT	55,000	55,000	0	52,500	52,500
G-131-1132-4040 CONSULTANTS	120,112	145,000	29,815	125,000	110,000
G-131-1132-4095 MAINTENANCE CONTRACTS	11,164	38,000	3,228	22,860	19,500
G-131-1132-4097 MEMBERSHIPS	5,427	6,500	5,442	6,500	9,250
G-131-1132-4100 SERVICES - OTHER	0	0	0	0	0
G-131-1132-4110 TELEPHONE - BASIC	9,857	4,880	4,651	4,120	3,920
G-131-1132-4120 TELEPHONE - CELL PHONES	825	900	1,000	600	1,200
G-131-1132-4140 TRAINING	3,159	16,000	8,097	16,000	16,000
G-131-1132-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	41	200	924	200	500
G-131-1132-9010 OFFICE EQUIPMENT AND FURNISHINGS	11,517	10,000	756	10,000	7,500
Total 1132 TREASURY ADMINISTRATION	1,061,814	1,179,620	1,012,284	1,227,950	1,404,230
1136 TAX SERVICES ADMINISTRATION					
G-131-1136-4090 LEGAL	(25)	0	1,931	0	0
Total 1136 TAX SERVICES ADMINISTRATION	(25)	0	1,931	0	0
Total 131 FINANCE & TREASURY	1,061,789	1,179,620	1,014,215	1,227,950	1,404,230

	2020	2020	2021	2021	2022
134 INFORMATION TECHNOLOGY	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
1230 IT ADMINISTRATION					
G-134-1230-1770 RECOVERABLES	(841)	0	(8,509)	0	0
G-134-1230-1820 CONTRIBUTION FROM RESERVE FUND	0	0	0	0	(92,300)
G-134-1230-1900 INTERFUNCTIONAL	0	0	(6,400)	(6,400)	0
G-134-1230-2100 F.T. SALARIES & WAGES	319,013	319,100	392,020	325,470	627,626
G-134-1230-2110 P.T. SALARIES AND WAGES	36,519	37,600	29,911	38,800	38,800
G-134-1230-2500 F.T. BENEFITS	84,111	87,720	107,984	90,960	179,263
G-134-1230-2510 P.T. BENEFITS	8,468	9,630	5,675	10,080	10,280
G-134-1230-3070 OFFICE SUPPLIES AND PAPER	175	600	66	1,000	1,000
G-134-1230-3120 MEALS & MEETING COSTS	0	0	105	0	0
G-134-1230-4020 SERVICE CONTRACTS	225,297	248,700	145,975	248,700	0
G-134-1230-4035 CONFERENCES - ACCOMMODATIONS	0	10,000	0	6,000	6,000
G-134-1230-4037 CONFERENCES - REGISTRATION	0	0	397	5,900	5,900
G-134-1230-4038 CONFERENCES - TRAVEL/MILEAGE	0	0	0	2,300	2,300
G-134-1230-4097 MEMBERSHIPS	454	4,000	0	4,000	4,000
G-134-1230-4140 TRAINING - REGISTRATION	630	6,000	2,132	6,000	6,000
G-134-1230-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	0	0	14	0	0
Total 1230 IT ADMINISTRATION	673,826	723,350	669,370	732,810	788,869
1232 IT SERVICES - OUTSIDE AGENCIES					
G-134-1232-1770 RECOVERABLES	(8,400)	0	0	0	(8,400)
Total 1232 IT SERVICES - OUTSIDE AGENCIES	(8,400)	0	0	0	(8,400)
1234 IT MAINTENANCE & SUPPORT					
G-134-1234-1425 IT MAINTENANCE	(4,819)	0	(4,819)	0	0
G-134-1234-1770 RECOVERABLES	(37,709)	(9,620)	(847)	(8,100)	0
G-134-1234-1900 INTERFUNCTIONAL TRANSFER (REVENUE)	(163,914)	(176,600)	(217,007)	(186,800)	(189,720)
G-134-1234-3090 PHOTOCOPIES	96	650	207	650	1,280
G-134-1234-4040 CONSULTANTS	119,772	60,000	0	60,000	0
G-134-1234-4095 SUPPORT & MAINTENANCE CONTRACTS	635,643	621,990	584,308	818,390	872,807
G-134-1234-4110 TELEPHONE - BASIC	1,390	1,390	1,175	1,170	1,120
G-134-1234-4115 TELEPHONE - LONG DISTANCE	1,119	0	1,002	0	0
G-134-1234-4120 TELEPHONE - CELL PHONES	(41,066)	(13,140)	(24,356)	2,000	2,000
G-134-1234-4122 DATA TELECOMMUNICATIONS	60,614	66,540	63,170	66,540	67,870
G-134-1234-4125 INTERNET	12,211	13,800	12,211	13,800	13,800
G-134-1234-7820 TRANSFER TO RESERVE FUNDS	155,570	155,570	155,570	155,570	155,570

	2020	2020	2021	2021	2022
134 INFORMATION TECHNOLOGY	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-134-1234-9010 OFFICE EQUIPMENT & FURNISHINGS	0	0	2,358	0	0
G-134-1234-9030 EQUIPMENT PURCHASES FOR OTHER DEPTS	69,516	0	8,947	0	0
Total 1234 IT MAINTENANCE & SUPPORT	808,423	720,580	581,919	923,220	924,727
Total 134 INFORMATION TECHNOLOGY	1,473,849	1,443,930	1,251,289	1,656,030	1,705,196

135 PARKING	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
3411 PARKING CONTROL ADMINISTRATION					
G-135-3411-1335 PARKING REVENUE - PERMITS	(413,607)	(1,930,000)	(606,825)	(1,930,000)	(1,000,000)
G-135-3411-1480 PARKING TICKET/FINES/HOOD RENTAL	(119,207)	(170,000)	(116,731)	(170,000)	(132,000)
G-135-3411-1820 CONTRIBUTION FROM RESERVE FUND	0	0	(7,321)	0	0
G-135-3411-2100 F.T. SALARIES & WAGES	84,903	55,510	92,896	82,965	82,540
G-135-3411-2500 F.T. BENEFITS	30,830	21,100	34,093	29,440	26,270
G-135-3411-3040 HYDRO	423	500	613	2,000	1,750
G-135-3411-3050 MATERIALS	2,856	7,200	5,920	7,200	6,200
G-135-3411-3070 OFFICE SUPPLIES AND PAPER	2,232	8,700	7,118	8,700	9,500
G-135-3411-3090 PHOTOCOPIER EXPENSE	0	1,000	0	1,000	1,000
G-135-3411-3100 POSTAGE	2,812	3,500	2,995	3,500	3,000
G-135-3411-3180 VEHICLE - FUEL	1,718	0	1,345	0	1,500
G-135-3411-4010 ADVERTISING	382	1,000	419	1,000	750
G-135-3411-4020 SERVICE CONTRACTS	4,608	0	13,333	0	0
G-135-3411-4040 CONSULTANTS	0	10,000	0	10,000	10,000
G-135-3411-4050 CONTRACTORS	109,838	187,570	149,473	194,000	217,000
G-135-3411-4060 COURIER FES	43	0	0	0	0
G-135-3411-4090 LEGAL	0	3,000	307	3,000	3,000
G-135-3411-4095 MAINTENANCE CONTRACTS	23,201	76,800	48,947	79,700	83,090
G-135-3411-4110 TELEPHONE	700	700	591	590	560
G-135-3411-4120 TELEPHONE - CELL PHONE	3,250	3,600	3,800	3,250	3,850
G-135-3411-5010 BANK, COLLECTION, CREDIT CARD FEES	8,453	7,700	2,439	10,720	11,000
G-135-3411-7820 TRANSFER TO RESERVE FUNDS	929,420	929,420	917,635	917,635	0
G-135-3411-7900 INTERFUNCTIONAL TRANSFER	37,885	137,200	142,500	105,300	146,260
Total 3411 PARKING CONTROL ADMINISTRATION	710,740	(645,500)	693,547	(640,000)	(524,730)
3450 PARKING LOT FACILITIES					
G-135-3450-3050 MATERIALS	294	10,000	0	10,000	10,000
G-135-3450-4050 CONTRACTORS	300	25,000	0	25,000	15,000
G-135-3450-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	30,000	35,500	30,000	30,000	35,500
Total 3450 PARKING LOT FACILITIES	30,594	70,500	30,000	65,000	60,500
Total 135 PARKING	741,334	(575,000)	723,547	(575,000)	(464,230)

	2020	2020	2021	2021	2022
136 CROSSING GUARDS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
3192 CROSSING GUARD PROTECTION					
G-136-3192-3050 MATERIALS	561	1,600	541	1,600	1,600
G-136-3192-4050 CONTRACTORS	135,028	218,880	147,990	220,815	236,610
G-136-3192-9030 EQUIPMENT PURCHASES	3,503	5,000	1,234	5,000	4,700
Total 3192 CROSSING GUARD PROTECTION	139,092	225,480	149,765	227,415	242,910
Total 136 CROSSING GUARDS	139,092	225,480	149,765	227,415	242,910

	2020	2020	2021	2021	2022
139 GENERAL GOVERNMENT	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
1240 TAXES - INTEREST, SUPPS, ADJUST					
G-139-1240-1045 SUPPLEMENTARIES	(1,084,219)	(1,000,000)	(1,595,324)	(1,000,000)	(500,000)
G-139-1240-1510 PENALTIES AND INTEREST ON TAXES	(444,682)	(402,000)	(370,430)	(420,000)	(420,000)
G-139-1240-5050 PROPERTY TAX ADJUSTMENTS	1,872,152	1,000,000	1,285,712	1,000,000	500,000
Total 1240 TAXES - INTEREST, SUPPS, ADJUST	343,251	(402,000)	(680,042)	(420,000)	(420,000)
1241 DEBT SERVICING					
G-139-1241-1570 DONATIONS	(35,240)	0	(240)	0	0
G-139-1241-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	283	0	0	0	0
G-139-1241-5030 INTEREST ON LONG-TERM DEBT	503,700	507,490	580,972	511,220	492,055
G-139-1241-5035 PRINCIPAL REPAYMENT LT DEBT	1,469,674	1,497,840	1,498,291	1,462,140	1,573,150
Total 1241 DEBT SERVICING	1,938,417	2,005,330	2,079,023	1,973,360	2,065,205
1242 CASH MANAGEMENT					
G-139-1242-1560 INVESTMENT AND INTEREST INCOME	(281,800)	(320,520)	(373,543)	(249,750)	(253,770)
Total 1242 CASH MANAGEMENT	(281,800)	(320,520)	(373,543)	(249,750)	(253,770)
1244 PROVINCIAL OFFENCES ACT					
G-139-1244-1250 POA REVENUE	(97,460)	(151,030)	0	(125,000)	(441,315)
G-139-1244-5010 BANK, COLLECTION & CREDIT CARD CHARGES	6,617	16,600	12,194	15,000	383,380
Total 1244 PROVINCIAL OFFENCES ACT	(90,843)	(134,430)	12,194	(110,000)	(57,935)
1247 EMERGENCY EVENTS					
G-139-1247-1770 RECOVERABLES	(57,000)	0	0	0	0
G-139-1247-2110 PART TIME WAGES	0	0	9,921	0	0
G-139-1247-2500 F.T. BENEFITS	0	0	97	0	0
G-139-1247-2510 PART TIME BENEFITS	0	0	782	0	0
G-139-1247-3050 MATERIALS	112,166	0	191,259	0	0
G-139-1247-3120 MEETING COSTS	1,730	0	0	0	0
G-139-1247-4010 ADVERTISING	1,287	0	0	0	0
G-139-1247-4040 CONSULTANTS	14,063	0	0	0	0
G-139-1247-4050 CONTRACTOR	8,955	0	0	0	0
G-139-1247-4060 COURIER/FREIGHT	481	0	0	0	0
G-139-1247-4090 LEGAL	1,389	0	0	0	0
G-139-1247-4107 BUILDING MAINTENANCE	6,821	0	2,163	0	0
G-139-1247-4110 TELEPHONES	1,697	0	0	0	0
G-139-1247-9060 FACILITIES/BUILDINGS	0	0	96,163	0	0
Total 1247 EMERGENCY EVENTS	91,589	0	300,385	0	0

	2020	2020	2021	2021	2022
139 GENERAL GOVERNMENT	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
1248 OTHER FINANCIAL SERVICES					
G-139-1248-1130 ONTARIO GRANTS	(2,909,994)	0	(1,906,100)	(362,000)	0
G-139-1248-1470 RENTALS AND LEASES	0	0	(4,230)	0	0
G-139-1248-1570 DONATIONS	0	0	(15,000)	0	0
G-139-1248-1750 SALES OF LAND	0	0	1,760	0	0
G-139-1248-1770 RECOVERABLES	(570,078)	(14,130)	(30,405)	(14,100)	(14,200)
G-139-1248-1810 CONTRIBUTION FROM RESERVES	0	0	0	(500,000)	(1,000,000)
G-139-1248-1900 INTERFUNCTIONAL TRANSFERS	(111,960)	(111,960)	(114,210)	(114,210)	(114,210)
G-139-1248-4080 INSURANCE PREMIUMS	609,863	606,920	809,749	814,850	998,387
G-139-1248-4081 INSURANCE CLAIMS - ADJUSTER FEES	10,505	8,000	20,057	10,000	15,000
G-139-1248-4085 INSURANCE CLAIMS	(206,484)	216,000	39,220	175,000	175,000
G-139-1248-4090 LEGAL	61,101	85,000	94,221	85,000	75,000
G-139-1248-4100 SERVICES - OTHER	0	0	23,256	0	0
G-139-1248-4164 SPECIAL EVENTS/PROJECTS	193,228	0	50,566	100,000	0
G-139-1248-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	33,710	46,500	40,099	42,500	0
G-139-1248-5045 REALTY TAXES	105	0	0	0	0
G-139-1248-7810 TRANSFER TO RESERVES	693,864	550,000	550,000	550,000	350,000
G-139-1248-7820 TRANSFER TO RESERVE FUNDS	1,090,541	0	0	0	0
Total 1248 OTHER FINANCIAL SERVICES	(1,105,599)	1,386,330	(441,017)	787,040	484,977
Total 139 GENERAL GOVERNMENT	895,015	2,534,710	897,000	1,980,650	1,818,477

	2020	2020	2021	2021	2022
513 INDUSTRIAL LAND SERVICING	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
5130 ADMINISTRATION					
G-513-5130-1750 LAND SALES	(1,572,300)	(2,390,000)	(984,402)	0	0
G-513-5130-1820 CONTRIBUTION FROM RESERVE FUNI	(400,604)	(400,540)	0	(391,080)	(900,550)
G-513-5130-4050 CONTRACTORS	192,849	0	9,396	0	500,000
G-513-5130-4090 LEGAL	36,260	0	22,763	0	0
G-513-5130-5030 INTEREST ON LTD	69,078	68,800	58,101	59,290	68,800
G-513-5130-5035 PRINCIPAL ON LTD	331,758	331,740	332,411	331,790	331,750
G-513-5130-7820 TRANSFER TO RESERVE FUND	1,342,707	2,390,000	0	0	0
Total 5130 ADMINISTRATION	(252)	0	(561,731)	0	0
Total 513 INDUSTRIAL LAND SERVICING	(252)		(561,731)		

810 REQUISITIONS FROM OTHERS	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
1142 PROPERTY ASSESSMENT SERVICES					
G-810-1142-6030 MPAC	411,531	420,690	413,029	412,000	415,004
Total 1142 PROPERTY ASSESSMENT SERVICES	411,531	420,690	413,029	412,000	415,004
5100 HURON PERTH PUBLIC HEALTH					
G-810-5100-6035 EXTERNAL AGENCIES	730,101	717,540	644,933	644,933	703,970
Total 5100 HURON PERTH PUBLIC HEALTH	730,101	717,540	644,933	644,933	703,970
5300 AMBULANCE SERVICES					
G-810-5300-6035 EXTERNAL AGENCIES	2,705,595	2,705,600	2,956,055	2,904,374	2,987,206
Total 5300 AMBULANCE SERVICES	2,705,595	2,705,600	2,956,055	2,904,374	2,987,206
6200 SPRUCE LODGE					
G-810-6200-6035 EXTERNAL AGENCIES	534,864	534,870	550,068	550,075	577,580
Total 6200 SPRUCE LODGE	534,864	534,870	550,068	550,075	577,580
7500 STRATFORD/PERTH ARCHIVES					
G-810-7500-6035 EXTERNAL AGENCIES	330,725	330,730	313,965	313,500	319,770
Total 7500 STRATFORD/PERTH ARCHIVES	330,725	330,730	313,965	313,500	319,770
7504 STRATFORD PERTH MUSEUM					
G-810-7504-6035 EXTERNAL AGENCIES	150,600	150,600	153,600	153,610	156,680
Total 7504 STRATFORD PERTH MUSEUM	150,600	150,600	153,600	153,610	156,680
8217 STRATFORD TOURISM ALLIANCE					
G-810-8217-2100 F.T. SALARIES & WAGES	0	0	0	0	0
G-810-8217-2500 F.T. BENEFITS	0	0	0	0	0
G-810-8217-6035 EXTERNAL AGENCIES	560,000	560,000	540,000	540,000	580,000
G-810-8217-7900 INTERFUNCTIONAL	49,520	49,520	50,510	50,510	50,510
Total 8217 STRATFORD TOURISM ALLIANCE	609,520	609,520	590,510	590,510	630,510
8219 ANNEXATION AGREEMENT					
G-810-8219-6035 EXTERNAL AGENCIES	822,065	816,000	834,181	850,000	869,100
Total 8219 ANNEXATION AGREEMENT	822,065	816,000	834,181	850,000	869,100
8221 COUNTY ROADS AGREEMENT					
G-810-8221-6035 EXTERNAL AGENCIES	2,069,469	1,928,830	1,639,508	1,967,410	1,967,410
Total 8221 COUNTY ROADS AGREEMENT	2,069,469	1,928,830	1,639,508	1,967,410	1,967,410
8222 SEED CO					
G-810-8222-6035 EXTERNAL AGENCIES	573,201	622,620	599,092	599,100	657,202
Total 8222 SEED CO	573,201	622,620	599,092	599,100	657,202
Total 810 REQUISITIONS FROM OTHERS	8,937,671	8,837,000	8,694,941	8,985,512	9,284,432

820 COMMITTEES OF COUNCIL	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
7260 ACTIVE TRANSPORTATION					
G-820-7260-1120 CANADA GRANTS	(52,038)	(35,000)	0	0	0
G-820-7260-2100 F.T. SALARIES & WAGES	0	30,610	0	0	0
G-820-7260-2110 PART TIME SALARIES & WAGES	17,666	5,000	0	5,000	5,000
G-820-7260-2500 F.T. BENEFITS	132	2,960	0	0	0
G-820-7260-2510 P.T. BENEFITS	2,286	1,480	0	1,400	1,590
G-820-7260-3050 MATERIALS	6,494	8,000	0	5,000	5,000
G-820-7260-3070 OFFICE SUPPLIES AND PAPER	300	450	0	450	300
G-820-7260-4036 CONFERENCES - EXPENSES	0	0	0	0	1,500
G-820-7260-4050 CONTRACTORS	2,004	0	0	0	0
G-820-7260-4130 TOWN CRIER	300	450	0	450	300
G-820-7260-4160 SPECIAL PROJECTS	2,470	4,390	0	3,000	2,500
G-820-7260-7810 TRANSFER TO RESERVES	20,440	0	0	0	0
Total 7260 ACTIVE TRANSPORTATION	54	18,340	0	15,300	16,190
7502 HERITAGE STRATFORD					
G-820-7502-2110 PART TIME SALARIES & WAGES	3,373	5,060	0	6,040	6,160
G-820-7502-2510 P.T. BENEFITS	1,007	1,510	0	1,840	1,920
G-820-7502-3050 MATERIALS	722	11,730	599	7,450	7,500
G-820-7502-3070 OFFICE SUPPLIES AND PAPER	300	450	0	450	300
G-820-7502-3100 POSTAGE	2	0	0	0	0
G-820-7502-4097 MEMBERSHIPS	75	0	75	225	225
G-820-7502-4130 TOWN CRIER	300	450	0	450	300
Total 7502 HERITAGE STRATFORD	5,779	19,200	674	16,455	16,405
7508 SHARED SERVICES COMMITTEE					
G-820-7508-2110 PART TIME SALARIES & WAGES	193	290	0	290	300
G-820-7508-2510 P.T. BENEFITS	60	90	0	90	90
Total 7508 SHARED SERVICES COMMITTEE	253	380	0	380	390
7514 ACCESSIBILITY ADVISORY COMMITTEE					
G-820-7514-2110 PART TIME SALARIES & WAGES	3,107	4,660	0	5,930	6,040
G-820-7514-2510 P.T. BENEFITS	927	1,390	0	1,810	1,880
G-820-7514-3050 MATERIALS	1,611	2,520	16	420	420
G-820-7514-3070 OFFICE SUPPLIES AND PAPER	300	450	0	450	450
G-820-7514-3120 MEETING COSTS	0	0	0	900	900

820 COMMITTEES OF COUNCIL	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
G-820-7514-4130 TOWN CRIER	300	450	0	450	450
G-820-7514-4160 SPECIAL PROJECTS	0	0	0	1,200	1,500
Total 7514 ACCESSIBILITY ADVISORY COMMITTEE	6,245	9,470	16	11,160	11,640
7516 ENVIRONMENTAL STUDY COMMITTEE					
G-820-7516-2110 PART TIME SALARIES & WAGES	2,933	4,400	0	5,660	5,780
G-820-7516-2510 P.T. BENEFITS	873	1,310	0	1,730	1,800
G-820-7516-3050 MATERIALS	16,947	17,500	16,996	17,500	17,500
G-820-7516-3070 OFFICE SUPPLIES AND PAPER	300	450	0	450	300
G-820-7516-4130 TOWN CRIER	300	450	0	450	300
Total 7516 ENVIRONMENTAL STUDY COMMITTEE	21,353	24,110	16,996	25,790	25,680
7517 STFD YOUTH ADVISORY COMMITTEE					
G-820-7517-3050 MATERIALS	0	1,600	0	0	0
Total 7517 STFD YOUTH ADVISORY COMMITTEE	0	1,600	0	0	0
7521 STFD TOWN & GOWN COMMITTEE					
G-820-7521-2110 PART TIME SALARIES & WAGES	2,473	3,710	0	4,080	4,160
G-820-7521-2510 P.T. BENEFITS	733	1,100	0	1,240	1,300
G-820-7521-3050 MATERIALS	1,999	3,870	0	200	200
G-820-7521-3070 OFFICE SUPPLIES AND PAPER	300	450	0	450	300
G-820-7521-3120 MEETING COSTS	0	0	0	100	100
G-820-7521-4097 MEMBERSHIPS	0	0	0	300	300
G-820-7521-4130 TOWN CRIER	300	450	0	450	300
G-820-7521-4160 SPECIAL PROJECTS	0	0	0	3,270	3,270
Total 7521 STFD TOWN & GOWN COMMITTEE	5,805	9,580	0	10,090	9,930
7536 STRATFORDS OF THE WORLD					
G-820-7536-1405 REGISTRATION REVENUE	0	(26,000)	(9,050)	(23,395)	0
G-820-7536-1810 CONTRIBUTION FROM RESERVES	0	(7,340)	0	(7,340)	0
G-820-7536-2110 PART TIME SALARIES & WAGES	1,247	1,870	0	2,490	2,540
G-820-7536-2510 P.T. BENEFITS	373	560	0	760	790
G-820-7536-3070 OFFICE SUPPLIES AND PAPER	200	300	0	300	300
G-820-7536-4130 TOWN CRIER	200	300	0	300	300
G-820-7536-4167 HOSTED CONFERENCES	2,648	43,000	240	40,735	0
G-820-7536-7810 TRANSFER TO RESERVES	0	0	9,050	0	0
Total 7536 STRATFORDS OF THE WORLD	4,668	12,690	240	13,850	3,930

