

## 2017 BUDGET SUMMARY

Approved by Council January 23 2017	2016 Approved Budget	2017 Approved Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2017/2016 Inc/Dec
<b>G101 Mayor's Office</b>						
Expenses	85,902	86,900	87,913	88,942	89,986	1.16%
<b>Total Mayor's Office</b>	85,902	86,900	87,913	88,942	89,986	1.16%
<b>G102 Council Services</b>						
Revenue	0	0	0	0	0	
Expenses	222,239	224,322	227,037	229,184	231,362	0.94%
<b>Total Council Services</b>	222,239	224,322	227,037	229,184	231,362	0.94%
<b>G111 City Administrator's Office</b>						
Revenue	-50,000	-50,000	0	0	0	0.00%
Expenses	557,628	636,799	617,930	631,215	639,415	14.20%
<b>Total City Administrator's Office</b>	507,628	586,799	617,930	631,215	639,415	15.60%
<b>G112 Human Resources</b>						
Expenses	569,037	581,937	595,470	611,609	625,480	2.27%
<b>Total Human Resources</b>	569,037	581,937	595,470	611,609	625,480	2.27%
<b>G121 City Clerk's Office</b>						
Revenue	-157,000	-176,800	-324,500	-166,000	-167,500	12.61%
Expenses	630,100	663,900	838,750	701,100	711,850	5.36%
<b>Total City Clerk's Office</b>	473,100	487,100	514,250	535,100	544,350	2.96%
<b>G131 Financial Services</b>						
Revenue	-229,000	-384,186	-358,900	-234,600	-238,100	67.77%
Expenses	1,408,900	1,591,000	1,612,150	1,506,991	1,527,473	12.92%
<b>Total Financial Services</b>	1,179,900	1,206,814	1,253,250	1,272,391	1,289,373	2.28%
<b>G134 Information Technology</b>						
Revenue	-128,835	-160,106	-162,475	-165,165	-167,888	24.27%
Expenses	934,071	997,878	1,025,807	1,043,066	1,057,528	6.83%
<b>Total Information Technology</b>	805,236	837,772	863,332	877,901	889,640	4.04%
<b>G135 Parking</b>						
Revenue	-1,024,000	-1,065,000	-1,070,000	-1,085,000	-1,100,000	4.00%
Expenses	779,000	815,000	815,000	825,000	835,000	4.62%
<b>Total Parking</b>	-245,000	-250,000	-255,000	-260,000	-265,000	2.04%
<b>G136 Crossing Guards</b>						
Expenses	159,700	163,700	164,700	166,700	168,700	2.50%
<b>Total Crossing Guards</b>	159,700	163,700	164,700	166,700	168,700	2.50%
<b>G139 General Financial Services</b>						
Revenue	-5,017,991	-5,045,074	-4,752,440	-4,695,297	-4,648,689	0.54%
Expenses	11,001,076	11,169,545	11,253,918	11,142,656	11,295,518	1.53%
<b>Total General Financial Services</b>	5,983,085	6,124,471	6,501,478	6,447,359	6,646,829	2.36%

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<b>G141 City Building Maintenance</b>						
Revenue	-616,057	-632,438	-648,943	-665,572	-682,279	2.66%
Expenses	1,023,049	1,056,848	1,087,973	1,119,712	1,152,115	3.30%
<b>Total City Building Maintenance</b>	406,992	424,410	439,030	454,140	469,836	4.28%
<b>G211 Fire</b>						
Revenue	-187,000	-134,970	-137,476	-140,032	-141,339	-27.82%
Expenses	7,079,409	7,158,780	7,448,496	7,690,172	7,831,611	1.12%
<b>Total Fire</b>	6,892,409	7,023,810	7,311,020	7,550,140	7,690,272	1.91%
<b>G231 Police</b>						
Revenue	-522,000	-648,684	-775,021	-710,053	-692,325	24.27%
Expenses	10,833,851	11,159,256	11,541,735	11,711,665	11,931,784	3.00%
<b>Total Police</b>	10,311,851	10,510,572	10,766,714	11,001,612	11,239,459	1.93%
<b>G251 Development Services</b>						
Revenue	-737,432	-746,113	-749,431	-762,997	-776,818	1.18%
Expenses	1,125,707	1,151,923	1,177,423	1,194,931	1,213,214	2.33%
<b>Total Development Services</b>	388,275	405,810	427,992	431,934	436,396	4.52%
<b>G310 Engineering</b>						
Revenue	-713,200	-717,520	-720,844	-724,139	-727,483	0.61%
Expenses	1,610,531	1,630,586	1,661,268	1,686,187	1,711,479	1.25%
<b>Total Engineering</b>	897,331	913,066	940,424	962,048	983,996	1.75%
<b>G320 Roads</b>						
Revenue	-680,500	-679,250	-685,012	-694,919	-703,975	-0.18%
Expenses	4,429,290	4,602,238	4,770,185	4,879,163	4,991,143	3.90%
<b>Total Roads</b>	3,748,790	3,922,988	4,085,173	4,184,244	4,287,168	4.65%
<b>G330 Sanitary</b>						
Revenue	-6,819,162	-6,351,500	-6,553,022	-6,754,567	-6,956,136	-6.86%
Expenses	6,819,162	6,351,500	6,553,022	6,754,567	6,956,136	-6.86%
<b>Total Sanitary</b>	0	0	0	0	0	
<b>G340 Storm</b>						
Revenue	-36,000	-36,000	-36,000	-36,000	-36,000	0.00%
Expenses	279,200	283,789	288,163	292,595	296,918	1.64%
<b>Total Storm</b>	243,200	247,789	252,163	256,595	260,918	1.89%
<b>G350 Water</b>						
Revenue	-4,497,060	-4,402,120	-4,548,678	-4,695,274	-4,848,058	-2.11%
Expenses	4,497,060	4,402,120	4,548,678	4,695,274	4,848,058	-2.11%
<b>Total Water</b>	0	0	0	0	0	
<b>G360 Waste</b>						
Revenue	-3,012,000	-3,037,435	-3,089,297	-3,131,430	-3,174,193	0.84%
Expenses	3,012,000	3,037,435	3,089,297	3,131,430	3,174,193	0.84%
<b>Total Waste</b>	0	0	0	0	0	