	2020	2020	2021	2021	2022
820 COMMITTEES OF COUNCIL	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
8252 COMMUNITIES IN BLOOM					
G-820-8252-1130 ONTARIO GRANTS	0	0	(8,200)	0	0
G-820-8252-1810 CONTRIBUTION FROM RESERVES	0	(6,360)	0	0	0
G-820-8252-2110 PART TIME SALARIES & WAGES	2,973	4,460	0	4,840	4,940
G-820-8252-2510 P.T. BENEFITS	887	1,330	0	1,480	1,540
G-820-8252-3050 MATERIALS	6,747	9,000	7,312	4,500	7,000
G-820-8252-3070 OFFICE SUPPLIES AND PAPER	300	450	0	450	300
G-820-8252-3120 MEETING COSTS	0	0	0	500	0
G-820-8252-4010 ADVERTISING	334	0	0	0	0
G-820-8252-4020 SERVICE CONTRACTS	700	700	0	0	700
G-820-8252-4130 TOWN CRIER	300	450	0	450	300
G-820-8252-4160 SPECIAL PROJECTS	0	0	7,200	4,000	5,000
Total 8252 COMMUNITIES IN BLOOM	12,241	10,030	6,312	16,220	19,780
Total 820 COMMITTEES OF COUNCIL	56,398	105,400	24,238	109,245	103,945

	2020	2020	2021	2021	2022
872 COMMUNITY SUPPORT & GRANTS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
7522 CONTINGENCY					
G-872-7522-6010 GRANTS TO CHARITIES & OTHER ORGANE	0	0	0	40,000	40,000
G-872-7522-7810 TRANSFER TO RESERVES	0	0	40,000	0	0
Total 7522 CONTINGENCY	0	0	40,000	40,000	40,000
7643 MULTI YEAR GRANTS					
G-872-7643-1810 CONTRIBUTION FROM RESERVES	0	0	(4,279)	0	0
G-872-7643-6010 MULTI YEAR GRANTS	327,800	327,800	257,079	252,800	252,800
Total 7643 MULTI YEAR GRANTS	327,800	327,800	252,800	252,800	252,800
7644 ANNUAL GRANTS					
G-872-7644-6010 ANNUAL GRANTS	148,115	233,070	122,252	133,070	133,070
G-872-7644-7810 TRANSFER TO RESERVES	0	0	10,818	0	0
Total 7644 ANNUAL GRANTS	148,115	233,070	133,070	133,070	133,070
7645 FEE WAIVERS					
G-872-7645-1810 CONTRIBUTION FROM RESERVES	0	0	0	0	(39,600)
G-872-7645-6010 FEE WAIVERS	113,162	343,180	144,665	343,180	382,780
Total 7645 FEE WAIVERS	113,162	343,180	144,665	343,180	343,180
Total 872 COMMUNITY SUPPORT & GRANTS	589,077	904,050	570,535	769,050	769,050

	2020	2020	2021	2021	2022
141 CITY BUILDINGS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
1250 ADMINISTRATION-CITY BUILDINGS					
G-141-1250-2100 F.T. SALARIES	0	327,520	0	524,260	0
G-141-1250-2110 P.T. SALARIES	0	41,600	0	36,270	104,660
G-141-1250-2500 F.T. BENEFITS	0	94,600	0	155,370	0
G-141-1250-2510 P.T. BENEFITS	0	6,440	0	3,180	9,360
G-141-1250-3050 MATERIALS	0	0	264	0	0
G-141-1250-3170 UNIFORMS	0	0	741	3,000	3,000
G-141-1250-4142 TRAINING EXPENSES	0	0	2,812	3,000	2,990
G-141-1250-7820 TRANSFER TO RESERVE FUNDS	220,000	220,000	220,000	220,000	356,400
Total 1250 ADMINISTRATION-CITY BUILDINGS	220,000	690,160	223,817	945,080	476,410
1255 CITY HALL					
G-141-1255-1470 RENTALS AND LEASES	(1,661)	(18,000)	(397)	(10,000)	(7,000)
G-141-1255-1570 DONATIONS	0	0	0	0	0
G-141-1255-2100 F.T. SALARIES & WAGES	72,168	0	112,794	0	136,210
G-141-1255-2110 PART TIME SALARIES & WAGES	46,966	0	49,191	0	0
G-141-1255-2500 F.T. BENEFITS	18,722	0	29,433	0	41,160
G-141-1255-2510 P.T. BENEFITS	8,763	0	8,662	0	0
G-141-1255-2700 OTHER PAYROLL EXPENSES	0	0	107	0	0
G-141-1255-3030 HEAT	15,766	12,000	18,011	12,000	14,000
G-141-1255-3040 HYDRO	73,211	71,500	61,833	72,000	73,000
G-141-1255-3045 WATER / SEWAGE	3,090	5,200	3,757	5,500	5,500
G-141-1255-3050 MATERIALS	13,607	13,570	9,999	15,000	15,000
G-141-1255-3170 UNIFORMS	0	600	0	0	0
G-141-1255-4050 CONTRACTORS	10,081	5,430	6,124	12,000	12,000
G-141-1255-4105 SNOW REMOVAL	14,516	10,000	5,526	18,000	18,000
G-141-1255-4107 BUILDING MAINTENANCE	51,644	55,000	54,190	55,000	53,000
G-141-1255-4120 TELEPHONE - CELL PHONES	2,775	2,820	2,700	2,700	2,700
G-141-1255-4124 CABLE/SATELLITE	1,840	0	686	2,000	2,000
G-141-1255-4142 TRAINING EXPENSES	203	750	0	0	0
G-141-1255-9010 OFFICE EQUIPMENT AND FURNISHINGS	8,059	0	0	0	0
G-141-1255-9030 EQUIPMENT PURCHASES	0	0	0	2,000	1,500
Total 1255 CITY HALL	339,750	158,870	362,616	186,200	367,070

	2020	2020	2021	2021	2022
141 CITY BUILDINGS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
1256 270 WATER ST- NORMAL SCHOOL					
G-141-1256-1470 RENTALS & LEASES	(47,500)	(85,000)	(105,000)	(105,000)	(105,000)
G-141-1256-4107 BUILDING MAINTENANCE	13,246	30,000	7,613	35,000	35,000
G-141-1256-7820 TRANSFER TO RESERVE FUNDS	34,254	50,000	70,000	70,000	70,000
G-141-1256-9060 FACILITIES/BUILDINGS	0	5,000	0	0	0
Total 1256 270 WATER ST- NORMAL SCHOOL	0	0	(27,387)	0	0
1257 MARKET SQUARE					
G-141-1257-3045 WATER/SEWER	0	5,000	0	0	0
G-141-1257-3050 MATERIALS	0	250	0	1,000	1,000
G-141-1257-4105 MARKET SQUARE- SNOW REMOVAL	0	4,500	0	5,000	2,000
G-141-1257-4107 BUILDING MAINTENANCE/CUSTODIAL	1,450	2,000	4,697	2,000	2,400
G-141-1257-9010 MARKET SQUARE-FURNISHINGS	108	0	728	500	1,000
Total 1257 MARKET SQUARE	1,558	11,750	5,425	8,500	6,400
1266 82 ERIE ST					
G-141-1266-1470 RENTALS AND LEASES REVENUE	0	(340,000)	(18,630)	(404,000)	(402,000)
G-141-1266-1900 INTERFUNCTIONAL TRANSFERS	(361,500)	(21,500)	(475,800)	(21,500)	(111,000)
G-141-1266-2100 F.T. SALARIES & WAGES	198,043	0	197,857	0	116,600
G-141-1266-2110 PART TIME SALARIES & WAGES	9,019	0	13,061	0	0
G-141-1266-2500 F.T. BENEFITS	50,934	0	56,332	0	35,240
G-141-1266-2510 P.T. BENEFITS	1,879	0	2,343	0	0
G-141-1266-3030 HEAT	6,034	7,500	7,817	8,000	8,100
G-141-1266-3040 HYDRO	56,866	57,000	54,084	60,000	60,000
G-141-1266-3045 WATER / SEWAGE	2,621	1,700	2,037	1,800	2,200
G-141-1266-3050 MATERIALS	8,029	6,700	8,677	7,000	7,000
G-141-1266-3170 UNIFORMS	0	300	168	300	0
G-141-1266-3180 VEHICLE - FUEL	0	150	0	150	0
G-141-1266-3190 VEHICLE - REPAIRS & EXPENSES	0	1,100	0	1,100	0
G-141-1266-4105 SNOW REMOVAL	3,545	4,500	5,403	6,000	6,000
G-141-1266-4107 BUILDING MAINTENANCE	55,644	28,000	33,901	30,000	31,000
G-141-1266-4142 TRAINING EXPENSES	0	1,020	0	0	0
G-141-1266-9030 EQUIPMENT PURCHASES	445	0	1,000	2,000	1,500
G-141-1266-9060 FACILITIES/BUILDINGS	0	8,000	0	0	0
Total 1266 82 ERIE ST	31,559	(245,530)	(111,750)	(309,150)	(245,360)

	2020	2020	2021	2021	2022
141 CITY BUILDINGS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
2230 ADMIN OF JUSTICE BLDG					
G-141-2230-1470 RENTALS AND LEASES - JUSTICE BUILDING	(255,574)	(240,140)	(240,136)	(245,342)	(245,342)
G-141-2230-1770 RECOVERABLES	(28,727)	0	(96,000)	(96,000)	(36,000)
G-141-2230-1810 CONTRIBUTION FROM RESERVES	(15,998)	0	0	0	0
G-141-2230-2100 F.T. SALARIES & WAGES	148,126	132,030	98,996	0	154,490
G-141-2230-2110 PART TIME SALARIES & WAGES	49,673	0	59,126	0	0
G-141-2230-2500 F.T. BENEFITS	37,205	34,360	33,906	0	46,700
G-141-2230-2510 P.T. BENEFITS	9,545	0	10,264	0	0
G-141-2230-3030 HEAT	7,362	9,300	9,797	10,500	10,500
G-141-2230-3040 HYDRO	67,707	63,000	63,887	70,000	70,000
G-141-2230-3045 WATER / SEWAGE	2,490	2,880	2,686	2,880	2,880
G-141-2230-3050 MATERIALS	10,680	9,600	10,480	12,000	11,000
G-141-2230-3170 UNIFORMS	0	600	0	0	0
G-141-2230-4105 SNOW REMOVAL	8,414	6,000	8,252	10,000	10,000
G-141-2230-4107 BUILDING MAINTENANCE	37,359	50,000	54,999	60,000	50,000
G-141-2230-4142 TRAINING EXPENSES	0	250	0	0	0
G-141-2230-9030 EQUIPMENT PURCHASES	0	1,500	237	2,000	2,000
G-141-2230-9060 FACILITIES/ BUILDINGS	0	5,000	0	0	0
Total 2230 ADMIN OF JUSTICE BLDG	78,262	74,380	16,494	(173,962)	76,228
2252 154 DOWNIE ST					
G-141-2252-2100 F.T. SALARIES & WAGES	12,941	0	0	0	0
G-141-2252-2110 PART TIME SALARIES & WAGES	66	0	0	0	0
G-141-2252-2500 F.T. BENEFITS	2,097	0	0	0	0
G-141-2252-2510 P.T. BENEFITS	3	0	0	0	0
G-141-2252-3050 MATERIALS	0	0	0	1,000	1,000
Total 2252 154 DOWNIE ST	15,107	0	0	1,000	1,000
6390 ANNE HATHAWAY BLDG					
G-141-6390-2100 F.T. SALARIES & WAGES	0	0	20,059	0	60,690
G-141-6390-2110 P.T. SALARIES & WAGES	0	0	0	0	0
G-141-6390-2500 F.T. BENEFITS	0	0	4,753	0	18,350
G-141-6390-2510 P.T. BENEFITS	0	0	0	0	0
G-141-6390-3050 MATERIALS	2,929	0	4,540	3,000	4,000
G-141-6390-4107 BUILDING MAINTENANCE	2,564	2,500	3,310	3,000	5,000
Total 6390 ANNE HATHAWAY BLDG	5,493	2,500	32,662	6,000	88,040

	2020	2020	2021	2021	2022
141 CITY BUILDINGS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
8216 47 DOWNIE STREET					
G-141-8216-1900 INTERFUNCTIONAL	(49,520)	(49,520)	(50,510)	(50,510)	(50,510)
G-141-8216-2100 F.T. SALARIES & WAGES	16,676	0	15,982	0	32,190
G-141-8216-2110 PART TIME SALARIES & WAGES	600	0	9,579	0	0
G-141-8216-2500 F.T. BENEFITS	4,228	0	4,988	0	9,730
G-141-8216-2510 P. T. BENEFITS	25	0	1,858	0	0
G-141-8216-3030 HEAT	3,136	3,260	3,359	3,500	3,500
G-141-8216-3040 HYDRO	3,348	4,700	3,274	5,000	5,000
G-141-8216-3045 WATER / SEWAGE	484	650	435	650	650
G-141-8216-3050 MATERIALS	482	1,500	0	1,500	1,500
G-141-8216-4105 SNOW REMOVAL	3,867	3,000	3,721	4,000	4,000
G-141-8216-4107 BUILDING MAINTENANCE	4,001	30,000	8,748	37,500	17,000
G-141-8216-4142 TRAINING EXPENSES	0	250	0	0	0
G-141-8216-9030 EQUIPMENT PURCHASES	0	0	0	1,000	1,000
G-141-8216-9060 FACILITIES/BUILDINGS	0	5,000	0	0	0
Total 8216 47 DOWNIE STREET	(12,673)	(1,160)	1,434	2,640	24,060
8290 246 RAILWAY AVE					
G-141-8290-3040 HYDRO	289	400	353	400	360
G-141-8290-4107 BUILDING MAINTENANCE	0	1,000	0	1,000	1,000
Total 8290 246 RAILWAY AVE	289	1,400	353	1,400	1,360
8292 LIBRARY					
G-141-8292-2100 F.T. SALARIES & WAGES	6,549	0	6,392	0	7,380
G-141-8292-2500 F.T. BENEFITS	2,014	0	1,969	0	2,230
G-141-8292-3050 MATERIALS	0	0	1,330	0	0
G-141-8292-4105 SNOW REMOVAL	9,627	9,000	13,890	9,500	9,500
G-141-8292-4107 BUILDING MAINTENANCE	16,614	25,000	29,159	38,000	48,000
G-141-8292-9060 FACILITIES/BUILDINGS	0	9,000	0	0	0
Total 8292 LIBRARY	34,804	43,000	52,740	47,500	67,110
Total 141 CITY BUILDINGS	714,149	735,370	556,404	715,208	862,318

	2020	2020	2021	2021	2022
251 DEVELOPMENT SERVICES	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
2400 BUILDING INSPECTION ADMIN					
G-251-2400-1325 ZONING INFO LETTERS	(5,807)	(4,500)	(5,458)	(5,000)	(5,000)
G-251-2400-1440 BUILDING PERMITS	(479,501)	(731,750)	(1,018,725)	(650,000)	(700,000)
G-251-2400-1810 CONTRIBUTION FROM RESERVES	(218,444)	(151,240)	0	0	(72,960)
G-251-2400-2100 F.T. SALARIES & WAGES	409,501	456,580	373,137	833,320	420,280
G-251-2400-2110 PART TIME SALARIES & WAGES	5,939	17,470	9,929	99,530	20,300
G-251-2400-2500 F.T. BENEFITS	118,176	130,950	105,933	245,230	126,160
G-251-2400-2510 P.T. BENEFITS	2,193	1,460	1,828	19,020	3,960
G-251-2400-3050 MATERIALS	2,838	6,200	7,205	6,200	6,300
G-251-2400-3090 PHOTOCOPIER EXPENSE	975	2,000	988	2,000	1,150
G-251-2400-3100 POSTAGE	1,154	1,500	1,562	1,500	1,500
G-251-2400-3180 VEHICLE - FUEL	848	1,800	1,237	1,800	0
G-251-2400-3190 VEHICLE REPAIR & EXPENSE	98	2,800	274	2,800	0
G-251-2400-4010 ADVERTISING	0	1,600	330	2,000	2,000
G-251-2400-4040 CONSULTANTS	3,022	40,000	73,414	75,000	15,000
G-251-2400-4050 CONTRACTORS - CLEAN UP	1,140	1,500	0	1,500	1,500
G-251-2400-4090 LEGAL	20,409	45,000	10,790	45,000	25,000
G-251-2400-4095 SUPPORT & MAINTENANCE CONTRACTS	20,113	45,000	15,213	15,000	20,000
G-251-2400-4097 MEMBERSHIPS	3,222	4,600	1,668	4,600	4,600
G-251-2400-4110 TELEPHONE	6,200	6,200	5,239	5,240	4,980
G-251-2400-4120 TELEPHONE - CELL PHONES	3,150	4,080	3,704	3,000	4,060
G-251-2400-4140 TRAINING - REGISTRATION	7,036	22,000	10,631	22,000	22,000
G-251-2400-5010 COLLECTIONS & BANK CHARGES	2,487	1,500	6,016	2,000	5,000
G-251-2400-7900 INTERFUNCTIONAL TRANSFERS	95,250	95,250	95,250	95,250	94,170
Total 2400 BUILDING INSPECTION ADMIN	(1)	0	(299,835)	826,990	0
2406 BY-LAW ENFORCEMENT					
G-251-2406-1325 BYLAW -LETTERS OF CONFORMITY	(2,163)	(3,000)	(3,494)	(3,500)	(3,200)
G-251-2406-1405 BY-LAW -SIGN & POOL PERMITS	(19,046)	(20,000)	(29,337)	(22,000)	(22,000)
G-251-2406-1440 BY-LAW - Trade Licenses	(14,212)	(19,000)	(11,652)	(20,000)	(20,000)
G-251-2406-1445 BY-LAW- BED & BREAKFAST LICENCES	(1,594)	(31,000)	(810)	(31,000)	(32,000)
G-251-2406-1770 RECOVERABLES	0	0	0	0	0
G-251-2406-1810 CONTRIBUTION FROM RESERVES	(9,170)	0	0	0	0
G-251-2406-1900 REVENUE TRANSFER FROM WATER	(52,070)	(52,070)	(53,110)	(53,110)	(60,000)

	2020	2020	2021	2021	2022
251 DEVELOPMENT SERVICES	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-251-2406-2100 F.T. SALARIES	153,938	140,660	165,849	0	192,740
G-251-2406-2110 PART TIME SALARIES	4,469	0	7,442	0	5,070
G-251-2406-2500 F.T. BENEFITS	44,778	38,810	48,876	0	57,850
G-251-2406-2510 P.T. BENEFITS	1,740	0	1,828	0	990
G-251-2406-3050 MATERIALS	3,341	4,500	3,500	4,500	4,500
G-251-2406-3090 PHOTOCOPIER	975	1,650	833	1,650	1,150
G-251-2406-3100 POSTAGE	1,154	1,500	1,422	1,500	1,500
G-251-2406-3180 VEHICLE - FUEL	1,069	0	1,535	0	0
G-251-2406-3190 VEHICLES - REPAIRS & EXPENSE	31	0	0	0	0
G-251-2406-4050 CONTRACTORS - CLEAN UP	446	5,500	4,748	5,500	5,200
G-251-2406-4097 MEMBERSHIPS	213	650	190	650	600
G-251-2406-4110 TELEPHONE - BASIC	1,380	1,380	1,166	1,170	1,110
G-251-2406-4120 TELEPHONE - CELL PHONES	1,740	1,800	1,200	1,200	1,200
G-251-2406-4140 TRAINING	0	4,000	2,024	4,000	4,000
G-251-2406-5010 COLLECTIONS & BANK CHARGES	1,244	0	2,949	0	2,500
G-251-2406-7820 TRANSFER TO RESERVE FUND	3,500	3,500	0	0	0
Total 2406 BY-LAW ENFORCEMENT	121,763	78,880	145,159	(109,440)	141,210
8110 PLANNING AND ZONING					
G-251-8110-1325 ZONING INFORMATION REPORTS	(1,082)	(1,700)	(1,747)	(1,700)	(1,700)
G-251-8110-1375 SITE PLAN AGREEMENT REVENUE	(29,468)	(66,650)	(70,632)	(45,000)	(46,000)
G-251-8110-1405 SUBDIVISION/CONDO APPLICATION FEES	(3,528)	(36,000)	(43,587)	(20,000)	(20,000)
G-251-8110-1420 ZONING APPLICATION FEES	(19,531)	(21,750)	(55,732)	(21,000)	(24,000)
G-251-8110-1430 PART LOT CONTROL FEES	(715)	(1,500)	(3,459)	(750)	(1,640)
G-251-8110-1447 OFFICIAL PLAN AMENDMENTS	(5,960)	(7,310)	(16,155)	(1,500)	(2,000)
G-251-8110-1610 PUBLICATION SALES	(695)	(200)	0	(300)	(300)
G-251-8110-2100 F.T. SALARIES	124,817	272,480	130,158	0	235,610
G-251-8110-2110 P.T. SALARIES	20,111	41,600	42,874	0	0
G-251-8110-2500 F.T. BENEFITS	34,956	72,810	42,250	0	58,680
G-251-8110-2510 P.T. BENEFITS	4,641	12,060	4,875	0	6,440
G-251-8110-3050 MATERIALS	1,787	2,630	2,485	2,630	2,680
G-251-8110-3090 PHOTOCOPIER	650	920	732	920	770
G-251-8110-3100 POSTAGE	577	1,020	727	1,000	1,000
G-251-8110-4040 CONSULTANTS	16,005	10,400	27,196	10,000	12,000
G-251-8110-4060 COURIER/FREIGHT	0	50	15	50	50

	2020	2020	2021	2021	2022
251 DEVELOPMENT SERVICES	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-251-8110-4090 LEGAL	0	0	232	0	0
G-251-8110-4097 MEMBERSHIPS	1,386	2,570	1,108	2,500	2,800
G-251-8110-4110 TELEPHONE	2,750	2,750	2,324	2,320	2,210
G-251-8110-4120 TELEPHONE - CELL PHONES	825	900	600	600	600
G-251-8110-4140 TRAINING	593	6,000	1,608	6,000	5,000
G-251-8110-5010 COLLECTIONS AND BANK CHARGES	1,244	990	3,060	1,000	1,200
G-251-8110-5030 INTEREST ON LTD	87	70	37	105	75
G-251-8110-5035 PRINCIPAL ON LTD	1,621	1,620	1,671	1,600	1,620
G-251-8110-7810 TRANSFER TO RESERVE	10,000	10,000	10,000	10,000	25,000
Total 8110 PLANNING AND ZONING	161,071	303,760	80,640	(51,525)	260,095
8116 COMMITTEE OF ADJUSTMENT					
G-251-8116-1405 APPLICATION FEES	(43,225)	(45,000)	(64,600)	(35,000)	(36,000)
G-251-8116-2100 F.T. SALARIES & WAGES	53,717	0	52,387	0	95,807
G-251-8116-2110 PART TIME SALARIES	10,834	0	27,320	0	0
G-251-8116-2500 F.T. BENEFITS	18,243	0	20,193	0	23,590
G-251-8116-2510 P.T. BENEFITS	3,481	0	3,657	0	2,760
G-251-8116-3050 MATERIALS	1,073	2,425	329	2,400	2,400
G-251-8116-3090 PHOTOCOPIER	650	1,125	626	1,120	770
G-251-8116-3100 POSTAGE	1,444	900	1,437	1,000	1,000
Total 8116 COMMITTEE OF ADJUSTMENT	46,217	(40,550)	41,349	(30,480)	90,327
Total 251 DEVELOPMENT SERVICES	329,050	342,090	(32,687)	635,545	491,632

310 ENGINEERING	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
3000 ENGINEERING ADMINISTRATION					
G-310-3000-1360 SERVICE CHARGE REVENUE	(28,024)	(20,000)	(58,610)	(23,000)	(24,000)
G-310-3000-1365 APPLICATION REVIEW REVENUE	(23,005)	(4,000)	(5,344)	(6,000)	(6,000)
G-310-3000-1610 SALES	(38)	(250)	(2,805)	(100)	(200)
G-310-3000-1770 RECOVERABLES	(72,239)	(695,000)	(1,371)	(427,000)	(338,000)
G-310-3000-1810 CONTRIBUTION FROM RESERVES	0	(60,000)	0	0	0
G-310-3000-1900 INTERFUNCTIONAL TRANSFERS	(183,100)	(183,100)	(263,940)	(263,940)	0
G-310-3000-2100 F.T. SALARIES & WAGES	1,280,976	1,397,880	1,167,510	1,334,000	836,209
G-310-3000-2110 PART TIME SALARIES & WAGES	0	22,930	40,005	89,030	34,330
G-310-3000-2500 F.T. BENEFITS	333,618	360,190	333,750	371,120	226,990
G-310-3000-2510 P.T. BENEFITS	0	1,850	3,760	7,490	2,950
G-310-3000-2700 OTHER PAYROLL EXPENSES	0	1,600	560	250	250
G-310-3000-3010 CLOTHING	1,801	2,200	2,134	2,000	2,060
G-310-3000-3050 MATERIALS	1,799	3,000	1,085	2,300	2,340
G-310-3000-3070 OFFICE SUPPLIES AND PAPER	1,935	3,100	3,219	3,000	3,000
G-310-3000-3090 PHOTOCOPIER EXPENSE	4,411	7,000	3,169	6,500	4,140
G-310-3000-3100 POSTAGE	169	300	119	250	260
G-310-3000-3110 PRINTING	286	700	133	350	360
G-310-3000-3120 MEALS & MEETING COSTS	475	400	120	400	410
G-310-3000-3130 PUBLICATIONS & SUBSCRIPTIONS	121	300	0	250	260
G-310-3000-4020 SERVICE CONTRACTS	5,926	31,000	2,721	28,000	0
G-310-3000-4040 CONSULTANTS	0	0	31,851	0	0
G-310-3000-4060 COURIER/FREIGHT	57	100	79	100	100
G-310-3000-4095 SUPPORT & MAINTENANCE CONTRACTS	860	46,000	0	46,000	0
G-310-3000-4097 MEMBERSHIPS	5,081	6,590	6,515	6,935	7,700
G-310-3000-4110 TELEPHONE - BASIC	12,980	12,980	10,968	10,970	10,420
G-310-3000-4120 TELEPHONE - CELL PHONES	7,583	10,200	8,280	8,280	9,000
G-310-3000-4142 TRAINING - EXPENSES	10,251	21,500	10,473	22,000	22,800
G-310-3000-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	59	750	522	500	600
G-310-3000-5040 RENTAL OF MACHINERY & EQUIPMENT	0	1,000	0	1,000	1,000
G-310-3000-7820 TRANSFER TO RESERVE FUNDS	1,100	1,100	1,100	1,100	1,200
G-310-3000-7900 INTERFUNCTIONAL TRANSFERS	0	0	8,900	6,400	0
G-310-3000-9010 OFFICE EQUIPMENT AND FURNISHINGS	41	4,600	310	4,600	4,640
G-310-3000-9040 TOOLS & SMALL EQUIPMENT	268	1,000	1,337	1,000	1,020
Total 3000 ENGINEERING ADMINISTRATION	1,363,391	975,920	1,306,550	1,233,785	803,839

	2020	2020	2021	2021	2022
310 ENGINEERING	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
3010 SPECIAL PROJECTS - WIGHTMAN					
G-310-3010-1770 RECOVERABLES	(51,239)	0	(186,490)	0	0
G-310-3010-2100 F.T. SALARIES	595	0	0	0	0
G-310-3010-2110 PART TIME SALARIES	39,577	0	0	0	0
G-310-3010-2510 PART TIME BENEFITS	3,992	0	0	0	0
G-310-3010-3050 MATERIALS	2,725	0	18	0	0
G-310-3010-3180 VEHICLE - FUEL	1,175	0	0	0	0
G-310-3010-3190 VEHICLE - REPAIRS & EXPENSES	2,350	0	0	0	0
G-310-3010-4120 CELL PHONES	825	0	0	0	0
G-310-3010-9040 TOOLS AND SMALL EQUIPMENT	0	0	2,730	0	0
Total 3010 SPECIAL PROJECTS - WIGHTMAN	0	0	(183,742)	0	0
3025 ENGINEERING OPERATIONS					
G-310-3025-1360 SERVICE CHARGE REVENUE	(2,100)	0	0	0	0
Total 3025 ENGINEERING OPERATIONS	(2,100)	0	0	0	0
Total 310 ENGINEERING	1,361,291	975,920	1,122,808	1,233,785	803,839

315 FLEET	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
3050 FLEET DIVISION ADMINISTRATION					
G-315-3050-1760 SALE OF EQUIPMENT	0	0	(1,409)	0	0
G-315-3050-1765 GAIN OF DISPOSAL OF ASSETS	(28,381)	0	(36,556)	(30,000)	(30,000)
G-315-3050-1770 RECOVERABLE	0	0	(3,805)	0	0
G-315-3050-1810 CONTRIBUTION FROM RESERVES	(1,274)	0	0	0	0
G-315-3050-1900 INTERFUNCTIONAL	(40,912)	(48,000)	(48,950)	(48,950)	(50,660)
G-315-3050-2100 F.T. SALARIES	150,824	88,630	160,502	0	0
G-315-3050-2110 PART TIME SALARIES	3,946	0	0	0	0
G-315-3050-2500 F.T. BENEFITS	42,017	25,280	45,306	0	0
G-315-3050-2510 P.T. BENEFITS	734	0	0	0	0
G-315-3050-2700 OTHER PAYROLL EXPENSES	61	500	389	500	500
G-315-3050-3010 CLOTHING	7,941	7,800	9,171	7,800	7,900
G-315-3050-3011 PERSONAL PROTECTIVE EQUIPMENT	475	1,050	62	1,000	1,000
G-315-3050-3050 MATERIALS	1,626	5,100	23,698	4,500	4,000
G-315-3050-3090 PHOTOCOPIER	241	300	1,534	200	320
G-315-3050-3180 FUEL	393,490	568,000	484,942	579,360	580,100
G-315-3050-3190 VEHICLES - REPAIRS & EXPENSES	665,309	478,650	627,167	516,560	508,000
G-315-3050-4050 CONTRACTORS	0	40,000	1,429	20,000	20,000
G-315-3050-4060 COURIER/FREIGHT	0	0	35	0	0
G-315-3050-4095 MAINTENANCE CONTRACT - GPS	27,896	60,000	17,120	60,000	73,000
G-315-3050-4097 MEMBERSHIPS	473	350	187	350	350
G-315-3050-4110 TELEPHONE	1,380	1,380	1,166	1,170	1,110
G-315-3050-4142 TRAINING - EXPENSES	135	2,500	2,671	2,000	5,000
G-315-3050-7820 TRANSFER TO RESERVE FUND	63,981	35,600	36,310	36,310	30,000
G-315-3050-9040 TOOLS AND SMALL EQUIPMENT	6,013	15,100	15,931	15,100	15,150
Total 3050 FLEET DIVISION ADMINISTRATION	1,295,975	1,282,240	1,336,900	1,165,900	1,165,770
3055 FLEET OPERATIONS					
G-315-3055-1405 USER FEES	(379)	0	0	0	0
G-315-3055-2100 F.T. SALARIES & WAGES	391,301	478,670	375,224	570,970	322,070
G-315-3055-2110 P.T. SALARIES	18,816	22,420	0	22,870	0
G-315-3055-2500 F.T. BENEFITS	67,011	138,140	118,081	169,520	125,950
G-315-3055-2510 P.T. BENEFITS	14,139	4,360	(11,505)	2,180	0
G-315-3055-3180 VEHICLE - FUEL	100,965	0	116,290	0	0

	2020	2020	2021	2021	2022
315 FLEET	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-315-3055-3190 VEHICLE - REPAIRS & EXPENSES	88,032	0	58,484	0	0
G-315-3055-9040 TOOLS & SMALL EQUIPMENT	0	0	0	0	1,000
Total 3055 FLEET OPERATIONS	679,885	643,590	656,574	765,540	449,020
Total 315 FLEET	1,975,860	1,925,830	1,993,474	1,931,440	1,614,790

320 ROADS	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
3100 ROAD ADMINISTRATION					
G-320-3100-1760 SALE OF EQUIPMENT	(185)	0	0	0	0
G-320-3100-1770 RECOVERABLES	(208)	(21,000)	(20,732)	(1,000)	(22,000)
G-320-3100-1810 CONTRIBUTION FROM RESERVES	(30,867)	0	0	0	0
G-320-3100-1900 INTERFUNCTIONAL TRANSFER	0	(61,150)	0	0	0
G-320-3100-2100 F.T. SALARIES & WAGES	530,004	284,670	478,067	0	192,730
G-320-3100-2110 PART TIME SALARIES & WAGES	33,128	32,950	28,345	33,600	34,720
G-320-3100-2500 F.T. BENEFITS	148,255	118,360	131,823	0	56,930
G-320-3100-2510 P.T. BENEFITS	11,119	11,940	9,568	12,480	13,160
G-320-3100-2700 OTHER PAYROLL EXPENSES	2,022	4,100	1,258	0	0
G-320-3100-3010 CLOTHING	22,454	30,600	33,035	31,000	30,000
G-320-3100-3050 MATERIALS	42,695	20,300	22,591	22,000	22,200
G-320-3100-3070 OFFICE SUPPLIES AND PAPER	1,051	1,200	728	1,000	1,060
G-320-3100-3090 PHOTOCOPIER EXPENSE	1,705	3,000	1,523	2,000	2,370
G-320-3100-3100 POSTAGE	0	0	135	0	0
G-320-3100-3110 PRINTING	0	100	0	100	100
G-320-3100-3120 MEALS AND MEETING COSTS	446	250	610	300	300
G-320-3100-3140 R & M - BUILDINGS & EQUIPMENT	2,565	0	749	0	0
G-320-3100-3190 VEHICLE - REPAIRS & EXPENSES	1,742	3,000	0	0	0
G-320-3100-4020 SERVICE CONTRACTS	9,640	0	6,854	0	5,500
G-320-3100-4050 CONTRACTORS	0	1,000	0	0	0
G-320-3100-4097 MEMBERSHIPS	1,547	1,140	1,742	1,625	1,700
G-320-3100-4110 TELEPHONE - BASIC	2,750	2,750	2,324	2,320	2,210
G-320-3100-4120 TELEPHONE - CELL PHONES	6,360	6,660	5,040	5,040	5,040
G-320-3100-4142 TRAINING - EXPENSES	7,678	15,250	15,552	12,000	18,000
G-320-3100-5010 BANK, COLLECTION, CREDIT CARD CHARGES	387	0	1,990	0	0
G-320-3100-5030 INTEREST ON LTD	50,323	47,970	33,864	47,776	47,975
G-320-3100-5035 PRINCIPAL ON LTD	493,897	493,920	503,708	491,167	493,915
G-320-3100-7820 TRANSFER TO RESERVE FUNDS	1,308,000	1,308,000	1,336,800	1,336,800	1,364,000
G-320-3100-9010 OFFICE EQUIPMENT AND FURNISHINGS	304	2,000	921	2,000	2,000
G-320-3100-9040 TOOLS & SMALL EQUIPMENT	19,589	20,000	12,791	20,000	21,000
Total 3100 ROAD ADMINISTRATION	2,666,401	2,327,010	2,609,286	2,020,208	2,292,910
3125 ROAD OPERATIONS					
G-320-3125-1405 USER FEES	0	(2,000)	0	(2,000)	0
G-320-3125-1770 RECOVERABLES	(50,025)	(43,000)	(21,390)	(43,000)	(43,000)
G-320-3125-1900 INTERFUNCTIONAL TRANSFERS	(7,722)	(246,860)	(597,090)	(597,090)	(57,260)
G-320-3125-2100 F.T. SALARIES & WAGES	461,772	1,389,030	457,888	1,951,175	993,160

320 ROADS	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
G-320-3125-2500 F.T. BENEFITS	129,294	374,590	128,207	565,130	293,370
G-320-3125-3030 HEAT	12,855	12,000	13,219	12,300	12,600
G-320-3125-3040 HYDRO	21,303	21,000	22,888	21,000	21,400
G-320-3125-3045 WATER / SEWAGE	8,764	2,700	3,613	2,800	3,000
G-320-3125-3050 MATERIALS	101,902	140,000	52,052	97,800	102,000
G-320-3125-3140 R & M - BUILDINGS & EQUIPMENT	5,848	20,000	18,758	20,000	22,400
G-320-3125-3180 VEHICLE - FUEL	(3,213)	0	(8,137)	0	0
G-320-3125-4020 SERVICE CONTRACTS	3,848	22,000	8,555	22,000	22,000
G-320-3125-4050 CONTRACTORS	59,445	67,000	8,850	25,000	85,000
G-320-3125-4060 COURIER/FREIGHT	169	100	0	100	100
G-320-3125-4095 MAINTENANCE CONTRACTS	12,978	0	548	0	0
G-320-3125-5040 RENTAL OF BLDG, MACHINERY & EQUIP	354	0	34	0	0
G-320-3125-7820 TRANSFER TO RESERVE FUNDS	357,000	357,000	364,100	364,100	371,400
G-320-3125-9040 TOOLS & SMALL EQUIPMENT	234	0	127	0	0
Total 3125 ROAD OPERATIONS	1,114,806	2,113,560	452,222	2,439,315	1,826,170
3150 ROAD WINTER					
G-320-3150-1900 INTERFUNCTIONAL TRANSFERS	(25,163)	(66,000)	(71,000)	(71,000)	(73,300)
G-320-3150-2100 F.T. SALARIES & WAGES	283,529	0	244,352	0	316,000
G-320-3150-2500 F.T. BENEFITS	79,387	0	68,413	0	93,340
G-320-3150-3040 HYDRO	2,930	4,300	2,686	4,500	4,000
G-320-3150-3050 MATERIALS	184,475	300,000	202,987	275,000	275,000
G-320-3150-3140 R & M - BUILDINGS & EQUIPMENT	0	2,000	3,120	2,000	3,000
G-320-3150-3180 VEHICLE - FUEL	(3,213)	0	(8,137)	0	0
G-320-3150-3190 VEHICLE - REPAIRS & EXPENSES	24	0	0	0	0
G-320-3150-4010 ADVERTISING	330	200	135	100	100
G-320-3150-4020 SERVICE CONTRACTS	39,498	54,600	63,522	55,000	58,000
G-320-3150-4050 CONTRACTORS	151,644	225,000	89,656	200,000	200,000
G-320-3150-4095 MAINTENANCE CONTRACTS	3,041	5,000	0	5,000	3,000
G-320-3150-5040 RENTAL OF MACHINERY & EQUIPMENT	25,876	20,000	26,076	25,000	28,000
G-320-3150-7810 TRANSFER TO RESERVES	72,932	0	0	0	0
G-320-3150-9040 TOOLS & SMALL EQUIPMENT	0	0	0	0	0
Total 3150 ROAD WINTER	815,290	545,100	621,810	495,600	907,140
3175 RAILWAY CROSSINGS					
G-320-3175-2100 F.T. SALARIES & WAGES	0	0	0	0	1,760
G-320-3175-2500 F.T. BENEFITS	0	0	0	0	520
G-320-3175-4095 MAINTENANCE CONTRACTS	59,265	59,350	59,995	60,540	61,600
Total 3175 RAILWAY CROSSINGS	59,265	59,350	59,995	60,540	63,880

320 ROADS	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
3176 TRAFFIC					
G-320-3176-1770 RECOVERABLES	(812)	0	(28,251)	0	0
G-320-3176-2100 SALARIES & WAGES	0	0	537	0	10,580
G-320-3176-2500 F.T. BENEFITS	0	0	150	0	3,120
G-320-3176-3050 MATERIALS	5,167	0	31,926	5,500	10,000
G-320-3176-4020 SERVICE CONTRACTS	34,602	0	48,627	35,000	50,000
G-320-3176-4050 CONTRACTORS	2,973	0	1,268	0	1,000
G-320-3176-4060 COURIER/FREIGHT	352	0	256	0	0
G-320-3176-4095 MAINTENANCE CONTRACTS	407	0	0	0	0
Total 3176 TRAFFIC	42,689	0	54,513	40,500	74,700
3177 TRAFFIC SIGNS					
G-320-3177-2100 F.T. SALARIES & WAGES	41,201	0	42,402	0	10,580
G-320-3177-2500 F.T. BENEFITS	11,536	0	11,872	0	3,120
G-320-3177-3050 MATERIALS	10,179	0	16,893	2,500	9,200
G-320-3177-4050 CONTRACTORS	9,982	0	10,679	0	13,000
Total 3177 TRAFFIC SIGNS	72,898	0	81,846	2,500	35,900
3178 ROAD PAINTING					
G-320-3178-2100 F.T. SALARIES & WAGES	73,619	0	46,074	0	1,760
G-320-3178-2500 F.T. BENEFITS	20,612	0	12,901	0	520
G-320-3178-3050 MATERIALS	21,285	0	9,203	23,000	20,000
G-320-3178-4020 SERVICE CONTRACTS	0	0	59,260	0	0
G-320-3178-4050 CONTRACTORS	29,617	0	0	31,000	62,000
Total 3178 ROAD PAINTING	145,133	0	127,438	54,000	84,280
3500 STREET LIGHTS					
G-320-3500-1770 RECOVERABLES	(925)	(1,500)	(36,532)	(800)	(800)
G-320-3500-2100 F.T. SALARIES & WAGES	135	0	0	0	0
G-320-3500-2500 F.T. BENEFITS	38	0	0	0	0
G-320-3500-3040 HYDRO	308,025	230,000	282,594	237,660	242,000
G-320-3500-4020 SERVICE CONTRACTS	136,934	123,000	211,080	123,000	126,000
G-320-3500-7820 TRANSFER TO RESERVE FUNDS	110,000	110,000	110,000	110,000	110,000
Total 3500 STREET LIGHTS	554,207	461,500	567,142	469,860	477,200
3510 ANIMAL CONTROL					
G-320-3510-4020 SERVICE CONTRACTS	4,526	0	0	0	0
G-320-3510-4050 CONTRACTORS- ANIMAL CONTROL	122,619	123,300	124,949	125,800	126,400
Total 3510 ANIMAL CONTROL	127,145	123,300	124,949	125,800	126,400
Total 320 ROADS	5,597,834	5,629,820	4,699,201	5,708,323	5,888,580

	2020	2020	2021	2021	2022
330 SANITARY	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
4100 SANITARY ADMINISTRATION					
G-330-4100-1370 SEWAGE SURCHARGE REVENUE	(7,333,116)	(6,950,000)	(7,331,830)	(7,228,000)	(7,300,000)
G-330-4100-1770 RECOVERABLES	0	0	(883)	0	0
G-330-4100-1820 CONTRIBUTION FROM RESERVE FUND	0	0	0	0	(370,650)
G-330-4100-2100 F.T. SALARIES & WAGES	85,670	0	74,295	0	0
G-330-4100-2500 F.T. BENEFITS	25,616	0	20,803	0	0
G-330-4100-2700 OTHER PAYROLL EXPENSES	962	300	486	450	450
G-330-4100-3010 CLOTHING	1,986	2,400	3,253	2,400	2,450
G-330-4100-3050 MATERIALS	324	2,000	520	1,500	1,550
G-330-4100-4020 SERVICE CONTRACTS	4,651	4,400	7,626	4,900	5,050
G-330-4100-4050 CONTRACTORS	312	5,000	0	2,500	2,540
G-330-4100-4060 COURIER/FREIGHT	0	0	32	0	0
G-330-4100-4097 MEMBERSHIPS	561	900	0	700	700
G-330-4100-4142 TRAINING - EXPENSES	1,448	12,000	1,580	8,000	8,150
G-330-4100-5030 INTEREST ON LTD	645,345	634,750	585,325	590,770	881,835
G-330-4100-5035 PRINCIPAL ON LTD	2,092,907	2,092,360	2,097,684	2,152,999	2,695,135
G-330-4100-7810 TRANSFER TO RESERVES	759,803	1,816,080	2,138,421	2,138,421	1,418,420
G-330-4100-7820 TRANSFER TO RESERVE FUNDS	1,816,080	0	0	0	0
G-330-4100-7900 INTERFUNCTIONAL TRANSFER	0	10,200	48,770	48,970	10,200
G-330-4100-9040 TOOLS & SMALL EQUIPMENT	3,287	5,000	181	4,000	4,100
Total 4100 SANITARY ADMINISTRATION	(1,894,164)	(2,364,610)	(2,353,737)	(2,272,390)	(2,640,070)
4125 SANITARY TREAT					
G-330-4125-1770 RECOVERABLES	(129,456)	(10,000)	(190,523)	(90,000)	(90,000)
G-330-4125-2100 F.T. SALARIES & WAGES	38	0	0	0	0
G-330-4125-3040 HYDRO	422,000	440,000	292,315	440,000	440,000
G-330-4125-4020 SERVICE CONTRACTS	186	25,000	9,203	35,000	36,200
G-330-4125-4040 CONSULTANTS	15,095	25,000	0	25,000	25,300
G-330-4125-4050 CONTRACTORS - OCWA	998,401	998,100	1,002,075	1,018,060	1,027,000
G-330-4125-4090 LEGAL	4,264	5,000	1,119	5,000	5,000
G-330-4125-4095 MAINTENANCE CONTRACTS	977	0	0	0	0
Total 4125 SANITARY TREAT	1,311,505	1,483,100	1,114,189	1,433,060	1,443,500

	2020	2020	2021	2021	2022
330 SANITARY	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
4150 SANITARY COLLECT					
G-330-4150-1770 RECOVERABLES	(6,961)	(10,000)	(33,739)	(10,000)	(12,000)
G-330-4150-2100 F.T. SALARIES & WAGES	235,359	323,950	237,526	332,240	593,810
G-330-4150-2500 F.T. BENEFITS	65,900	82,940	66,507	84,850	161,470
G-330-4150-3040 HYDRO	34,188	33,000	35,736	33,660	35,350
G-330-4150-3045 WATER / SEWAGE	497	400	511	410	450
G-330-4150-3050 MATERIALS	17,436	50,000	39,123	35,000	41,700
G-330-4150-3140 R & M - BUILDINGS & EQUIPMENT	209	15,000	50	7,500	7,650
G-330-4150-3180 VEHICLE - FUEL	1,588	18,000	491	18,000	18,360
G-330-4150-3190 VEHICLE - REPAIRS & EXPENSES	23,753	40,000	438	40,000	40,000
G-330-4150-4020 SERVICE CONTRACTS	30,756	56,500	61,989	29,450	34,890
G-330-4150-4040 CONSULTANTS	16,239	8,000	517	8,000	10,000
G-330-4150-4050 CONTRACTORS	0	87,500	43,177	80,000	81,160
G-330-4150-4060 COURIER/FREIGHT	0	200	0	100	100
G-330-4150-4120 TELEPHONE - CELL PHONES	1,995	1,620	2,396	2,220	2,480
G-330-4150-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	0	0	52	0	0
G-330-4150-7820 TRANSFER TO RESERVE FUNDS	107,100	107,100	109,250	109,250	112,500
G-330-4150-7900 INTERFUNCTIONAL TRANSFERS	67,300	67,300	68,650	68,650	68,650
G-330-4150-9040 TOOLS & SMALL EQUIPMENT	0	0	141	0	0
Total 4150 SANITARY COLLECT	595,359	881,510	632,815	839,330	1,196,570
Total 330 SANITARY	12,700		(606,733)		

	2020	2020	2021	2021	2022
340 STORM	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
4200 STORM ADMINISTRATION					
G-340-4200-2100 F.T. SALARIES & WAGES	31	0	0	0	0
G-340-4200-2500 F.T. BENEFITS	9	0	0	0	0
G-340-4200-3040 HYDRO	1,993	3,000	2,388	3,000	2,000
G-340-4200-5030 INTEREST ON LTD	215,113	211,370	180,220	180,661	610,515
G-340-4200-5035 PRINCIPAL ON LTD	1,092,449	1,068,960	1,001,500	1,001,295	2,092,627
G-340-4200-7820 TRANSFER TO RESERVE FUND	1,588,000	1,588,000	1,331,000	1,331,000	1,331,000
G-340-4200-9040 SMALL TOOLS & EQUIPMENT	351	200	0	225	200
Total 4200 STORM ADMINISTRATION	2,897,946	2,871,530	2,515,108	2,516,181	4,036,342
4225 STORM TREAT					
G-340-4225-1770 RECOVERABLES	0	(15,000)	0	0	0
G-340-4225-2100 F.T. SALARIES & WAGES	11,403	0	18,391	0	23,060
G-340-4225-2500 F.T. BENEFITS	3,193	0	5,149	0	6,810
G-340-4225-3050 MATERIALS	25,468	18,000	38,879	18,500	22,500
G-340-4225-4020 SERVICE CONTRACTS	28,751	3,000	39,633	2,500	40,000
G-340-4225-4050 CONTRACTORS	2,851	108,000	5,169	65,000	25,000
G-340-4225-5040 RENTAL OF MACHINERY & EQUIPMENT	223	1,500	200	600	500
G-340-4225-7850 CITY OWNED RENTAL EXPENSE	0	8,500	0	0	0
G-340-4225-7900 INTERFUNCTIONAL TRANSFER	0	59,160	0	0	0
G-340-4225-9040 TOOLS & SMALL EQUIPMENT	0	0	11	0	200
Total 4225 STORM TREAT	71,889	183,160	107,432	86,600	118,070
4250 STORM COLLECT					
G-340-4250-1130 ONTARIO GRANTS	0	0	(7,865)	(5,000)	(5,000)
G-340-4250-1770 RECOVERABLES	(533)	0	0	0	0
G-340-4250-2100 F.T. SALARIES & WAGES	85,162	0	109,004	0	100,020
G-340-4250-2500 F.T. BENEFITS	24,313	0	31,401	0	29,550
G-340-4250-3050 MATERIALS	(1,592)	15,000	5,162	12,000	10,000
G-340-4250-3180 VEHICLES - FUEL	316	0	0	0	0
G-340-4250-4020 SERVICE CONTRACTS	16,787	10,000	28,080	15,000	15,000
G-340-4250-4040 CONSULTANTS	15,730	0	18,087	25,000	25,000
G-340-4250-4050 CONTRACTORS	22,363	50,000	49,045	80,000	87,500
G-340-4250-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	177	0	221	200	200
G-340-4250-7850 CITY OWNED RENTAL EXPENSE	0	20,000	0	0	0
G-340-4250-7900 INTERFUNCTIONAL TRANSFER	0	24,050	0	0	0
Total 4250 STORM COLLECT	162,723	119,050	233,135	127,200	262,270
Total 340 STORM	3,132,558	3,173,740	2,855,675	2,729,981	4,416,682

	2020	2020	2021	2021	2022
350 WATER	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
4300 WATER ADMINISTRATION					
G-350-4300-1410 WATER REVENUE	(4,926,451)	(4,634,000)	(5,112,985)	(4,819,400)	(4,963,980)
G-350-4300-2100 F.T. SALARIES & WAGES	427,747	0	477,880	990,980	665,030
G-350-4300-2500 F.T. BENEFITS	135,773	21,950	148,202	304,800	184,010
G-350-4300-2700 OTHER PAYROLL EXPENSES	1,385	2,000	527	1,000	1,000
G-350-4300-3010 CLOTHING	6,702	7,000	8,026	7,150	7,500
G-350-4300-3050 MATERIALS	1,732	3,500	4,508	3,500	3,500
G-350-4300-3070 OFFICE SUPPLIES AND PAPER	440	800	999	800	800
G-350-4300-3090 PHOTOCOPIER EXPENSE	279	300	236	320	380
G-350-4300-3100 POSTAGE	281	500	124	500	450
G-350-4300-3110 PRINTING	330	700	0	500	350
G-350-4300-3120 MEALS & MEETING COSTS	193	300	415	300	300
G-350-4300-4010 ADVERTISING	122	0	0	150	150
G-350-4300-4020 SERVICE CONTRACTS	7,854	3,500	5,792	6,000	6,750
G-350-4300-4040 CONSULTANTS	64	5,100	4,401	5,000	5,000
G-350-4300-4050 CONTRACTORS	537,320	545,000	537,680	555,900	576,200
G-350-4300-4060 COURIER/FREIGHT	0	100	0	100	100
G-350-4300-4090 LEGAL	0	1,000	0	750	750
G-350-4300-4097 MEMBERSHIPS	3,771	5,400	7,155	4,150	5,480
G-350-4300-4101 CONSERVATION AUTHORITY LEVY	394,709	394,710	404,946	404,946	417,945
G-350-4300-4110 TELEPHONE - BASIC	2,060	2,060	1,741	1,740	1,650
G-350-4300-4120 TELEPHONE - CELL PHONES	7,485	7,680	6,292	5,940	6,710
G-350-4300-4142 TRAINING - EXPENSES	13,028	36,000	33,695	36,000	36,000
G-350-4300-5030 INTEREST ON LTD	174	150	73	210	150
G-350-4300-5035 PRINCIPAL ON LTD	3,237	3,230	3,343	3,206	3,240
G-350-4300-7810 TRANSFER TO RESERVES	808,649	0	0	0	0
G-350-4300-7820 TRANSFER TO RESERVE FUNDS	771,160	771,160	994,968	994,968	876,250
G-350-4300-7900 INTERFUNCTIONAL TRANSFERS	183,100	193,300	235,570	235,570	55,760
G-350-4300-9010 OFFICE EQUIPMENT AND FURNISHINGS	483	1,000	428	500	500
G-350-4300-9040 TOOLS & SMALL EQUIPMENT	1,196	5,000	3,320	3,500	3,500
Total 4300 WATER ADMINISTRATION	(1,617,177)	(2,622,560)	(2,232,664)	(1,250,920)	(2,104,525)

	2020	2020	2021	2021	2022
350 WATER	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
4325 WATER SUPPLY					
G-350-4325-1405 USER FEES	(2,400)	0	(2,640)	(2,640)	(2,640)
G-350-4325-1770 RECOVERABLES	(20,379)	0	(5,049)	0	0
G-350-4325-2100 F.T. SALARIES & WAGES	176,333	0	160,602	0	165,480
G-350-4325-2110 PART TIME SALARIES & WAGES	0	0	0	0	2,770
G-350-4325-2500 F.T. BENEFITS	49,373	0	44,968	0	51,920
G-350-4325-2510 P.T. BENEFITS	0	0	0	0	230
G-350-4325-3040 HYDRO	273,738	270,000	248,654	275,400	289,000
G-350-4325-3050 MATERIALS	151,006	120,000	161,373	122,400	150,000
G-350-4325-3120 MEALS & MEETING COSTS	44	500	207	250	250
G-350-4325-3140 R & M - BUILDINGS & EQUIPMENT	15,848	15,000	1,345	10,000	10,000
G-350-4325-3180 VEHICLE - FUEL	0	2,000	0	2,000	2,000
G-350-4325-4020 SERVICE CONTRACTS	110,722	230,000	133,418	220,420	194,800
G-350-4325-4040 CONSULTANTS	28,414	30,000	0	20,000	25,000
G-350-4325-4050 CONTRACTORS	8,890	30,000	19,534	21,000	21,800
G-350-4325-4060 COURIER/FREIGHT	367	200	111	200	200
G-350-4325-4095 MAINTENANCE CONTRACTS	1,750	0	0	0	0
G-350-4325-7850 CITY OWNED RENTAL EXPENSE	0	35,000	0	0	0
G-350-4325-9010 OFFICE EQUIPMENT AND FURNISHINGS	499	0	234	0	0
Total 4325 WATER SUPPLY	794,205	732,700	762,757	669,030	910,810
4350 WATER DISTRIBUTION					
G-350-4350-1405 USER FEES	(2,310)	(2,300)	(2,356)	(2,350)	(2,350)
G-350-4350-1770 RECOVERABLES	(38,431)	(8,000)	(13,095)	(10,000)	(10,000)
G-350-4350-2100 F.T. SALARIES & WAGES	316,682	971,620	320,269	0	486,890
G-350-4350-2110 PART TIME SALARIES & WAGES	0	9,360	0	9,360	8,300
G-350-4350-2500 F.T. BENEFITS	89,181	267,450	89,676	0	152,770
G-350-4350-2510 P.T. BENEFITS	0	800	0	780	700
G-350-4350-3040 HYDRO	6,655	6,700	6,506	6,830	7,170
G-350-4350-3050 MATERIALS	156,037	230,000	189,655	230,000	230,000
G-350-4350-3120 MEALS & MEETING COSTS	391	1,000	1,311	1,000	1,000
G-350-4350-3180 VEHICLE - FUEL	19,932	35,000	29,683	35,000	35,600
G-350-4350-3190 VEHICLE - REPAIRS & EXPENSES	28,587	30,000	34,382	30,000	30,600
G-350-4350-4020 SERVICE CONTRACTS	63,327	78,500	33,359	58,500	59,000
G-350-4350-4040 CONSULTANTS	1,156	5,000	21,493	5,000	5,000

	2020	2020	2021	2021	2022
350 WATER	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
G-350-4350-4050 CONTRACTORS	59,063	117,000	29,483	67,000	68,200
G-350-4350-4060 COURIER/FREIGHT	0	0	214	0	0
G-350-4350-5040 RENTAL OF BLDG MACHINERY & EQUIPMENT	372	0	0	0	0
G-350-4350-7820 TRANSFER TO RESERVE FUNDS	51,000	51,000	52,100	52,100	53,600
G-350-4350-7900 INTERFUNCTIONAL TRANSFER	96,730	96,730	98,670	98,670	60,000
G-350-4350-9040 TOOLS & SMALL EQUIPMENT	40	0	29	0	0
Total 4350 WATER DISTRIBUTION	848,412	1,889,860	891,379	581,890	1,186,480
Total 350 WATER	25,440		(578,528)		(7,235)

360 WASTE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
4400 WASTE ADMINISTRATION					
G-360-4400-1310 BAG TAG REVENUE	(1,109,472)	(768,040)	(1,104,385)	(783,400)	(900,000)
G-360-4400-1315 TIPPING FEE REVENUE	(1,452,205)	(1,812,500)	(1,559,942)	(1,848,750)	(1,700,000)
G-360-4400-2100 F.T. SALARIES & WAGES	109,595	69,980	113,630	0	202,870
G-360-4400-2500 F.T. BENEFITS	32,582	19,400	32,732	0	59,680
G-360-4400-3010 CLOTHING	300	400	444	400	400
G-360-4400-3050 MATERIALS	77	200	214	200	200
G-360-4400-3070 OFFICE SUPPLIES AND PAPER	36	0	13	40	40
G-360-4400-3110 PRINTING	57	50	0	55	50
G-360-4400-4060 COURIER/FREIGHT	0	50	0	50	50
G-360-4400-4097 MEMBERSHIPS	1,099	900	1,526	900	900
G-360-4400-4110 TELEPHONE - BASIC	1,380	1,380	1,166	1,170	1,110
G-360-4400-4142 TRAINING - EXPENSES	212	3,600	140	3,000	3,000
G-360-4400-5010 BANK CHARGES/COLLECTION FEES	6,148	1,000	8,379	4,000	5,000
G-360-4400-7820 TRANSFER TO RESERVE FUNDS	484,960	484,960	494,660	494,660	598,400
G-360-4400-7900 INTERFUNCTIONAL TRANSFER	0	61,150	163,740	163,740	10,200
G-360-4400-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	300	0	300	200
G-360-4400-9040 TOOLS & SMALL EQUIPMENT	281	300	0	200	200
Total 4400 WASTE ADMINISTRATION	(1,924,950)	(1,936,870)	(1,847,683)	(1,963,435)	(1,717,700)
4425 WASTE DISPOSAL					
G-360-4425-1770 RECOVERABLES	0	0	0	0	0
G-360-4425-2100 F.T. SALARIES & WAGES	313,783	186,380	304,830	0	200,310
G-360-4425-2500 F.T. BENEFITS	87,858	53,720	85,351	0	59,170
G-360-4425-3010 CLOTHING	0	300	0	300	0
G-360-4425-3040 HYDRO	10,874	15,000	10,700	15,000	12,000
G-360-4425-3045 WATER / SEWAGE	408	330	389	330	330
G-360-4425-3047 SEWAGE- LEACHATE	0	176,900	0	180,440	184,000
G-360-4425-3050 MATERIALS	16,379	23,000	11,430	25,000	20,000
G-360-4425-3140 R & M - BUILDINGS & EQUIPMENT	12,742	5,100	2,070	5,500	6,000
G-360-4425-3180 VEHICLE - FUEL	49,383	75,000	63,368	75,000	62,000
G-360-4425-3190 VEHICLE - REPAIRS & EXPENSES	42,565	65,000	79,840	65,000	66,000
G-360-4425-4020 SERVICE CONTRACTS	107,439	30,000	39,700	35,000	38,000
G-360-4425-4040 CONSULTANTS	86,174	75,000	105,337	76,500	85,000

360 WASTE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
G-360-4425-4050 CONTRACTORS	36,052	92,000	1,001	92,500	90,000
G-360-4425-4060 COURIER/FREIGHT	0	50	0	25	0
G-360-4425-4095 MAINTENANCE CONTRACTS	0	0	133	0	0
G-360-4425-5010 BANK, COLLECTION, CREDIT CARD CHARGES	70	0	0	0	0
G-360-4425-5040 RENTAL OF MACHINERY & EQUIPMENT	673	20,000	1,032	10,000	0
G-360-4425-7820 TRANSFER TO RESERVE FUNDS	140,000	140,000	142,800	142,800	147,000
G-360-4425-7900 INTERFUNCTIONAL TRANSFER	0	139,650	387,350	387,350	0
Total 4425 WASTE DISPOSAL	904,400	1,097,430	1,235,331	1,110,745	969,810
4450 WASTE COLLECTION					
G-360-4450-1610 SALES	(6,102)	(2,000)	(8,695)	(3,000)	(4,000)
G-360-4450-2100 F.T. SALARIES & WAGES	1,616	0	2,075	0	9,170
G-360-4450-2500 F.T. BENEFITS	452	0	581	0	2,710
G-360-4450-3050 MATERIALS	0	1,500	0	1,000	500
G-360-4450-4050 CONTRACTORS	376,483	325,000	335,609	331,500	338,130
G-360-4450-4060 COURIER/FREIGHT	0	50	0	50	50
Total 4450 WASTE COLLECTION	372,449	324,550	329,570	329,550	346,560
4475 WASTE RECYCLE					
G-360-4475-1130 ONTARIO GRANTS	(345,165)	(327,000)	(385,828)	(275,000)	(318,000)
G-360-4475-1610 SALES	(2,929)	(4,000)	(4,720)	(3,000)	(3,000)
G-360-4475-1770 RECOVERABLES	(38,268)	(40,000)	(100,481)	(35,000)	(36,000)
G-360-4475-2100 F.T. SALARIES & WAGES	17,550	0	13,676	0	9,170
G-360-4475-2500 F.T. BENEFITS	4,818	0	3,573	0	2,710
G-360-4475-3050 MATERIALS	287,666	17,000	63,240	35,000	35,000
G-360-4475-3100 POSTAGE	41	0	3	25	25
G-360-4475-3190 VEHICLE - REPAIRS & EXPENSES	0	5,000	0	0	0
G-360-4475-4010 ADVERTISING	452	1,000	868	1,000	1,000
G-360-4475-4020 SERVICE CONTRACTS	240,912	15,000	261,572	15,000	185,000
G-360-4475-4050 CONTRACTORS	1,103,937	1,663,000	1,105,672	1,696,260	1,561,140
G-360-4475-4060 COURIER/FREIGHT	0	50	1,516	25	25
Total 4475 WASTE RECYCLE	1,269,014	1,330,050	959,091	1,434,310	1,437,070
Total 360 WASTE	620,913	815,160	676,309	911,170	1,035,740

711 PARKS	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
7100 PARKS OPERATIONS					
G-711-7100-1120 CANADA GRANTS	(18,789)	0	0	0	0
G-711-7100-1470 RENTALS AND LEASES	(27,834)	(140,000)	(68,659)	(140,000)	(140,000)
G-711-7100-1570 DONATIONS	(15,900)	(8,000)	(61,525)	(8,000)	(8,000)
G-711-7100-1770 RECOVERABLES	(714)	(5,300)	(4,485)	(5,300)	(5,300)
G-711-7100-2100 F.T. SALARIES & WAGES	519,440	770,590	488,177	788,560	560,310
G-711-7100-2110 PART TIME SALARIES & WAGES	51,494	344,430	81,865	85,350	358,280
G-711-7100-2500 F.T. BENEFITS	137,119	217,990	141,728	236,222	171,230
G-711-7100-2510 P.T. BENEFITS	6,212	34,740	8,996	14,140	60,550
G-711-7100-2700 OTHER PAYROLL EXPENSES	36	0	45	0	0
G-711-7100-3010 CLOTHING	3,033	2,000	2,114	2,000	2,000
G-711-7100-3030 HEAT	6,242	6,000	4,995	6,000	6,000
G-711-7100-3040 HYDRO	17,833	25,000	21,433	25,000	25,000
G-711-7100-3045 WATER / SEWAGE	8,583	23,000	14,897	28,000	12,000
G-711-7100-3050 MATERIALS	33,155	100,000	84,120	100,000	100,000
G-711-7100-3053 PLANT MATERIALS	66,315	100,000	39,376	43,000	100,000
G-711-7100-3070 OFFICE SUPPLIES AND PAPER	0	100	9	100	0
G-711-7100-3090 PHOTOCOPIER EXPENSE	1,640	2,000	3,940	2,200	470
G-711-7100-3100 POSTAGE	334	500	374	500	500
G-711-7100-3140 REPAIRS & MAINTENANCE BLDGS & EQUIPMEN	5,676	6,000	10,269	6,000	10,000
G-711-7100-3180 VEHICLE - FUEL	0	3,000	0	3,000	0
G-711-7100-3190 VEHICLE-REPAIRS AND MAINTENANCE	4,845	10,000	4,084	10,000	10,000
G-711-7100-4036 CONFERENCES- EXPENSES	396	1,500	168	2,500	2,500
G-711-7100-4040 CONSULTANTS	3,663	3,000	5,037	4,000	4,500
G-711-7100-4045 PARKS- SWAN CARE	3,805	4,000	4,669	6,000	6,000
G-711-7100-4050 CONTRACTORS - GOOSE MANAGEMENT	48,376	58,000	44,001	60,000	50,000
G-711-7100-4095 MAINTENANCE CONTRACTS	48,660	120,000	56,398	80,000	80,000
G-711-7100-4097 MEMBERSHIPS	2,207	1,000	3,247	1,700	1,900
G-711-7100-4106 LAWN MAINTENANCE	316,727	317,000	322,717	320,000	320,000
G-711-7100-4107 BUILDING MAINTENANCE	247	6,000	1,499	6,000	3,000
G-711-7100-4120 TELEPHONE - CELL PHONES	3,337	4,980	1,800	1,800	1,800
G-711-7100-4140 TRAINING/SAFETY	6,769	11,000	2,372	11,000	5,000
G-711-7100-4155 FACILITY IMPROVEMENTS	31,139	30,000	27,293	30,000	50,000
G-711-7100-7820 TRANSFER TO RESERVE FUNDS	100,000	100,000	0	0	317,000
Total 7100 PARKS OPERATIONS	1,364,046	2,148,530	1,240,954	1,719,772	2,104,740

	2020	2020	2021	2021	2022
711 PARKS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
8400 FORESTRY					
G-711-8400-1405 USER FEES INCL TREE PLANTING REVENUE	(21,600)	(25,000)	(23,400)	(25,000)	(25,000)
G-711-8400-1570 DONATIONS	(9,050)	(8,000)	(6,200)	(8,000)	(8,000)
G-711-8400-1770 RECOVERABLES	(73,272)	(100,000)	(91,768)	(100,000)	(75,000)
G-711-8400-2100 F.T. SALARIES & WAGES	152,519	69,940	153,401	71,300	148,190
G-711-8400-2110 PART TIME SALARIES & WAGES	0	11,100	0	0	11,540
G-711-8400-2500 F.T. BENEFITS	46,492	19,160	45,798	20,850	44,760
G-711-8400-2510 P.T. BENEFITS	0	980	0	0	1,950
G-711-8400-3050 MATERIALS	27,632	75,000	73,127	75,000	75,000
G-711-8400-4095 MAINTENANCE CONTRACTS	273,759	285,000	284,854	285,000	285,000
Total 8400 FORESTRY	396,480	328,180	435,812	319,150	458,440
Total 711 PARKS	1,760,526	2,476,710	1,676,766	2,038,922	2,563,180

721 RECREATION	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
7200 RECREATION PROGRAMS					
G-721-7200-1130 ONTARIO GRANTS	(42,700)	(47,700)	(84,689)	(47,700)	(47,700)
G-721-7200-1330 ADVERTISING REVENUE	(19,267)	(35,000)	0	(23,000)	(18,000)
G-721-7200-1350 REVENUE - RECREATION PROGRAMS	(26,420)	(182,500)	(69,193)	(145,500)	(111,000)
G-721-7200-1355 REVENUE- ACTIVE ADULTS	0	0	(9,440)	0	0
G-721-7200-1770 RECOVERABLES	(1,135)	0	(4,000)	0	0
G-721-7200-1810 CONTRIBUTION FROM RESERVES	0	0	(1,800)	0	0
G-721-7200-2100 F.T. SALARIES & WAGES	295,841	340,340	306,567	290,570	327,490
G-721-7200-2110 PART TIME SALARIES & WAGES	3,009	129,600	46,591	131,820	135,560
G-721-7200-2500 F.T. BENEFITS	85,403	100,550	88,801	89,300	102,410
G-721-7200-2510 P.T. BENEFITS	165	10,810	3,496	10,780	11,310
G-721-7200-3010 CLOTHING	0	0	0	0	5,550
G-721-7200-3030 HEAT	1,637	2,500	792	2,500	0
G-721-7200-3040 HYDRO	1,548	3,500	985	3,000	0
G-721-7200-3045 WATER/SEWAGE	549	500	302	500	0
G-721-7200-3050 MATERIALS	7,873	12,500	33,203	12,500	16,500
G-721-7200-3070 OFFICE SUPPLIES & PAPER	0	0	0	0	2,500
G-721-7200-3082 GOLF TOURNAMENT	181	0	0	0	0
G-721-7200-3090 PHOTOCOPIER EXPENSE	901	4,000	661	4,000	1,560
G-721-7200-3120 MEAL & MEETING COSTS	0	1,500	431	1,500	1,500
G-721-7200-4010 ADVERTISING	29,480	39,000	11,522	44,000	45,000
G-721-7200-4020 SERVICE CONTRACTS	0	0	0	0	50,000
G-721-7200-4035 CONFERENCES - ACCOMMODATIONS	0	0	0	3,000	3,000
G-721-7200-4036 CONFERENCES - EXPENSES	0	0	0	3,000	1,500
G-721-7200-4037 CONFERENCES - REGISTRATION	0	0	0	2,000	2,000
G-721-7200-4038 CONFERENCES - TRAVEL/MILEAGE	0	0	0	0	1,000
G-721-7200-4040 CONSULTANTS	49,198	57,520	42,985	52,250	16,000
G-721-7200-4050 CONTRACTORS	0	0	0	0	5,000
G-721-7200-4095 MAINTENANCE CONTRACTS	53	22,000	31,546	25,000	25,000
G-721-7200-4097 MEMBERSHIPS	3,185	2,500	1,854	2,500	2,700
G-721-7200-4120 TELEPHONE - CELL PHONES	3,825	4,620	3,000	3,000	3,000
G-721-7200-4142 TRAINING - EXPENSES	191	1,000	0	1,000	1,000
G-721-7200-4150 MILEAGE	737	1,000	123	3,500	2,000
G-721-7200-4160 SPECIAL PROJECTS	0	0	0	0	115,000
G-721-7200-4164 SPECIAL EVENTS	10,434	40,600	27,678	40,600	40,000

	2020	2020	2021	2021	2022
721 RECREATION	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-721-7200-5045 RENT EXPENSE	43,416	46,870	32,562	49,000	0
G-721-7200-9060 FACILITIES/BUILDINGS	0	0	12,399	0	0
Total 7200 RECREATION PROGRAMS	448,104	555,710	476,376	559,120	739,880
7300 RECREATION FACILITIES					
G-721-7300-1130 ONTARIO GRANTS	0	0	(28,000)	0	0
G-721-7300-1350 RECREATION PROGRAM REVENUE	(25,864)	(41,200)	(49,583)	(42,440)	(42,440)
G-721-7300-1460 RECREATIONAL FACILITY RENTAL INCOME	(219,414)	(284,020)	(155,057)	(246,900)	(245,870)
G-721-7300-1461 REVENUE- ICE RENTALS	(846,523)	(1,367,110)	(775,935)	(1,077,060)	(927,060)
G-721-7300-1462 REVENUE- HALL RENTALS	(37,489)	(212,180)	(133,529)	(118,000)	(118,000)
G-721-7300-1463 REVENUE - LIONS POOL	(28,037)	(144,200)	(61,712)	(118,830)	(129,000)
G-721-7300-1765 GAIN ON DISPOSAL OF ASSETS	0	0	(33,460)	0	0
G-721-7300-1770 RECOVERABLES	(30,324)	(296,960)	(98,745)	(296,960)	(337,960)
G-721-7300-1810 CONTRIBUTION FROM RESERVES	(32,813)	(121,350)	0	(121,000)	(271,000)
G-721-7300-1820 CONTRIBUTION FROM RESERVE FUND	(121,346)	0	0	0	0
G-721-7300-2100 F.T. SALARIES & WAGES	1,101,645	1,228,720	1,219,876	1,310,260	1,388,747
G-721-7300-2110 PART TIME SALARIES & WAGES	261,920	494,630	349,954	557,060	626,835
G-721-7300-2500 F.T. BENEFITS	309,183	345,960	359,579	403,800	414,220
G-721-7300-2510 P.T. BENEFITS	34,285	66,700	38,693	65,970	81,610
G-721-7300-2700 OTHER PAYROLL EXPENSES	647	0	543	0	0
G-721-7300-3010 CLOTHING	9,592	17,500	25,337	18,030	25,000
G-721-7300-3030 HEAT	121,633	130,000	101,076	162,760	162,825
G-721-7300-3040 HYDRO	543,437	630,000	490,584	760,000	747,000
G-721-7300-3045 WATER/SEWAGE	77,417	130,000	121,893	133,970	133,970
G-721-7300-3050 MATERIALS	96,270	98,000	111,452	100,940	100,940
G-721-7300-3070 OFFICE SUPPLIES AND PAPER	4,228	2,750	3,732	3,500	3,500
G-721-7300-3090 PHOTOCOPIER EXPENSE	0	0	0	0	2,400
G-721-7300-3100 POSTAGE	47	0	107	0	50
G-721-7300-3180 VEHICLE - FUEL	6,532	12,000	7,246	13,000	8,000
G-721-7300-3190 VEHICLE - REPAIRS AND MAINTENANCE	11,966	13,500	17,313	6,250	6,250
G-721-7300-4010 ADVERTISING	0	700	0	0	0
G-721-7300-4040 CONSULTANTS	0	0	40,704	0	50,000
G-721-7300-4050 CONTRACTORS	166,249	110,000	121,685	120,000	120,000
G-721-7300-4095 MAINTENANCE CONTRACTS	219,040	230,000	204,218	248,000	248,000
G-721-7300-4097 MEMBERSHIPS	100	0	1,417	7,730	6,000
G-721-7300-4100 SERVICES - OTHER	108	0	12	0	0
G-721-7300-4107 BUILDING MAINTENANCE	207,278	342,500	217,466	343,720	313,800

	2020	2020	2021	2021	2022
721 RECREATION	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-721-7300-4110 TELEPHONE - BASIC	32,902	30,940	28,322	26,140	24,840
G-721-7300-4120 TELEPHONE- CELLULAR/AIRCARDS	5,740	6,780	4,860	4,860	4,860
G-721-7300-4124 CABLE/SATELLITE	3,458	3,300	3,478	3,300	3,300
G-721-7300-4140 TRAINING- REGISTRATION	3,209	4,300	3,301	4,000	6,000
G-721-7300-4142 TRAINING - EXPENSES	0	2,400	2,064	2,000	2,000
G-721-7300-4155 FACILITY IMPROVEMENTS	49,373	50,000	248,318	70,000	70,000
G-721-7300-5030 INTEREST ON LTD	563,936	561,130	411,861	517,330	561,130
G-721-7300-5035 PRINCIPAL ON LTD	1,016,860	1,017,140	1,017,376	1,016,890	1,017,140
G-721-7300-7820 TRANSFER TO RESERVE FUNDS	499,788	479,000	194,000	174,000	524,000
G-721-7300-7900 INTERFUNCTIONAL TRANSFER	0	0	367	0	0
Total 7300 RECREATION FACILITIES	4,005,033	3,540,930	4,010,813	4,052,320	4,581,087
Total 721 RECREATION	4,453,137	4,096,640	4,487,189	4,611,440	5,320,967

731 CEMETERY	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
5500 CEMETERY OPERATIONS					
G-731-5500-1470 RENTALS AND LEASES - BURIALS	(364,720)	(320,000)	(457,488)	(380,000)	(380,000)
G-731-5500-1820 CONTRIBUTION FROM RESERVE FUND	(31,411)	0	0	(31,410)	(10,000)
G-731-5500-1830 CONTRIBUTION FROM TRUST FUNDS	(79,917)	(65,000)	0	(65,000)	(75,000)
G-731-5500-2100 F.T. SALARIES & WAGES	288,289	264,690	289,299	269,900	393,800
G-731-5500-2110 PART TIME SALARIES & WAGES	7,923	55,480	27,168	33,950	34,620
G-731-5500-2500 F.T. BENEFITS	82,070	74,660	85,197	80,620	120,080
G-731-5500-2510 P.T. BENEFITS	701	5,070	2,469	3,130	3,250
G-731-5500-3010 CLOTHING	1,705	2,000	1,425	2,000	2,000
G-731-5500-3030 HEAT	3,407	3,800	2,536	3,800	3,800
G-731-5500-3040 HYDRO	4,467	8,500	4,519	7,000	7,000
G-731-5500-3045 WATER / SEWAGE	5,654	4,500	6,963	8,000	6,000
G-731-5500-3050 MATERIALS	31,838	30,000	39,878	30,000	30,000
G-731-5500-3070 OFFICE SUPPLIES AND PAPER	464	500	585	500	600
G-731-5500-3090 PHOTOCOPIER EXPENSE	765	1,000	918	1,000	1,620
G-731-5500-3100 POSTAGE	343	300	345	300	300
G-731-5500-3140 R & M BUILDING & EQUIPMENT	10,743	8,000	10,470	6,000	8,000
G-731-5500-3180 VEHICLE -FUEL	25,832	20,000	20,931	30,000	30,000
G-731-5500-3190 VEHICLE REPAIRS, MAINTENANCE	1,984	16,000	1,030	16,000	10,000
G-731-5500-4036 CONFERENCES EXPENSES	0	0	152	0	0
G-731-5500-4050 CONTRACTORS	5,656	5,000	10,532	10,000	12,000
G-731-5500-4107 BUILDING MAINTENANCE	0	0	163	0	0
G-731-5500-4120 TELEPHONE - CELL PHONES	870	900	620	600	600
G-731-5500-5030 INTEREST ON LTD	3,566	3,520	2,612	3,540	3,520
G-731-5500-5035 PRINCIPAL ON LTD	27,846	27,990	28,385	27,870	27,990
G-731-5500-7810 TRANSFER TO RESERVES	0	0	64,000	64,000	0
G-731-5500-7820 TRANSFER TO RESERVE FUNDS	120,000	120,000	120,000	120,000	230,000
Total 5500 CEMETERY OPERATIONS	148,075	266,910	262,709	241,800	460,180
Total 731 CEMETERY	148,075	266,910	262,709	241,800	460,180

	2020	2020	2021	2021	2022
750 TRANSIT	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
3300 REGULAR TRANSIT OPERATING					
G-750-3300-1130 ONTARIO GRANTS	(64,787)	0	(442,344)	0	(574,175)
G-750-3300-1395 TRANSIT FARES	(81,067)	(115,000)	(117,509)	(108,000)	(105,000)
G-750-3300-1470 TRANSIT BUS PASSES	(310,082)	(635,000)	(307,562)	(520,000)	(520,000)
G-750-3300-1475 TRANSIT BUS TICKETS	(46,628)	(90,000)	(61,233)	(81,000)	(65,000)
G-750-3300-1610 SALES- ADVERTISING	(17,621)	0	(15,600)	(15,000)	(18,000)
G-750-3300-2100 F.T. SALARIES & WAGES	1,091,573	1,184,440	1,023,998	1,117,070	1,469,280
G-750-3300-2110 PART TIME SALARIES & WAGES	427,259	439,030	417,798	516,510	656,070
G-750-3300-2500 F.T. BENEFITS	345,708	402,090	344,155	428,330	568,220
G-750-3300-2510 P.T. BENEFITS	90,539	118,110	77,214	119,720	62,530
G-750-3300-2700 OTHER PAYROLL EXPENSES	1,894	6,500	3,260	6,500	6,500
G-750-3300-3010 CLOTHING	10,102	12,500	9,930	12,500	12,500
G-750-3300-3020 GOODS PURCHASED FOR RESALE	1,816	30,000	7,866	20,000	20,000
G-750-3300-3030 HEAT	8,836	18,500	7,773	15,000	12,500
G-750-3300-3040 HYDRO	27,140	30,000	27,174	25,000	30,000
G-750-3300-3045 WATER/SEWAGE	4,928	10,500	4,759	8,000	7,500
G-750-3300-3050 MATERIALS	1,225	0	0	0	0
G-750-3300-3070 OFFICE SUPPLIES AND PAPER	1,825	2,000	1,593	2,000	2,200
G-750-3300-3090 PHOTOCOPIER EXPENSE	1,355	1,800	1,414	2,000	4,070
G-750-3300-3100 POSTAGE	25	150	112	150	150
G-750-3300-3110 PRINTING	0	8,000	416	5,000	5,000
G-750-3300-3140 R&M - BUILDINGS AND EQUIPMENT	14,526	14,500	15,531	15,000	20,000
G-750-3300-3170 UNIFORMS	0	3,850	0	4,000	4,000
G-750-3300-4010 ADVERTISING	415	1,000	1,821	2,000	2,500
G-750-3300-4020 SERVICE CONTRACTS	7,873	15,000	13,181	15,000	16,750
G-750-3300-4036 CONFERENCES - EXPENSES	0	1,500	0	1,500	1,500
G-750-3300-4038 CONFERENCE - MILEAGE/TRAVEL	0	250	0	250	300
G-750-3300-4040 CONSULTANTS	0	0	0	0	150,000
G-750-3300-4060 COURIER/FREIGHT	226	7,000	615	2,500	2,500
G-750-3300-4095 ANNUAL SERVICE CONTRACTS	0	0	57,430	55,000	85,000
G-750-3300-4097 MEMBERSHIPS	4,074	5,000	5,129	5,000	5,500
G-750-3300-4105 SNOW REMOVAL	56,629	75,000	57,712	75,000	100,000
G-750-3300-4107 BUILDING MAINTENANCE	5,512	10,000	9,576	10,000	11,000
G-750-3300-4120 TELEPHONE - CELL PHONES	3,975	3,660	10,209	8,100	11,710
G-750-3300-4142 TRAINING - EXPENSES	0	0	380	1,000	1,000
G-750-3300-5010 BANK, COLLECTION, CREDIT CARD CHARGES	30	0	0	0	0

	2020	2020	2021	2021	2022
750 TRANSIT	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-750-3300-5030 INTEREST ON LTD	35,167	32,320	32,475	32,520	32,320
G-750-3300-5035 PRINCIPAL ON LTD	74,579	74,530	74,579	74,580	74,530
G-750-3300-7820 TRANSFER TO RESERVE FUND	180,000	180,000	0	0	0
G-750-3300-7900 INTERFUNCTIONAL TRANSFER	0	0	9,936	0	0
Total 3300 REGULAR TRANSIT OPERATING	1,877,046	1,847,230	1,271,788	1,855,230	2,092,955
3310 COMMUNITY TRANSPORTATION					
G-750-3310-1130 ONTARIO GRANTS	0	0	(616,769)	(375,821)	(440,017)
G-750-3310-1395 FARE REVENUE	0	0	(26,706)	(10,000)	(18,500)
G-750-3310-1770 RECOVERABLES	0	0	0	(217,665)	(212,654)
G-750-3310-4010 ADVERTISING	0	0	9,407	37,650	40,000
G-750-3310-4020 SERVICE CONTRACT	0	0	632,821	659,405	699,000
G-750-3310-4090 LEGAL	0	0	1,247	15,264	20,000
Total 3310 COMMUNITY TRANSPORTATION	0	0	0	108,833	87,829
Total 750 TRANSIT	1,877,046	1,847,230	1,271,788	1,964,063	2,180,784

	2020	2020	2021	2021	2022
751 PARALLEL TRANSIT	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
3350 PARALLEL TRANSIT					
G-751-3350-1130 ONTARIO GRANTS	0	0	(50,000)	0	0
G-751-3350-1395 TRANSIT FARES	(20,509)	(50,000)	(25,585)	(36,500)	(38,500)
G-751-3350-2100 F.T. SALARIES & WAGES	225,501	151,610	232,213	157,450	247,460
G-751-3350-2110 PART TIME SALARIES & WAGES	117,284	147,370	107,310	153,430	163,590
G-751-3350-2500 F.T. BENEFITS	72,980	49,460	76,692	53,730	87,030
G-751-3350-2510 P.T. BENEFITS	27,286	34,340	27,103	38,720	42,100
G-751-3350-2700 OTHER PAYROLL EXPENSES	523	1,500	116	1,500	1,500
G-751-3350-3010 CLOTHING	4,799	4,500	2,090	4,500	4,500
G-751-3350-3070 OFFICE SUPPLIES AND PAPER	963	1,400	1,167	1,400	1,500
G-751-3350-3100 POSTAGE	54	200	9	200	200
G-751-3350-3110 PRINTING	0	500	353	500	600
G-751-3350-3140 R&M - BUILDINGS AND EQUIPMENT	850	1,500	2,165	2,000	2,500
G-751-3350-4010 ADVERTISING	0	1,000	432	1,000	1,000
G-751-3350-4036 CONFERENCES - EXPENSES	0	1,500	0	1,500	1,500
G-751-3350-4097 MEMBERSHIPS	1,119	1,600	1,335	1,600	1,600
G-751-3350-4120 TELEPHONE - CELL PHONES	480	480	300	300	300
G-751-3350-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERE	0	300	0	300	300
G-751-3350-7820 TRANSFER TO RESERVE FUND	20,000	20,000	0	0	0
Total 3350 PARALLEL TRANSIT	451,330	367,260	375,700	381,630	517,180
Total 751 PARALLEL TRANSIT	451,330	367,260	375,700	381,630	517,180

211 FIRE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
2100 FIRE PROTECTION ADMINISTRATION					
G-211-2100-1130 ONTARIO GRANTS	0	0	(12,300)	0	0
G-211-2100-1405 USER FEES	(142,506)	(167,670)	(148,711)	(167,670)	(65,000)
G-211-2100-1765 GAIN ON DISPOSAL OF ASSETS	(5,196)	0	0	0	0
G-211-2100-1810 CONTRIBUTION FROM RESERVES	(35,370)	0	0	0	0
G-211-2100-2100 F.T. SALARIES & WAGES	5,807,612	5,776,100	6,045,958	5,935,570	6,054,690
G-211-2100-2500 F.T. BENEFITS	1,630,119	1,633,670	1,634,301	1,731,260	1,801,470
G-211-2100-3011 PERSONAL PROTECTIVE EQUIPMENT	44,399	20,000	35,822	35,000	35,000
G-211-2100-3030 HEAT	5,398	7,500	5,793	7,500	6,500
G-211-2100-3040 HYDRO	10,663	14,000	10,557	14,000	12,000
G-211-2100-3045 WATER/SEWAGE	2,306	2,000	2,276	2,000	2,400
G-211-2100-3050 MATERIALS	10,451	6,000	7,132	5,000	5,000
G-211-2100-3052 MATERIALS -EMERGENCY MANAGEMEN	259	5,000	4,394	3,500	3,500
G-211-2100-3070 OFFICE SUPPLIES AND PAPER	2,389	3,000	1,543	3,000	3,000
G-211-2100-3090 PHOTOCOPIER EXPENSE	1,475	5,000	1,268	5,000	3,670
G-211-2100-3100 POSTAGE	143	500	245	500	500
G-211-2100-3110 PRINTING	474	1,000	0	1,000	1,000
G-211-2100-3120 MEETING COSTS	506	1,000	351	1,000	1,000
G-211-2100-3130 PUBLICATIONS & SUBSCRIPTIONS	0	1,000	0	0	0
G-211-2100-3140 REPAIRS & MAINTENANCE	16,335	10,000	27,980	9,000	9,000
G-211-2100-3170 UNIFORMS	18,725	20,000	19,483	20,000	20,000
G-211-2100-3180 VEHICLES- FUEL	16,652	25,000	20,748	25,000	30,000
G-211-2100-3190 VEHICLES - REPIARS & MAINTENANCE	69,375	50,000	71,061	50,000	60,000
G-211-2100-4010 ADVERTISING	0	1,700	1,445	1,700	1,700
G-211-2100-4020 SERVICE CONTRACTS	37,022	25,200	26,422	25,200	32,050
G-211-2100-4036 CONFERENCES - EXPENSES	884	5,000	0	4,000	4,000
G-211-2100-4050 CONTRACTORS	12,147	15,000	12,590	15,000	19,200
G-211-2100-4097 MEMBERSHIPS	2,756	3,500	1,957	3,500	3,500
G-211-2100-4105 SNOW REMOVAL	7,302	4,000	16,774	8,000	8,000
G-211-2100-4110 TELEPHONE - BASIC	18,120	18,120	15,311	15,310	14,550
G-211-2100-4120 CELL PHONES	4,050	5,400	3,600	3,600	3,600
G-211-2100-4142 TRAINING - EXPENSES	3,810	20,000	15,357	10,000	10,000
G-211-2100-4155 FACILITY IMPROVEMENTS	0	4,000	865	2,000	2,000

	2020	2020	2021	2021	2022
211 FIRE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-211-2100-4164 SPECIAL EVENTS	0	5,000	560	2,500	2,500
G-211-2100-5030 INTEREST ON LTD	0	0	0	0	55,490
G-211-2100-5035 PRINCIPAL ON LTD	0	0	0	0	74,564
G-211-2100-5065 PROVINCIAL PROGRAMS	(609)	5,000	18,940	5,000	5,000
G-211-2100-7820 TRANSFER TO RESERVE FUNDS	100,000	100,000	125,000	125,000	150,000
G-211-2100-7900 INTERFUNCTIONAL TRANSFERS	4,658	0	594	0	0
G-211-2100-9010 OFFICE EQUIPMENT & FURNISHINGS	2,886	1,000	1,018	1,000	1,000
G-211-2100-9030 EQUIPMENT PURCHASES	2,413	10,000	0	10,000	10,000
G-211-2100-9040 TOOLS & SMALL EQUIPMENT	4,226	10,000	10,653	10,000	10,000
Total 2100 FIRE PROTECTION ADMINISTRATION	7,653,874	7,646,020	7,978,987	7,922,470	8,390,884
Total 211 FIRE	7,653,874	7,646,020	7,978,987	7,922,470	8,390,884

512 STRATFORD MUNICIPAL AIRPORT	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
3602 AIRPORT ADMINISTRATION					
G-512-3602-1335 Parking Revenue	0	(16,320)	0	0	0
G-512-3602-1405 User Fees	(25)	(2,200)	(1,150)	(2,200)	(3,225)
G-512-3602-1450 FARM LAND LEASE REVENUE	(12,262)	(12,000)	(12,262)	(12,000)	(12,000)
G-512-3602-1470 Rentals and Leases	(50,029)	(43,800)	(52,126)	(43,800)	(45,000)
G-512-3602-1610 Sales	(172,055)	(185,325)	(214,511)	(185,325)	(200,000)
G-512-3602-1820 CONTRIBUTION FROM RESERVE FUND	0	0	0	0	(50,000)
G-512-3602-3020 Goods Purchased for Resale	111,520	143,650	179,196	143,650	155,142
G-512-3602-3030 Heat	4,452	5,000	6,246	5,000	5,000
G-512-3602-3040 Hydro	11,814	10,000	12,886	10,000	11,000
G-512-3602-3100 POSTAGE	72	100	79	100	100
G-512-3602-3140 R&M- BUILDINGS & EQUIPMENT	3,818	17,000	3,435	17,000	8,000
G-512-3602-3180 Vehicle - Fuel	1,760	2,000	2,151	2,000	2,000
G-512-3602-3190 Vehicle - Repairs & Expenses	294	2,200	1,036	2,200	1,500
G-512-3602-4010 ADVERTISING	0	500	0	500	500
G-512-3602-4020 Service Contracts	87,565	85,000	96,186	85,500	85,500
G-512-3602-4040 Consultants	0	5,000	0	5,000	45,000
G-512-3602-4050 Contractors	44,025	37,800	44,626	37,800	55,000
G-512-3602-4080 INSURANCE	4,909	4,900	5,724	4,900	5,300
G-512-3602-4092 PROPERTY TAXES	13,884	15,000	13,854	15,000	14,500
G-512-3602-4097 MEMBERSHIPS	1,342	1,700	1,267	1,700	1,700
G-512-3602-4105 Snow Removal	3,853	10,500	4,048	10,500	7,500
G-512-3602-4108 TREE TRIMMING	0	10,000	0	10,000	10,000
G-512-3602-4110 TELEPHONE - BASIC	1,189	1,800	1,136	1,800	1,500
G-512-3602-4125 INTERNET	628	725	655	725	725
G-512-3602-4155 FACILITY IMPROVEMENTS	0	5,000	0	5,000	5,000
G-512-3602-7820 TRANSFER TO RESERVE FUNDS	80,000	80,000	80,000	80,000	80,000
Total 3602 AIRPORT ADMINISTRATION	136,754	178,230	172,476	195,050	184,742
Total 512 STRATFORD MUNICIPAL AIRPORT	136,754	178,230	172,476	195,050	184,742

610 SOCIAL SERVICES ADMINISTRATION	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
6100 SOCIAL SERVICES ADMINISTRATION					
G-610-6100-1900 INTERFUNCTIONAL TRANSFER	(1,681,574)	(1,696,840)	(1,646,203)	(1,739,640)	(1,728,360)
G-610-6100-2100 F.T. SALARIES & WAGES	625,048	625,420	582,067	637,890	646,380
G-610-6100-2110 PART TIME SALARIES	14,576	0	0	0	0
G-610-6100-2500 F.T. BENEFITS	181,167	178,150	170,539	184,600	190,800
G-610-6100-2510 P.T. BENEFITS	2,463	0	0	0	0
G-610-6100-2700 OTHER PAYROLL EXPENSES	0	250	239	100	100
G-610-6100-3070 OFFICE SUPPLIES & PAPER	11,475	20,000	11,488	20,000	15,000
G-610-6100-3090 PHOTOCOPIER EXPENSE	11,515	16,000	11,191	16,000	10,200
G-610-6100-3100 POSTAGE	28,316	30,000	27,614	30,000	30,000
G-610-6100-3110 PRINTING	0	1,000	2,495	500	500
G-610-6100-3120 MEETING COSTS	255	1,000	238	750	750
G-610-6100-3130 PUBLICATIONS & SUBSCRIPTIONS	0	400	0	0	0
G-610-6100-4036 CONFERENCES - EXPENSES	447	7,000	450	3,500	3,500
G-610-6100-4097 MEMBERSHIPS	8,556	10,000	8,791	10,000	10,000
G-610-6100-4110 TELEPHONE - BASIC	29,802	28,220	23,846	23,850	22,650
G-610-6100-4120 TELEPHONE - CELL PHONES	1,800	1,800	1,800	1,800	1,800
G-610-6100-4142 TRAINING - EXPENSES	3,816	10,000	120	5,000	5,000
G-610-6100-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	98	2,300	0	1,000	1,000
G-610-6100-5040 COMPUTER LEASE & EQUIP RENTAL	125,000	0	0	0	0
G-610-6100-5045 RENT	340,000	340,000	0	384,000	384,000
G-610-6100-7900 INTERFUNCTIONAL TRANSFER	285,329	410,300	805,109	410,650	413,680
G-610-6100-9010 OFFICE EQUIPMENT	11,911	15,000	216	10,000	10,000
Total 6100 SOCIAL SERVICES ADMINISTRATION	0	0	0	0	17,000
Total 610 SOCIAL SERVICES ADMINISTRATION					17,000

	2020	2020	2021	2021	2022
611 ONTARIO WORKS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
6111 SOCIAL SERVICES ADMINISTRATION					
G-611-6111-1130 ONTARIO GRANTS	(1,049,166)	(1,048,300)	(960,940)	(1,048,300)	(1,044,190)
G-611-6111-1210 OTHER MUNICIPALITIES - PERTH	(525,319)	(526,520)	(565,380)	(565,380)	(530,970)
G-611-6111-1220 OTHER MUNICIPALITIES - ST. MARYS	(86,534)	(86,730)	(89,560)	(89,560)	(83,950)
G-611-6111-2100 F.T. SALARIES & WAGES	1,030,642	1,023,840	904,803	1,046,770	995,520
G-611-6111-2110 PART TIME SALARIES & WAGES	0	0	43,000	0	0
G-611-6111-2500 F.T. BENEFITS	298,360	308,810	286,619	317,330	307,830
G-611-6111-2510 P.T. BENEFITS	0	0	3,992	0	0
G-611-6111-2700 OTHER PAYROLL EXPENSES	553	500	1,145	500	500
G-611-6111-3070 OFFICE SUPPLIES AND PAPER	5,191	5,000	2,789	5,000	5,000
G-611-6111-3090 PHOTOCOPIER EXPENSE	3,786	0	3,285	0	0
G-611-6111-3100 POSTAGE	0	0	94	0	0
G-611-6111-3110 PRINTING	0	1,000	129	1,000	1,000
G-611-6111-3120 MEALS & MEETING COSTS	0	1,000	740	1,000	1,000
G-611-6111-4010 ADVERTISING	0	300	0	300	300
G-611-6111-4030 SOCIAL SERVICES-AUDIT	0	2,000	0	2,000	2,000
G-611-6111-4036 CONFERENCES - EXPENSES	871	3,000	0	1,500	1,500
G-611-6111-4040 CONSULTANTS	0	0	22,563	30,000	25,000
G-611-6111-4060 COURIER/FREIGHT	24	200	9	200	200
G-611-6111-4090 LEGAL	0	1,000	0	1,000	1,000
G-611-6111-4097 MEMBERSHIPS	30	0	755	0	0
G-611-6111-4120 TELEPHONE - CELL PHONES	4,227	4,080	5,513	2,400	4,510
G-611-6111-4142 TRAINING - EXPENSES	19,930	15,000	3,272	7,500	7,500
G-611-6111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	601	10,000	52	5,000	1,000
G-611-6111-5010 BANK,COLLECTION AND CREDIT CARD CHARGES	0	0	6,229	0	0
G-611-6111-6021 ONTARIO DENTAL ASSOCIATION	0	0	857	0	0
G-611-6111-7900 ADMINISTRATION CHARGE	732,091	722,450	699,636	739,300	734,510
G-611-6111-9010 OFFICE EQUIPMENT AND FURNISHINGS	354	0	527	0	0
Total 6111 SOCIAL SERVICES ADMINISTRATION	435,641	436,630	370,129	457,560	429,260
6121 ONTARIO WORKS - STRATFORD					
G-611-6121-1130 ONTARIO GRANTS	(2,701,075)	(2,610,000)	(4,706,708)	(2,880,770)	(6,600,000)
G-611-6121-6020 SOCIAL ASSISTANCE PAYMENTS	2,701,075	2,610,000	4,706,708	2,880,770	6,600,000
Total 6121 ONTARIO WORKS - STRATFORD	0	0	0	0	0
6122 ONTARIO WORKS - PERTH					
G-611-6122-1130 ONTARIO GRANTS	(2,825,263)	(2,730,000)	0	(3,013,190)	0

	2020	2020	2021	2021	2022
611 ONTARIO WORKS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
G-611-6122-6020 SOCIAL ASSISTANCE PAYMENTS	2,825,263	2,730,000	0	3,013,190	0
Total 6122 ONTARIO WORKS - PERTH	0	0	0	0	0
6123 ONTARIO WORKS - ST MARYS					
G-611-6123-1130 ONTARIO GRANTS	(548,494)	(530,000)	0	(584,980)	0
G-611-6123-6020 SOCIAL ASSISTANCE PAYMENTS	548,494	530,000	0	584,980	0
Total 6123 ONTARIO WORKS - ST MARYS	0	0	0	0	0
6191 ONT WORKS EMPLOYMENT SUPPORT					
G-611-6191-1130 ONTARIO GRANTS	(551,200)	(551,200)	(505,267)	(551,200)	(551,200)
G-611-6191-2100 F.T. SALARIES & WAGES	201,388	203,170	200,022	207,210	211,360
G-611-6191-2500 F.T. BENEFITS	58,300	56,870	53,068	59,170	61,570
G-611-6191-4020 SERVICE CONTRACTS	284,190	286,160	248,759	279,820	273,270
G-611-6191-5010 BANK, COLLECTION CHARGES	3,752	5,000	0	5,000	5,000
G-611-6191-7900 INTERFUNCTIONAL TRANSFER	3,571	0	0	0	0
Total 6191 ONT WORKS EMPLOYMENT SUPPORT	1	0	(3,418)	0	0
61EE ENERGY EMERGENCY					
G-611-61EE-1130 ONTARIO GRANTS	0	0	0	0	(30,000)
G-611-61EE-1770 RECOVERABLES	(13,065)	0	(37,785)	0	0
G-611-61EE-6020 SOCIAL ASSISTANCE PAYMENTS	13,065	0	9,399	0	30,000
Total 61EE ENERGY EMERGENCY	0	0	(28,386)	0	0
61EP EMERGENCY PLANNING					
G-611-61EP-1210 OTHER MUNICIPALITIES - PERTH	(5,123)	(6,780)	(6,870)	(6,870)	(6,860)
G-611-61EP-1220 OTHER MUNICIPALITIES - ST. MARYS	(846)	(1,120)	(1,090)	(1,090)	(1,090)
G-611-61EP-6010 GRANTS TO CHARITIES	10,200	13,500	0	13,500	13,500
Total 61EP EMERGENCY PLANNING	4,231	5,600	(7,960)	5,540	5,550
61FB FUNERALS & BURIALS					
G-611-61FB-1210 OTHER MUNICIPLAITIES - PERTH	0	0	(2,550)	(2,550)	(2,540)
G-611-61FB-1220 OTHER MUNICIPALITIES -ST. MARYS	0	0	(410)	(410)	(400)
G-611-61FB-1770 RECOVERABLES	(7,500)	0	(2,500)	0	0
G-611-61FB-6020 SOCIAL ASSISTANCE PAYMENTS	12,713	0	5,085	5,000	5,000
Total 61FB FUNERALS & BURIALS	5,213	0	(375)	2,040	2,060
61HI HOMELESSNESS INITIATIVES					
G-611-61HI-1130 ONTARIO GRANTS	(532,742)	(826,630)	(1,073,379)	(826,630)	(851,600)
G-611-61HI-1210 OTHER MUNICIPALITIES - PERTH	(54,720)	(54,010)	(55,810)	(55,810)	(56,220)
G-611-61HI-1220 OTHER MUNICIPALITIES - ST. MARYS	(9,017)	(8,900)	(8,103)	(8,840)	(8,890)
G-611-61HI-2100 F.T. SALARIES & WAGES	84,742	156,360	157,020	159,470	158,070
G-611-61HI-2500 F.T. BENEFITS	24,532	44,240	40,878	43,560	44,040

	2020	2020	2021	2021	2022
611 ONTARIO WORKS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
G-611-61HI-4120 TELEPHONE - CELL PHONES	1,650	1,800	1,200	1,200	1,200
G-611-61HI-4150 TRAVEL/MILEAGE	44	0	0	0	0
G-611-61HI-6020 SOCIAL ASSISTANCE PAYMENTS	479,468	680,000	808,623	680,000	707,000
G-611-61HI-7900 INTERFUNCTIONAL TRANSFER	51,401	51,910	49,386	52,200	51,850
Total 61HI HOMELESSNESS INITIATIVES	45,358	44,770	(80,185)	45,150	45,450
61HM HOMEMAKERS AND NURSING					
G-611-61HM-1130 ONTARIO GRANTS	(35,932)	(36,000)	(22,748)	(36,000)	(36,000)
G-611-61HM-1210 OTHER MUNICIPALITIES - PERTH	(4,266)	(4,520)	(4,580)	(4,580)	(4,580)
G-611-61HM-1220 OTHER MUNICIPALITIES - ST. MARYS	(708)	(750)	(1,467)	(730)	(720)
G-611-61HM-6020 SOCIAL ASSISTANCE PAYMENTS	44,426	45,000	39,651	45,000	45,000
Total 61HM HOMEMAKERS AND NURSING	3,520	3,730	10,856	3,690	3,700
61NB COMMUNITY SOCIAL INVEST FUND					
G-611-61NB-1210 OTHER MUNICIPALITIES - PERTH	(1,214)	(64,450)	(65,310)	(65,310)	(35,600)
G-611-61NB-1220 OTHER MUNICIPLAITIES - ST. MARYS	(200)	(10,620)	(10,350)	(10,350)	(5,630)
G-611-61NB-6020 SOCIAL ASSISTANCE PAYMENTS	2,420	128,500	18,000	128,500	70,000
Total 61NB COMMUNITY SOCIAL INVEST FUND	1,006	53,430	(57,660)	52,840	28,770
61RF RELIEF FUND					
G-611-61RF-1130 ONTARIO GRANTS	(948,345)	0	(1,552,458)	0	(309,920)
G-611-61RF-1210 FEES AND CHARGES OTHER MUNICIPALITIES	47,559	0	0	0	0
G-611-61RF-1220 FEES AND CHARGES OTHER MUNICIPALITIES	7,851	0	0	0	0
G-611-61RF-4120 CELL PHONES	198	0	0	0	0
G-611-61RF-6020 SOCIAL ASSISTANCE PAYMENTS	853,333	0	1,858,317	0	309,920
Total 61RF RELIEF FUND	(39,404)	0	305,859	0	0
61RP RECREATION PROGRAMS					
G-611-61RP-1130 ONTARIO GRANTS	(21,298)	0	(112,293)	0	0
G-611-61RP-1210 OTHER MUNICIPALITIES - PERTH	(8,372)	(32,600)	(33,040)	(33,040)	(33,050)
G-611-61RP-1220 OTHER MUNICIPALITIES - ST. MARYS	(1,379)	(5,370)	(4,803)	(5,240)	(5,230)
G-611-61RP-1770 RECOVERABLES	(32,610)	0	(42,659)	0	0
G-611-61RP-6020 SOCIAL ASSISTANCE PAYMENTS	70,600	65,000	158,589	65,000	65,000
Total 61RP RECREATION PROGRAMS	6,941	27,030	(34,206)	26,720	26,720
61SH SHELTERLINK OPERATING GRANT					
G-611-61SH-1210 OTHER MUNICIPALITIES - PERTH	(12,540)	(12,540)	(12,710)	(12,710)	(12,710)
G-611-61SH-1220 OTHER MUNICIPALITIES - ST. MARYS	(2,070)	(2,070)	(2,457)	(2,020)	(2,010)
G-611-61SH-6010 GRANTS TO CHARITIES	25,000	25,000	25,000	25,000	25,000
Total 61SH SHELTERLINK OPERATING GRANT	10,390	10,390	9,833	10,270	10,280
61SM ST MARY'S ADULT LEARNING PROGRAM					

	2020	2020	2021	2021	2022
611 ONTARIO WORKS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
G-611-61SM-1210 OTHER MUNICIPALITIES - PERTH	(6,240)	(6,240)	(6,320)	(6,320)	(7,120)
G-611-61SM-1220 OTHER MUNICIPALITIES - ST. MARYS	(1,030)	(1,030)	(1,010)	(1,010)	(1,130)
G-611-61SM-6010 GRANTS TO CHARITIES	12,430	12,430	13,932	12,430	14,000
Total 61SM ST MARYS ADULT LEARNING PROGRAM	5,160	5,160	6,602	5,100	5,750
61SP SOCIAL PLANNING COUNCIL					
G-611-61SP-1210 OTHER MUNICIPALITIES - PERTH	(12,540)	(12,540)	(12,710)	(12,710)	(20,340)
G-611-61SP-1220 OTHER MUNICIPALITIES - ST. MARYS	(2,070)	(2,070)	(2,020)	(2,020)	(3,220)
G-611-61SP-6010 GRANTS TO CHARITIES	25,000	25,000	25,000	25,000	40,000
Total 61SP SOCIAL PLANNING COUNCIL	10,390	10,390	10,270	10,270	16,440
Total 611 ONTARIO WORKS	488,447	597,130	501,359	619,180	573,980

613 ANNE HATHAWAY DAY CARE CENTRE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
6300 DAY CARE ADMINISTRATION					
G-613-6300-1770 RECOVERABLES	0	0	0	(120,000)	(225,000)
G-613-6300-2100 F.T. SALARIES & WAGES	101,924	103,650	106,293	105,720	112,180
G-613-6300-2500 F.T. BENEFITS	29,506	34,970	34,288	36,030	38,990
G-613-6300-3070 OFFICE SUPPLIES AND PAPER	2,951	1,000	1,400	1,000	1,000
G-613-6300-3080 MISCELLANEOUS	1,653	0	0	0	0
G-613-6300-3090 PHOTOCOPIER EXPENSE	734	1,200	940	1,200	1,680
G-613-6300-3100 POSTAGE	0	50	0	50	50
G-613-6300-3110 PRINTING	0	100	0	100	100
G-613-6300-4010 ADVERTISING	714	1,000	267	1,000	1,000
G-613-6300-4097 MEMBERSHIPS	2,370	1,700	2,194	1,700	2,400
G-613-6300-4107 BUILDING MAINTENANCE	26,011	55,000	3,491	5,000	5,000
G-613-6300-4120 TELEPHONE - CELL PHONES	0	1,380	0	0	0
G-613-6300-4142 TRAINING - EXPENSES	1,585	1,500	745	1,500	1,600
G-613-6300-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	0	240	0	240	200
G-613-6300-5010 BANK, COLLECTION, CREDIT CARD CHARGES	0	100	0	100	100
G-613-6300-7900 INTERFUNCTIONAL	0	0	70,300	70,300	91,000
G-613-6300-9010 OFFICE EQUIPMENT & FURNISHINGS	1,072	0	0	0	0
Total 6300 DAY CARE ADMINISTRATION	168,520	201,890	219,918	103,940	30,300
6302 REGULAR DAY CARE PROGRAMS					
G-613-6302-1320 DAY CARE REVENUE	(135,237)	(728,650)	(72,833)	(563,390)	(563,390)
G-613-6302-1321 PARENT REVENUE	(396,073)	(603,300)	(561,933)	(466,470)	(466,470)
G-613-6302-1770 RECOVERABLES	(1,086,117)	(226,600)	(711,045)	(536,800)	(536,800)
G-613-6302-2100 F.T. SALARIES & WAGES	802,209	818,260	726,568	834,530	851,210
G-613-6302-2110 PART TIME SALARIES & WAGES	208,845	176,710	279,493	236,700	241,470
G-613-6302-2500 F.T. BENEFITS	232,231	250,680	216,818	249,670	259,750
G-613-6302-2510 P.T. BENEFITS	35,292	25,200	34,690	38,490	40,060
G-613-6302-3050 MATERIALS	525	0	1,039	0	0
G-613-6302-3065 AHDC CRAFT SUPPLIES	807	2,000	2,157	2,000	2,000
G-613-6302-3066 TOYS	0	1,000	1,446	1,000	1,000
G-613-6302-3067 AHDC SPECIAL EVENTS	329	600	432	600	600
G-613-6302-4120 TELEPHONE - CELL PHONES	1,260	0	900	900	900
Total 6302 REGULAR DAY CARE PROGRAMS	(335,929)	(284,100)	(82,268)	(202,770)	(169,670)

	2020	2020	2021	2021	2022
613 ANNE HATHAWAY DAY CARE CENTRE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
6304 REGULAR DAY CARE OCCUPANCY					
G-613-6304-3030 HEAT	3,195	4,700	3,367	4,700	3,500
G-613-6304-3040 HYDRO	5,881	5,500	6,116	5,500	6,000
G-613-6304-3045 WATER / SEWAGE	1,637	2,500	2,072	2,500	2,000
G-613-6304-3050 MATERIALS	804	7,000	0	7,000	0
G-613-6304-4100 SERVICES - OTHER	0	0	1,170	0	0
G-613-6304-4105 SNOW REMOVAL	7,086	7,000	12,096	7,000	7,100
Total 6304 REGULAR DAY CARE OCCUPANCY	18,603	26,700	24,821	26,700	18,600
6306 REGULAR DAY CARE DIETARY					
G-613-6306-2100 F.T. SALARIES & WAGES	0	54,840	0	55,930	57,040
G-613-6306-2110 PART TIME SALARIES & WAGES	46,105	0	54,925	0	0
G-613-6306-2500 F.T. BENEFITS	0	17,780	1,165	18,550	19,300
G-613-6306-2510 P.T. BENEFITS	7,791	0	19,621	0	0
G-613-6306-3050 MATERIALS	23	1,000	124	1,000	100
G-613-6306-3070 OFFICE SUPPLIES AND PAPER	0	0	70	0	0
G-613-6306-3120 MEALS & MEETING COSTS	418	0	978	0	500
G-613-6306-3121 MEALS	36,234	45,000	42,639	45,000	45,000
Total 6306 REGULAR DAY CARE DIETARY	90,571	118,620	119,522	120,480	121,940
6308 PROGRAM ASSISTANTS					
G-613-6308-1770 RECOVERABLES	(48,773)	(37,400)	0	(58,930)	(60,220)
G-613-6308-2110 PART TIME SALARIES & WAGES	41,722	34,250	0	53,750	54,830
G-613-6308-2510 P.T. BENEFITS	7,051	3,150	0	5,180	5,390
Total 6308 PROGRAM ASSISTANTS	0	0	0	0	0
Total 613 ANNE HATHAWAY DAY CARE CENTRE	(58,235)	63,110	281,993	48,350	1,170

	2020	2020	2021	2021	2022
615 HOUSING	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
6604 HOUSING PROVIDERS					
G-615-6604-1130 ONTARIO GRANTS	(600,799)	(600,800)	(478,326)	(478,330)	(478,330)
G-615-6604-1210 CMSM PAYMENT - PERTH	(523,046)	(617,250)	(608,610)	(608,610)	(627,120)
G-615-6604-1220 CMSM PAYMENT - ST. MARYS	(86,153)	(101,670)	(96,410)	(96,410)	(99,160)
G-615-6604-1230 CMSM PAYMENT - STRATFORD	(433,758)	0	(492,550)	0	0
G-615-6604-3120 MEETING COSTS	0	1,600	0	1,600	1,600
G-615-6604-4040 CONSULTANTS	3,334	10,000	0	10,000	10,000
G-615-6604-6020 SOCIAL ASSISTANCE PAYMENTS	1,812,787	1,820,000	1,517,957	1,664,300	1,700,000
Total 6604 HOUSING PROVIDERS	172,365	511,880	(157,939)	492,550	506,990
6610 PUBLIC HOUSING ADMINISTRATION					
G-615-6610-1130 ONTARIO GRANTS	0	(44,700)	0	0	0
G-615-6610-1210 CMSM PAYMENT - PERTH	(785,816)	(927,350)	(1,000,020)	(1,000,020)	(1,112,360)
G-615-6610-1220 CMSM PAYMENT - ST. MARYS	(129,429)	(152,740)	(158,410)	(158,410)	(175,880)
G-615-6610-1230 CMSM PAYMENT - STRATFORD	(651,687)	0	(809,320)	0	0
G-615-6610-2100 F.T. SALARIES & WAGES	839,729	913,140	857,683	939,880	964,540
G-615-6610-2110 PART TIME SALARIES & WAGES	0	0	405	0	0
G-615-6610-2500 F.T. BENEFITS	243,093	273,620	240,025	277,730	290,720
G-615-6610-2510 P.T. BENEFITS	34,310	36,000	24,736	36,000	30,650
G-615-6610-2700 OTHER PAYROLL EXPENSES	528	1,100	1,616	1,100	1,100
G-615-6610-3050 MATERIALS	0	0	121	0	0
G-615-6610-3070 OFFICE SUPPLIES AND PAPER	3,445	1,000	2,771	1,000	1,000
G-615-6610-3080 MISCELLANEOUS	3,442	0	1,007	0	93,500
G-615-6610-3110 PRINTING	4,705	1,250	1,459	1,250	500
G-615-6610-3120 MEALS & MEETING COSTS	762	5,000	53	2,500	2,500
G-615-6610-3130 PUBLICATIONS & SUBSCRIPTIONS	0	0	293	0	0
G-615-6610-3180 VEHICLE - FUEL	404	0	10	0	0
G-615-6610-4010 ADVERTISING	0	500	0	500	500
G-615-6610-4030 AUDIT	6,391	6,100	0	6,100	6,500
G-615-6610-4036 CONFERENCES - EXPENSES	1,998	5,000	654	2,500	2,500
G-615-6610-4040 CONSULTANTS	0	0	5,556	0	0
G-615-6610-4060 COURIER/FREIGHT	10	150	36	150	150
G-615-6610-4080 INSURANCE	153,962	130,000	80,489	170,000	245,000
G-615-6610-4090 LEGAL	30,534	5,000	20,589	10,000	20,000
G-615-6610-4097 MEMBERSHIPS	1,183	630	157	630	500
G-615-6610-4100 SERVICES - OTHER	21,523	0	0	0	0
G-615-6610-4110 TELEPHONE - BASIC	27,397	25,000	24,987	25,000	30,000

	2020	2020	2021	2021	2022
615 HOUSING	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
G-615-6610-4120 TELEPHONE - CELL PHONES	7,815	8,220	6,600	6,600	6,600
G-615-6610-4142 TRAINING - EXPENSES	5,643	18,500	11,601	14,500	10,000
G-615-6610-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	282	3,500	247	2,000	1,000
G-615-6610-5010 BANK, COLLECTION, CREDIT CARD CHARGES	0	0	3,966	0	0
G-615-6610-5030 INTEREST ON LONG TERM DEBT	480	410	201	580	410
G-615-6610-5035 PRINCIPAL REPAYMENT ON LT DEBT	8,914	8,900	9,192	8,820	8,900
G-615-6610-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	37,996	26,100	28,651	26,100	38,000
G-615-6610-5060 VEHICLE LEASE	11,737	0	0	0	0
G-615-6610-7900 ADMINISTRATION CHARGE	413,777	424,730	413,208	434,810	432,950
G-615-6610-9010 OFFICE EQUIPMENT AND FURNISHINGS	0	0	446	0	0
G-615-6610-9030 CAPITAL EXPENSES	1,380	0	0	0	0
Total 6610 PUBLIC HOUSING ADMINISTRATION	294,508	769,060	(230,991)	809,320	899,280
6612 PUBLIC HOUSING RENT SUPP					
G-615-6612-1130 ONTARIO GRANTS	(464,867)	(450,050)	(209,446)	(462,750)	(464,870)
G-615-6612-1150 RENTAL SUPPORT	0	(48,170)	(464,867)	(48,170)	(44,480)
G-615-6612-1210 CMSM PAYMENT - PERTH	(32,633)	(38,510)	(32,568)	(32,570)	(22,200)
G-615-6612-1220 CMSM PAYMENT - ST. MARYS	(5,381)	(6,350)	(5,160)	(5,160)	(3,510)
G-615-6612-1230 CMSM PAYMENT - STRATFORD	(27,048)	0	(26,350)	0	0
G-615-6612-3085 RENTAL SUPPORT PAYMENTS	0	575,000	508,741	575,000	553,000
G-615-6612-4100 SERVICES - OTHER	536,924	0	0	0	0
Total 6612 PUBLIC HOUSING RENT SUPP	6,995	31,920	(229,650)	26,350	17,940
6614 PUBLIC HOUSING PROPERTIES					
G-615-6614-1130 ONTARIO GRANTS	(225,257)	(227,080)	0	(161,280)	(85,560)
G-615-6614-1210 CMSM PAYMENT - PERTH	(784,447)	(925,730)	(989,900)	(989,900)	(1,152,390)
G-615-6614-1220 CMSM PAYMENT - ST. MARYS	(129,209)	(152,480)	(156,810)	(156,810)	(182,210)
G-615-6614-1230 CMSM PAYMENT - STRATFORD	(650,535)	0	(801,140)	0	0
G-615-6614-1405 USER FEES	(2,537,659)	(2,451,000)	(2,330,921)	(2,469,000)	(2,487,000)
G-615-6614-1820 CONTRIBUTION FROM RESERVE FUND	(302,820)	0	0	0	0
G-615-6614-3030 HEAT	133,701	145,000	112,470	130,000	135,000
G-615-6614-3040 HYDRO	445,837	500,000	355,940	490,000	450,000
G-615-6614-3045 WATER/SEWER	247,312	220,000	192,183	245,000	240,000
G-615-6614-3050 MATERIALS	1,539,493	1,314,100	1,308,304	1,690,000	1,725,000
G-615-6614-4092 TAXES	0	1,025,000	1,031,053	1,057,500	1,080,000
G-615-6614-4100 SERVICES - OTHER	1,039,144	0	0	0	0
G-615-6614-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	291,892	291,890	285,162	292,630	210,300

	2020	2020	2021	2021	2022
615 HOUSING	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
G-615-6614-7820 TRANSFER TO RESERVE FUNDS	210,000	1,028,000	673,000	673,000	998,500
G-615-6614-9030 EQUIPMENT PURCHASES	302,820	0	399,000	0	0
Total 6614 PUBLIC HOUSING PROPERTIES	(419,728)	767,700	78,341	801,140	931,640
66AH AFFORDABLE HOUSING					
G-615-66AH-1130 ONTARIO GRANTS	(387,288)	(720,290)	(626,497)	(638,500)	(1,064,800)
G-615-66AH-1210 CMSM PAYMENT - PERTH	(602)	(710)	(870)	(870)	(1,120)
G-615-66AH-1220 CMSM PAYMENT - ST. MARYS	(102)	(120)	(140)	(140)	(180)
G-615-66AH-1230 CMSM PAYMENT - STRATFORD	(483)	0	(690)	0	0
G-615-66AH-1770 RECOVERABLES	(22,322)	0	(59,048)	0	0
G-615-66AH-1820 CONTRIBUTION FROM RESERVE FUND	(42,582)	0	0	0	0
G-615-66AH-3085 RENTAL SUPPORT PAYMENTS	71,507	109,890	47,106	189,870	104,500
G-615-66AH-3086 HOUSING ALLOWANCE PAYMENTS	63,519	92,650	121,207	79,190	64,200
G-615-66AH-4090 LEGAL	0	500	712	500	1,000
G-615-66AH-4100 SERVICES - OTHER	86,481	0	(102,300)	0	0
G-615-66AH-4120 TELEPHONE- CELL PHONES	975	900	1,200	1,200	1,200
G-615-66AH-4173 IAH - RENTAL PROJECT PAYMENTS	0	517,750	0	0	0
G-615-66AH-6020 SOCIAL ASSISTANCE PAYMENTS	117,570	0	536,020	369,440	896,100
G-615-66AH-7820 TRANSFER TO RESERVE FUNDS	60,593	0	161,348	0	0
Total 66AH AFFORDABLE HOUSING	(52,734)	570	78,048	690	900
66HG HOME FOR GOOD INITIATIVE					
G-615-66HG-1130 ONTARIO GRANTS	(1,589,548)	(1,730,950)	(1,296,617)	(1,571,230)	(1,779,620)
G-615-66HG-1820 CONTRIBUTION FROM RESERVE FUND	(224,273)	0	0	0	0
G-615-66HG-2100 F.T. SALARIES & WAGES	211,225	142,050	140,210	144,890	218,240
G-615-66HG-2500 F.T. BENEFITS	61,148	39,200	31,862	40,750	62,610
G-615-66HG-3050 MATERIALS	134	0	0	0	0
G-615-66HG-3070 OFFICE SUPPLIES AND PAPER	318	3,500	3,819	3,500	3,500
G-615-66HG-3085 RENTAL SUPPORT PAYMENTS	0	70,400	65,526	68,480	68,480
G-615-66HG-3086 HOUSING ALLOWANCE PAYMENTS	0	105,000	134,191	152,180	152,180
G-615-66HG-4020 SERVICE CONTRACTS	1,034,745	924,630	1,020,377	732,710	846,800
G-615-66HG-4036 CONFERENCES - EXPENSES	2,993	0	0	0	0
G-615-66HG-4090 LEGAL	0	3,000	0	3,000	3,000
G-615-66HG-4100 SERVICES - OTHER	247,916	0	11,755	0	0
G-615-66HG-4120 TELEPHONE - CELL PHONES	1,650	1,800	1,200	1,200	1,200
G-615-66HG-4142 TRAINING - EXPENSES	0	20,000	22,585	20,000	20,000
G-615-66HG-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	112	1,000	0	1,000	1,000
G-615-66HG-4174 AFFORDABLE CAPITAL PROJECTS	104,657	159,720	104,657	159,720	159,720
G-615-66HG-6020 SOCIAL ASSISTANCE PAYMENTS	692	124,900	0	104,630	104,630

	2020	2020	2021	2021	2022
615 HOUSING	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
G-615-66HG-7820 TRANFER TO RESERVE FUNDS	12,393	0	0	0	0
G-615-66HG-7900 INTERFUNCTIONAL TRANSFER	134,434	135,750	131,696	139,170	138,260
Total 66HG HOME FOR GOOD INITIATIVE	(1,404)	0	371,261	0	0
Total 615 HOUSING	2	2,081,130	(90,930)	2,130,050	2,356,750

	2020	2020	2021	2021	2022
616 CHILDREN SERVICES	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
6194 O/W CHILD CARE - FORMAL					
G-616-6194-1130 ONTARIO GRANTS	(66,400)	(66,400)	(58,833)	(66,400)	(66,400)
G-616-6194-1210 OTHER MUNICIPALITIES - PERTH	(8,330)	(8,330)	(8,440)	(8,440)	(8,450)
G-616-6194-1220 OTHER MUNICIPALITIES - ST. MARYS	(1,380)	(1,380)	(1,340)	(1,340)	(1,340)
G-616-6194-6020 SOCIAL ASSISTANCE PAYMENTS	83,000	83,000	10,320	83,000	83,000
Total 6194 O/W CHILD CARE - FORMAL	6,890	6,890	(58,293)	6,820	6,810
6195 O/W CHILD CARE - INFORMAL					
G-616-6195-1130 ONTARIO GRANTS	(14,400)	(14,400)	(12,758)	(14,400)	(14,400)
G-616-6195-1210 OTHER MUNICIPALITIES - PERTH	(1,810)	(1,810)	(1,830)	(1,830)	(1,840)
G-616-6195-1220 OTHER MUNICIPALITIES - ST. MARYS	(300)	(300)	(290)	(290)	(290)
G-616-6195-6020 SOCIAL ASSISTANCE PAYMENTS	18,000	18,000	0	18,000	18,000
Total 6195 O/W CHILD CARE - INFORMAL	1,490	1,490	(14,878)	1,480	1,470
6321 FEE SUBSIDY ELCC PRE-SCHOOL					
G-616-6321-1130 ONTARIO GRANTS	(1,315,420)	(1,315,420)	(1,165,483)	(1,315,420)	(1,315,420)
G-616-6321-1210 OTHER MUNICIPALITIES - PERTH	(164,930)	(164,930)	(167,130)	(167,130)	(167,230)
G-616-6321-1220 OTHER MUNICIPALITIES - ST. MARYS	(27,170)	(27,170)	(24,273)	(26,480)	(26,450)
G-616-6321-1770 RECOVERABLE	(915)	0	(17,760)	0	0
G-616-6321-6020 SOCIAL ASSISTANCE PAYMENTS	854,365	853,450	22,136	853,450	853,450
G-616-6321-6025 WAGE SUBSIDY PAYMENTS	790,830	790,830	0	790,830	790,830
Total 6321 FEE SUBSIDY ELCC PRE-SCHOOL	136,760	136,760	(1,352,510)	135,250	135,180
6325 SPECIAL CHILDCARE					
G-616-6325-1130 ONTARIO GRANTS	(19,003)	0	(840,927)	0	0
G-616-6325-6020 SOCIAL ASSISTANCE PAYMENTS	19,003	0	616,688	0	0
Total 6325 SPECIAL CHILDCARE	0	0	(224,239)	0	0
63CC CHILD CARE ADMINISTRATION					
G-616-63CC-1130 ONTARIO GRANTS	(195,900)	(195,900)	(173,569)	(195,900)	(249,940)
G-616-63CC-1210 OTHER MUNICIPALITIES - PERTH	(43,770)	(43,770)	(53,480)	(53,480)	(25,900)
G-616-63CC-1220 OTHER MUNICIPALITIES - ST. MARYS	(7,210)	(7,210)	(9,980)	(8,480)	(4,100)
G-616-63CC-2100 F.T. SALARIES & WAGES	142,932	157,380	144,229	160,520	159,910
G-616-63CC-2500 F.T. BENEFITS	41,377	44,500	45,568	52,920	53,770
G-616-63CC-3070 OFFICE SUPPLIES AND PAPER	1,110	500	3,452	500	500
G-616-63CC-3080 MISCELLANEOUS	286	0	30	0	0
G-616-63CC-3110 PRINTING	0	100	0	100	100

616 CHILDREN SERVICES	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
G-616-63CC-3120 MEALS & MEETING COSTS	0	300	0	300	300
G-616-63CC-3190 VEHICLES - REPAIRS & EXPENSES	6	0	0	0	0
G-616-63CC-4036 CONFERENCES - EXPENSES	1,148	1,750	647	1,750	1,750
G-616-63CC-4090 LEGAL	3,635	0	0	0	0
G-616-63CC-4097 MEMBERSHIPS	742	2,000	640	2,000	2,000
G-616-63CC-4110 TELEPHONE - BASIC	2,353	0	0	0	0
G-616-63CC-4120 CELL PHONES	497	0	0	0	0
G-616-63CC-4142 TRAINING - EXPENSES	274	4,000	3,009	4,000	4,000
G-616-63CC-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFER	227	750	675	750	750
G-616-63CC-7900 ADMINISTRATION CHARGE	88,286	71,880	80,679	78,290	77,790
G-616-63CC-9010 OFFICE EQUIPMENT AND FURNISHINGS	288	0	0	0	0
Total 63CC CHILD CARE ADMINISTRATION	36,281	36,280	41,900	43,270	20,930
63RC RESOURCE CENTRE					
G-616-63RC-1210 OTHER MUNICIPALITIES - PERTH	0	(61,980)	(62,810)	(62,810)	(62,850)
G-616-63RC-1220 OTHER MUNICIPALITIES - ST. MARYS	0	(10,210)	(10,657)	(9,950)	(9,940)
G-616-63RC-6020 SOCIAL ASSISTANCE PAYMENTS	0	123,580	0	123,580	123,580
Total 63RC RESOURCE CENTRE	0	51,390	(73,467)	50,820	50,790
63SN SPECIAL NEEDS ADMINISTRATION					
G-616-63SN-1130 ONTARIO GRANTS	(233,940)	(233,940)	(207,269)	(233,940)	(233,940)
G-616-63SN-1210 OTHER MUNICIPALITIES - PERTH	(29,337)	(29,340)	(30,220)	(30,220)	(29,750)
G-616-63SN-1220 OTHER MUNICIPALITIES - ST. MARYS	(4,840)	(4,840)	(4,790)	(4,790)	(4,710)
G-616-63SN-2100 F.T. SALARIES & WAGES	137,566	139,960	138,843	142,760	145,600
G-616-63SN-2500 F.T. BENEFITS	39,824	38,790	38,307	40,340	41,960
G-616-63SN-4097 MEMBERSHIPS	50	0	0	0	0
G-616-63SN-6020 SOCIAL ASSISTANCE PAYMENTS	107,077	105,670	21,378	101,600	96,230
G-616-63SN-7900 INTERFUNCTIONAL TRANSFER	7,908	8,010	8,231	8,700	8,640
Total 63SN SPECIAL NEEDS ADMINISTRATION	24,308	24,310	(35,520)	24,450	24,030
Total 616 CHILDREN SERVICES	205,729	257,120	(1,717,007)	262,090	239,210

	2020	2020	2021	2021	2022
617 EARLY LEARNING & CHILD CARE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
63WW CHILDCARE SMALL WATERWORKS					
G-617-63WW-1130 ONTARIO GRANTS	(2,670)	(2,670)	(2,363)	(2,670)	(2,670)
G-617-63WW-6020 SOCIAL ASSISTANCE PAYMENTS	2,670	2,670	0	2,670	2,670
Total 63WW CHILDCARE SMALL WATERWORKS	0	0	(2,363)	0	0
6710 ADMINISTRATION/SPECIAL NEEDS					
G-617-6710-1130 ONTARIO GRANTS	(552,660)	(552,660)	(488,363)	(552,660)	(661,300)
G-617-6710-1210 OTHER MUNICIPALITIES- PERTH COUNTY	(18,712)	(18,550)	(20,430)	(20,430)	(14,330)
G-617-6710-1220 OTHER MUNICIPALITIES- ST MARYS	(3,087)	(3,060)	(3,240)	(3,240)	(2,270)
G-617-6710-2100 F.T. SALARIES & WAGES	137,576	139,960	138,997	142,760	145,600
G-617-6710-2500 F.T. BENEFITS	39,827	42,320	40,772	40,340	41,960
G-617-6710-2700 OTHER PAYROLL EXPENSES	0	50	962	50	50
G-617-6710-3050 MATERIALS	3,039	41,000	15,258	41,000	41,000
G-617-6710-4120 CELL PHONES	1,967	900	3,000	3,000	3,000
G-617-6710-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONF	455	2,000	1,090	2,000	2,000
G-617-6710-6020 SOCIAL ASSISTANCE PAYMENTS	133,241	87,750	134,023	81,000	175,000
G-617-6710-7900 INTERFUNCTIONAL TRANSFERS	273,858	275,660	267,508	282,710	280,880
Total 6710 ADMINISTRATION/SPECIAL NEEDS	15,504	15,370	89,577	16,530	11,590
6715 WAGE ENHANCEMENTS					
G-617-6715-1130 ONTARIO GRANTS	(344,738)	(606,860)	(537,692)	(606,860)	(590,560)
G-617-6715-6020 SOCIAL ASSISTANCE PAYMENTS	313,106	574,910	480,218	576,400	560,300
G-617-6715-7900 INTERFUNCTIONAL TRANSFER	31,631	31,950	28,809	30,460	30,260
Total 6715 WAGE ENHANCEMENTS	(1)	0	(28,665)	0	0
6770 CHILD CARE PROGRAMS					
G-617-6770-1130 ONTARIO GRANTS	(1,647,180)	(1,647,180)	(1,459,452)	(1,647,180)	(1,311,650)
G-617-6770-6020 SOCIAL ASSISTANCE PAYMENTS	1,442,368	1,144,980	3,090,745	1,144,980	911,650
G-617-6770-6025 WAGE SUBSIDY PAYMENTS	204,812	502,200	157	502,200	400,000
Total 6770 CHILD CARE PROGRAMS	0	0	1,631,450	0	0
6780 CAPACITY FUNDING					
G-617-6780-1130 ONTARIO GRANTS	(38,880)	(38,880)	(34,445)	(38,880)	(38,880)
G-617-6780-4020 SERVICE CONTRACTS	38,880	38,880	4,154	38,880	38,880
Total 6780 CAPACITY FUNDING	0	0	(30,291)	0	0

	2020	2020	2021	2021	2022
617 EARLY LEARNING & CHILD CARE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
6790 REPAIRS AND MAINTENANCE					
G-617-6790-1130 ONTARIO GRANTS	(13,170)	(13,170)	(11,677)	(13,180)	(13,180)
G-617-6790-4020 SERVICE CONTRACTS	13,170	13,170	0	13,180	13,180
Total 6790 REPAIRS AND MAINTENANCE	0	0	(11,677)	0	0
6792 ELCC 0-6 AGREEMENT					
G-617-6792-1130 ONTARIO GRANTS	(403,390)	(403,390)	(345,285)	(403,390)	(403,390)
G-617-6792-4020 SERVICE CONTRACTS	403,390	322,370	0	322,370	322,370
G-617-6792-6020 SOCIAL ASSISTANCE PROGRAMS	0	81,020	0	81,020	81,020
Total 6792 ELCC 0-6 AGREEMENT	0	0	(345,285)	0	0
67HC HOME CHILD CARE					
G-617-67HC-1130 ONTARIO GRANTS	(55,200)	(55,200)	(48,911)	(55,200)	(55,200)
G-617-67HC-4020 SERVICE CONTRACTS	55,200	55,200	0	55,200	55,200
Total 67HC HOME CHILD CARE	0	0	(48,911)	0	0
67IF INDIGENOUS FUNDING					
G-617-67IF-1130 ONTARIO GRANTS	(27,110)	(27,110)	(24,014)	(27,110)	(27,110)
G-617-67IF-4020 SERVICE CONTRACTS	27,110	27,110	0	27,110	27,110
Total 67IF INDIGENOUS FUNDING	0	0	(24,014)	0	0
67TF OEYCFC PLANNING					
G-617-67TF-1130 ONTARIO GRANTS	(747,886)	(902,720)	(826,888)	(902,720)	(902,720)
G-617-67TF-2100 F.T. SALARIES & WAGES	146,447	146,440	130,559	149,370	152,350
G-617-67TF-2500 F.T. BENEFITS	42,395	40,050	37,178	41,610	43,290
G-617-67TF-3120 MEETING COSTS	0	2,000	509	2,000	2,000
G-617-67TF-4020 SERVICE CONTRACTS	33,562	63,090	25,502	63,090	63,090
G-617-67TF-4036 CONFERENCES - EXPENSES	0	2,000	0	2,000	2,000
G-617-67TF-4040 CONSULTANTS	14,231	10,000	14,195	10,000	10,000
G-617-67TF-4100 SERVICES - OTHER-OEYCFC PLANNING	224	0	0	0	0
G-617-67TF-4120 TELEPHONE - CELL PHONES	975	900	1,200	1,200	1,200
G-617-67TF-4150 TRAVEL/MILEAGE - excl TRAINING & CONFERENCE	351	2,000	0	2,000	2,000
G-617-67TF-6020 SOCIAL ASSISTANCE PAYMENTS	426,701	636,240	527,326	631,450	626,790
G-617-67TF-7900 INTERFUNCTIONAL TRANSFERS	83,000	0	0	0	0
Total 67TF OEYCFC PLANNING	0	0	(90,419)	0	0

	2020	2020	2021	2021	2022
617 EARLY LEARNING & CHILD CARE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
67XP EXPANSION					
G-617-67XP-1130 ONTARIO GRANTS	(1,008,750)	(1,008,750)	(893,772)	(1,008,750)	(1,008,750)
G-617-67XP-1210 OTHER MUNICIPALITIES- PERTH COUNTY	(113,830)	(113,830)	(115,350)	(115,350)	(128,240)
G-617-67XP-1220 OTHER MUNICIPALITIES- ST MARYS	(18,750)	(18,750)	(18,270)	(18,270)	(20,280)
G-617-67XP-6020 SOCIAL ASSISTANCE PAYMENTS	1,235,720	1,235,720	620,502	1,235,720	1,260,940
Total 67XP EXPANSION	94,390	94,390	(406,890)	93,350	103,670
Total 617 EARLY LEARNING & CHILD CARE	109,893	109,760	732,512	109,880	115,260

	2020	2020	2021	2021	2022
618 BRITANNIA ST APARTMENTS	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
6800 BRITANNIA ST APARTMENTS					
G-618-6800-1470 RENTAL REVENUE	(403,535)	(400,000)	(407,783)	(400,280)	(409,090)
G-618-6800-3030 HEAT	5,053	2,500	5,915	4,000	5,000
G-618-6800-3040 HYDRO	6,254	6,000	7,385	5,100	6,570
G-618-6800-3045 WATER/SEWER	6,463	10,000	11,914	8,500	9,000
G-618-6800-3070 OFFICE SUPPLIES AND PAPER	23	0	17	200	100
G-618-6800-3120 MEETING COSTS	0	0	0	100	100
G-618-6800-4010 ADVERTISING	103	0	694	0	100
G-618-6800-4060 COURIER/FREIGHT	0	0	5	0	0
G-618-6800-4080 INSURANCE	0	9,000	0	10,000	10,830
G-618-6800-4090 LEGAL	165	0	12,996	0	1,000
G-618-6800-4092 PROPERTY TAXES	0	42,140	107,059	42,140	56,000
G-618-6800-4105 SNOW REMOVAL	4,951	12,000	3,028	7,000	7,000
G-618-6800-4106 LAWN MAINTENANCE	2,883	7,500	2,861	2,500	3,000
G-618-6800-4107 BUILDING MAINTENANCE	47,528	35,000	76,729	50,000	75,000
G-618-6800-4110 TELEPHONE - BASIC	1,931	0	1,902	1,900	2,000
G-618-6800-5030 MORTGAGE INTEREST PAYMENT	50,732	46,720	46,849	46,910	43,230
G-618-6800-5035 MORTGAGE PRINCIPAL PAYMENT	107,589	107,730	107,589	107,590	107,590
G-618-6800-7820 TRANSFER TO RESERVE FUND	169,860	121,410	114,340	114,340	82,570
Total 6800 BRITANNIA ST APARTMENTS	0	0	91,500	0	0
Total 618 BRITANNIA ST APARTMENTS			91,500		

231 STRATFORD POLICE SERVICE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
2200 POLICE ADMINISTRATION					
G-231-2200-1130 ONTARIO GRANTS	(472,992)	(287,000)	(459,711)	(423,870)	(423,870)
G-231-2200-1215 MUNICIPALITY - PERTH SOUTH	(556,680)	(556,680)	(567,338)	(564,638)	(667,866)
G-231-2200-1220 MUNICIPALITY - ST. MARYS	(1,009,513)	(1,045,300)	(1,052,740)	(1,088,282)	(1,188,221)
G-231-2200-1765 GAIN ON DISPOSAL OF ASSETS	(12,327)	(15,000)	0	(5,000)	(13,000)
G-231-2200-1770 RECOVERABLES	0	0	0	0	(153,907)
G-231-2200-1810 CONTRIBUTION FROM RESERVES	(243,471)	(289,740)	0	(106,800)	(272,230)
G-231-2200-1820 CONTRIBUTION FROM RESERVE FUND	0	0	(12,313)	0	0
G-231-2200-2100 F.T. SALARIES & WAGES	8,544,338	8,911,119	8,510,745	8,869,367	9,544,329
G-231-2200-2105 PAYROLL PREMIUMS	326,217	367,967	341,735	478,039	350,034
G-231-2200-2110 PART TIME SALARIES & WAGES	182,766	188,843	291,202	257,660	280,658
G-231-2200-2500 F.T. BENEFITS	2,287,657	2,416,100	2,336,496	2,373,560	2,481,451
G-231-2200-2510 P.T. BENEFITS	16,899	21,931	39,984	32,970	33,054
G-231-2200-2700 OTHER PAYROLL EXPENSES	15,736	13,500	19,883	13,500	45,178
G-231-2200-3010 CLOTHING	19,464	24,780	20,031	20,054	20,054
G-231-2200-3050 MATERIALS	85	500	822	500	500
G-231-2200-3070 OFFICE SUPPLIES AND PAPER	10,986	9,220	9,523	8,817	10,373
G-231-2200-3071 IDENTIFICATION SUPPLIES	21,771	4,900	17,605	4,898	4,898
G-231-2200-3090 PHOTOCOPIER EXPENSE	3,963	5,760	3,757	5,763	5,849
G-231-2200-3100 POSTAGE	2,060	920	2,423	922	951
G-231-2200-3110 PRINTING	1,749	4,000	1,733	2,500	2,500
G-231-2200-3120 MEETING COSTS	485	4,300	1,961	1,500	1,500
G-231-2200-3121 PRISONER MEALS	725	2,910	1,728	2,910	2,910
G-231-2200-3130 PUBLICATIONS & SUBSCRIPTIONS	448	2,100	708	1,500	1,000
G-231-2200-3140 RADIO SYSTEM MAINTENANCE	10,425	16,710	9,459	16,711	16,711
G-231-2200-3170 UNIFORMS	74,984	38,150	45,653	38,150	38,530
G-231-2200-3180 VEHICLE - FUEL	100,700	117,320	122,511	110,020	128,340
G-231-2200-3190 VEHICLE REPAIRS (LABOUR, PARTS, LICENCES)	87,522	42,640	82,174	60,506	60,506
G-231-2200-4010 ADVERTISING	424	1,000	1,138	500	750
G-231-2200-4035 CONFERENCES - ACCOMMODATIONS	2,618	6,700	1,962	3,000	3,000
G-231-2200-4036 CONFERENCE EXPENSES	1,436	2,000	0	2,000	2,000
G-231-2200-4037 CONFERENCES - REGISTRATION	3,781	6,400	4,425	2,000	2,000
G-231-2200-4038 CONFERENCES - TRAVEL/MILEAGE	875	1,000	0	500	500
G-231-2200-4050 CONTRACTORS	136,215	145,200	127,884	145,200	149,007
G-231-2200-4060 COURIER/FREIGHT	784	1,500	845	1,498	1,498
G-231-2200-4090 LEGAL	18,998	28,810	41,856	28,813	28,813
G-231-2200-4095 MAINTENANCE CONTRACTS	26,031	40,830	28,500	55,608	170,570

231 STRATFORD POLICE SERVICE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
G-231-2200-4097 MEMBERSHIPS	2,604	5,500	1,145	2,500	2,500
G-231-2200-4100 SERVICES OTHER	10,916	0	0	0	0
G-231-2200-4110 TELEPHONE - BASIC	39,523	42,640	45,960	42,643	43,795
G-231-2200-4140 TRAINING - MEMBERSHIPS	737	200	0	200	200
G-231-2200-4141 TRAINING - MILEAGE	230	6,690	713	1,498	1,498
G-231-2200-4142 TRAINING - EXPENSES	62,199	59,500	80,509	44,495	44,495
G-231-2200-4143 TRAINING - SUPPLIES	2,602	23,040	19,802	23,040	48,520
G-231-2200-5010 BANK CHARGES & COLLECTION FEES	579	0	533	0	0
G-231-2200-5030 INTEREST ON LTD	5,284	4,560	2,425	6,220	4,560
G-231-2200-5035 PRINCIPAL ON LTD	91,063	90,920	93,845	90,130	90,920
G-231-2200-5040 LEASED OFFICE EQUIP	12,003	11,500	11,531	13,700	14,000
G-231-2200-7820 TRANSFER TO RESERVE FUND	185,000	31,170	0	0	0
G-231-2200-9030 EQUIPMENT PURCHASES	0	0	5,156	0	0
Total 2200 POLICE ADMINISTRATION	10,017,899	10,509,110	10,236,260	10,574,802	10,918,858
2202 BICYCLE AUCTION SALE					
G-231-2202-1610 BICYCLE AUCTION SALE RECEIPTS	(2,154)	(2,000)	(2,696)	(2,000)	(2,000)
G-231-2202-4100 SERVICES - OTHER	1,534	5,000	0	5,000	5,000
G-231-2202-7820 TRANSFER TO RESERVE FUNDS	2,000	2,000	2,000	2,000	2,000
Total 2202 BICYCLE AUCTION SALE	1,380	5,000	(696)	5,000	5,000
2204 TAXI LICENCING					
G-231-2204-1440 TAXI LICENCING REVENUE	(8,825)	(17,000)	(13,725)	(17,000)	(17,000)
G-231-2204-3050 MATERIALS	705	430	201	600	600
G-231-2204-4100 SERVICES - OTHER	0	200	369	200	400
Total 2204 TAXI LICENCING	(8,120)	(16,370)	(13,155)	(16,200)	(16,000)
2206 LAW ENFORCEMENT EQUIPMENT					
G-231-2206-3050 MATERIALS - LAW ENFORCEMENT	62,881	27,370	44,599	27,372	27,372
G-231-2206-3051 MATERIALS-CONTAINMENT	12,777	23,050	21,544	23,050	23,050
G-231-2206-7810 TRANSFER TO RESERVES	0	0	20,000	20,000	0
G-231-2206-7820 TRANSFER TO RESERVE FUNDS	135,000	135,000	0	0	0
Total 2206 LAW ENFORCEMENT EQUIPMENT	210,658	185,420	86,143	70,422	50,422
2208 INVESTIGATIONS					
G-231-2208-1770 RECOVERABLES	0	0	(28,720)	0	0
G-231-2208-3050 MATERIALS - CISO PROJECTS / INVESTIGATIONS	30,382	35,150	49,172	35,151	35,151
G-231-2208-4001 MEMORIAL DONATIONS	0	6,050	1,036	6,051	6,051
Total 2208 INVESTIGATIONS	30,382	41,200	21,488	41,202	41,202
2209 Police Canine Unit					
G-231-2209-4100 SERVICES - OTHER	3,748	8,300	8,952	8,298	8,298
Total 2209 Police Canine Unit	3,748	8,300	8,952	8,298	8,298

231 STRATFORD POLICE SERVICE	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
2210 PRIDE OPERATING					
G-231-2210-4100 SERVICES - OTHER	285,380	242,990	281,893	259,221	258,038
G-231-2210-7820 TRANSFER TO RESERVE FUND	0	0	0	0	17,900
Total 2210 PRIDE OPERATING	285,380	242,990	281,893	259,221	275,938
2212 POLICE RADIOS					
G-231-2212-3050 POLICE RADIO MATERIALS	5,574	19,760	2,470	19,758	19,758
G-231-2212-4100 SERVICES - OTHER	2,556	2,300	2,602	2,305	2,305
Total 2212 POLICE RADIOS	8,130	22,060	5,072	22,063	22,063
2214 COMMUNICATIONS CENTRE					
G-231-2214-1405 COMMUNICATIONS REVENUE	(52,863)	(40,000)	(63,383)	(40,000)	(40,000)
G-231-2214-7810 TRANSFER TO RESERVES	0	68,400	358,000	358,000	0
G-231-2214-7820 TRANSFER TO RESERVE FUNDS	68,400	0	0	0	120,450
G-231-2214-9030 EQUIPMENT PURCHASES	11,570	13,250	7,059	8,413	8,413
Total 2214 COMMUNICATIONS CENTRE	27,107	41,650	301,676	326,413	88,863
2216 COMMUNITY SERVICES & YOUTH PRG					
G-231-2216-3050 MATERIALS	(137)	5,760	4,538	5,763	5,763
Total 2216 COMMUNITY SERVICES & YOUTH PRG	(137)	5,760	4,538	5,763	5,763
2218 POLICE SERVICES BOARD					
G-231-2218-2100 SALARIES & WAGES	18,538	22,440	17,834	22,442	22,442
G-231-2218-2500 F.T. BENEFITS	947	1,870	852	1,869	1,869
G-231-2218-3100 POSTAGE	0	0	176	0	0
G-231-2218-4100 SERVICES - OTHER	7,080	16,320	43,235	16,322	16,322
Total 2218 POLICE SERVICES BOARD	26,565	40,630	62,097	40,633	40,633
2240 PRIDE CAPITAL					
G-231-2240-1810 CONTRIBUTION FROM RESERVES	0	0	0	(120,960)	0
G-231-2240-7810 TRANSFER TO RESERVES	0	0	120,960	120,960	0
G-231-2240-9030 EQUIPMENT PURCHASES	133,283	100,220	190,100	120,960	100,224
Total 2240 PRIDE CAPITAL	133,283	100,220	311,060	120,960	100,224
2242 POLICE CAPITAL					
G-231-2242-5040 LEASE/EXP 154 DOWNIE/WAREHOUSE	57,441	64,640	55,218	64,640	64,640
G-231-2242-5060 VEHICLE LEASE	32,130	50,000	30,540	37,000	37,000
G-231-2242-7810 TRANSFER TO RESERVES	0	0	0	0	388,050
G-231-2242-7820 TRANSFER TO RESERVE FUNDS	168,000	168,000	0	0	0
G-231-2242-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,404	6,000	57,661	29,000	5,000
Total 2242 POLICE CAPITAL	258,975	288,640	143,419	130,640	494,690

	2020	2020	2021	2021	2022
231 STRATFORD POLICE SERVICE	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
2250 PARKS PATROL					
G-231-2250-2110 PT SALARIES	45,939	31,750	36,072	61,800	56,250
G-231-2250-2500 F.T. BENEFITS	443	0	559	0	0
G-231-2250-2510 P.T BENEFITS	4,120	2,710	2,861	5,540	5,625
Total 2250 PARKS PATROL	50,502	34,460	39,492	67,340	61,875
Total 231 POLICE	11,045,752	11,509,070	11,488,239	11,656,557	12,097,829

411 STRATFORD PUBLIC LIBRARY	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
7400 LIBRARY ADMINISTRATION					
G-411-7400-1120 CANADA GRANTS	0	(2,900)	(8,074)	(2,900)	(2,900)
G-411-7400-1130 ONTARIO GRANTS	(56,853)	(57,000)	(57,275)	(57,000)	(57,200)
G-411-7400-1210 FEES AND CHARGES OTHER MUNICIPAL	(40,630)	(40,630)	(41,443)	(41,849)	(42,670)
G-411-7400-1405 USER FEES	(1,640)	(5,500)	(2,892)	(4,500)	(4,500)
G-411-7400-1480 OTHER FINES	(4,912)	(20,000)	(2,050)	(4,000)	(3,000)
G-411-7400-1570 DONATIONS	(5,920)	(5,000)	(5,560)	(5,000)	(5,000)
G-411-7400-1770 RECOVERABLE	(123,543)	(103,230)	(172,598)	(106,350)	(100,110)
G-411-7400-1820 CONTRIBUTION FROM RESERVE FUN	0	0	0	0	(110,000)
G-411-7400-2100 F.T. SALARIES & WAGES	1,116,025	1,217,630	1,175,917	1,241,970	1,266,820
G-411-7400-2110 PART TIME SALARIES & WAGES	498,618	553,030	640,681	564,030	585,602
G-411-7400-2500 F.T. BENEFITS	271,339	306,950	285,261	308,130	312,780
G-411-7400-2510 P.T. BENEFITS	82,010	109,110	98,060	107,537	118,470
G-411-7400-2700 OTHER PAYROLL EXPENSES	2,154	2,100	1,983	2,000	2,000
G-411-7400-3030 HEAT	8,351	8,000	8,318	8,000	8,500
G-411-7400-3040 HYDRO	22,371	27,000	25,737	26,000	26,000
G-411-7400-3045 WATER / SEWAGE	852	1,150	2,485	1,300	1,300
G-411-7400-3070 OFFICE SUPPLIES	15,085	15,000	13,606	15,000	15,000
G-411-7400-3090 PHOTOCOPIER EXPENSE	3,460	8,000	4,684	8,000	5,930
G-411-7400-3100 POSTAGE	1,176	5,500	2,140	4,000	2,500
G-411-7400-3110 PRINTING	1,123	1,000	1,944	1,000	1,000
G-411-7400-3180 VEHICLE- FUEL	384	1,000	0	750	750
G-411-7400-3190 VEHICLE - REPAIRS & EXPENSES	1,146	2,000	309	2,000	2,000
G-411-7400-4010 ADVERTISING	9,888	12,000	15,704	13,000	13,000
G-411-7400-4040 CONSULTANTS	0	0	0	0	110,000
G-411-7400-4050 CONTRACTOR	1,444	15,500	13,378	15,500	15,500
G-411-7400-4060 COURIER/FREIGHT	1,503	1,500	1,959	1,800	1,800
G-411-7400-4080 INSURANCE	5,220	9,050	8,000	8,000	8,000
G-411-7400-4090 LEGAL	5,951	1,000	4,454	1,500	4,000
G-411-7400-4095 MAINTENANCE CONTRACTS	71,809	72,340	74,795	74,574	74,390
G-411-7400-4097 MEMBERSHIPS	2,371	3,030	2,321	2,470	2,470
G-411-7400-4110 TELEPHONE - BASIC	2,840	3,000	2,772	3,000	3,000
G-411-7400-4120 TELEPHONE - CELL PHONES	1,470	900	300	300	300

411 STRATFORD PUBLIC LIBRARY	2020 ACTUALS	2020 BUDGET	2021 ACTUALS unaudited	2021 BUDGET	2022 BUDGET
G-411-7400-4125 INTERNET	15,441	5,000	15,081	14,000	17,000
G-411-7400-4142 TRAINING EXPENSES	38,623	22,000	14,845	22,000	22,000
G-411-7400-4150 MILEAGE	1,150	4,000	315	4,000	3,000
G-411-7400-5010 BANK, COLLECTION AND CREDIT CAF	853	900	930	1,000	1,000
G-411-7400-7820 TRANSFER TO RESERVE FUND	261,380	261,380	266,608	266,608	271,940
G-411-7400-9030 EQUIPMENT PURCHASES	21,740	18,000	53,960	18,000	18,000
Total 7400 LIBRARY ADMINISTRATION	2,232,279	2,452,810	2,446,655	2,513,870	2,588,672
7402 PUBLIC SERVICES					
G-411-7402-3060 LIBRARY BOOKS	0	0	12	0	0
Total 7402 PUBLIC SERVICES	0	0	12	0	0
7404 LIBRARY BOARD EXPENSES					
G-411-7404-3080 MISCELLANEOUS SERVICES	1,296	3,000	2,322	3,000	3,000
G-411-7404-3120 MEALS AND MEETING COSTS	124	1,000	96	1,000	1,000
G-411-7404-4036 CONFERENCE EXPENSES	1,514	2,000	0	2,000	2,000
Total 7404 LIBRARY BOARD EXPENSES	2,934	6,000	2,418	6,000	6,000
7406 LIBRARY OPERATIONS					
G-411-7406-7820 TRANSFER TO RESERVE FUNDS	4,690	4,690	4,747	4,747	4,750
Total 7406 LIBRARY OPERATIONS	4,690	4,690	4,747	4,747	4,750
7408 LIBRARY - ADULT PROGRAM					
G-411-7408-3060 LIBRARY BOOKS	119	0	479	0	0
G-411-7408-3065 CRAFT/PROGRAM SUPPLIES	3,307	4,000	28,031	4,000	5,000
Total 7408 LIBRARY - ADULT PROGRAM	3,426	4,000	28,510	4,000	5,000
7410 LIBRARY - YOUNG ADULT PROGRAM					
G-411-7410-3065 CRAFT/PROGRAM SUPPLIES	837	4,000	2,822	4,000	4,000
Total 7410 LIBRARY - YOUNG ADULT PROGRAM	837	4,000	2,822	4,000	4,000
7412 LIBRARY - CHILDREN PROGRAM					
G-411-7412-3060 LIBRARY BOOKS	0	0	0	0	0
G-411-7412-3065 CRAFT/PROGRAM SUPPLIES	2,458	4,000	4,267	4,000	4,000
Total 7412 LIBRARY - CHILDREN PROGRAM	2,458	4,000	4,267	4,000	4,000
7422 PUBLIC LIBRARY ON WHEELS					
G-411-7422-7820 TRANSFER TO RESERVE FUNDS	5,000	5,000	5,000	5,000	5,000
Total 7422 PUBLIC LIBRARY ON WHEELS	5,000	5,000	5,000	5,000	5,000
7430 LIBRARY BUILDING & PROPERTY SERV					
G-411-7430-3050 MATERIALS	6,867	6,700	7,443	7,000	7,000

	2020	2020	2021	2021	2022
411 STRATFORD PUBLIC LIBRARY	ACTUALS	BUDGET	ACTUALS	BUDGET	BUDGET
			unaudited		
G-411-7430-4105 SNOW REMOVAL	3,651	9,000	8,128	7,000	6,500
G-411-7430-4106 LAWN MAINTENANCE	1,958	1,500	1,348	1,500	2,000
G-411-7430-4107 BUILDING MAINTENANCE	3,039	8,000	7,950	8,000	8,000
Total 7430 LIBRARY BUILDING & PROP SERV	15,515	25,200	24,869	23,500	23,500
7450 PCIN					
G-411-7450-1405 USER FEES	(209,428)	(212,120)	(215,540)	(214,790)	(213,080)
G-411-7450-1770 RECOVERABLES	(46,699)	0	(24,472)	0	0
G-411-7450-1820 CONTRIBUTION FROM RESERVE FUN	(25,814)	0	(13,528)	0	0
G-411-7450-3180 VEHICLE FUEL	0	0	1,406	0	0
G-411-7450-3190 VEHICLES - REPAIRS & EXPENSES	0	0	38,000	0	0
G-411-7450-4050 CONTRACTORS	20,300	3,400	29,341	5,770	8,540
G-411-7450-4080 INSURANCE	562	0	0	0	0
G-411-7450-4095 MAINTENANCE CONTRACTS	177,549	208,720	181,103	209,020	204,540
G-411-7450-7810 TRANSFER TO RESERVES	11,017	0	0	0	0
G-411-7450-9020 VEHICLE PURCHASE	72,513	0	0	0	0
Total 7450 PCIN	0	0	(3,690)	0	0
Total 411 STRATFORD PUBLIC LIBRARY	2,267,139	2,505,700	2,515,610	2,565,117	2,640,922