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<b>G411 Stratford Public Library</b>						
Revenue	-384,230	-385,579	-400,616	-411,752	-419,206	0.35%
Expenses	2,483,198	2,554,836	2,613,088	2,678,157	2,719,294	2.88%
<b>Total Stratford Public Library</b>	<b>2,098,968</b>	<b>2,169,257</b>	<b>2,212,472</b>	<b>2,266,405</b>	<b>2,300,088</b>	<b>3.35%</b>
<b>G511 Economic Dev (City)</b>						
Revenue	-5,000	-5,000	-5,000	-5,000	-5,000	0.00%
Expenses	5,000	5,000	5,000	5,000	5,000	0.00%
<b>Total Economic Dev (City)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>G512 Stratford Municipal Airport</b>						
Revenue	-242,450	-244,093	-245,570	-248,284	-251,035	0.68%
Expenses	415,225	415,628	422,768	424,555	435,554	0.10%
<b>Total Stratford Municipal Airport</b>	<b>172,775</b>	<b>171,535</b>	<b>177,198</b>	<b>176,271</b>	<b>184,519</b>	<b>-0.72%</b>
<b>G611 Social Serv/Ontario Works</b>						
Revenue	-8,580,071	-8,804,287	-9,041,561	-9,164,294	-9,241,015	2.61%
Expenses	9,412,391	9,530,615	9,663,422	9,773,565	9,855,137	1.26%
<b>Total Social Serv/Ontario Works</b>	<b>832,320</b>	<b>726,328</b>	<b>621,861</b>	<b>609,271</b>	<b>614,122</b>	<b>-12.73%</b>
<b>G613 Anne Hathaway Day Care</b>						
Revenue	-1,142,869	-1,251,609	-1,591,824	-1,592,823	-1,593,836	9.51%
Expenses	1,197,886	1,312,548	1,547,547	1,570,012	1,586,861	9.57%
<b>Total Anne Hathaway Day Care</b>	<b>55,017</b>	<b>60,939</b>	<b>-44,277</b>	<b>-22,811</b>	<b>-6,975</b>	<b>10.76%</b>
<b>G615 Housing</b>						
Revenue	-7,791,831	-8,633,472	-6,856,603	-7,530,172	-6,740,938	10.80%
Expenses	9,586,007	10,531,594	8,939,126	9,533,409	8,799,614	9.86%
<b>Total Housing</b>	<b>1,794,176</b>	<b>1,898,122</b>	<b>2,082,523</b>	<b>2,003,237</b>	<b>2,058,676</b>	<b>5.79%</b>
<b>G616 Child Care</b>						
Revenue	-2,340,949	-2,347,298	-2,340,702	-2,344,156	-2,347,665	0.27%
Expenses	2,691,023	2,732,268	2,713,936	2,720,124	2,726,410	1.53%
<b>Total Child Care</b>	<b>350,074</b>	<b>384,970</b>	<b>373,234</b>	<b>375,968</b>	<b>378,745</b>	<b>9.97%</b>
<b>G617 Early Learning &amp; Child Dev.</b>						
Revenue	-3,596,169	-3,988,262	-3,541,953	-3,541,953	-3,541,953	10.90%
Expenses	3,596,169	3,988,262	3,562,519	3,570,752	3,576,471	10.90%
<b>Total Early Learning &amp; Child Dev.</b>	<b>0</b>	<b>0</b>	<b>20,566</b>	<b>28,799</b>	<b>34,518</b>	
<b>G711 Parks &amp; Forestry</b>						
Revenue	-258,000	-256,000	-256,000	-256,000	-256,000	-0.78%
Expenses	2,182,215	2,304,600	2,342,494	2,389,860	2,439,132	5.61%
<b>Total Parks &amp; Forestry</b>	<b>1,924,215</b>	<b>2,048,600</b>	<b>2,086,494</b>	<b>2,133,860</b>	<b>2,183,132</b>	<b>6.46%</b>
<b>G721 Recreation</b>						
Revenue	-2,294,090	-2,208,200	-2,297,870	-2,359,329	-2,422,632	-3.74%
Expenses	4,189,554	4,374,185	4,533,262	4,655,302	4,809,399	4.41%
<b>Total Recreation</b>	<b>1,895,464</b>	<b>2,165,985</b>	<b>2,235,392</b>	<b>2,295,973</b>	<b>2,386,767</b>	<b>14.27%</b>

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<b>G731 Cemetery</b>						
Revenue	-370,000	-400,000	-375,000	-375,000	-375,000	8.11%
Expenses	537,800	552,000	562,173	572,801	583,742	2.64%
<b>Total Cemetery</b>	167,800	152,000	187,173	197,801	208,742	-9.42%
<b>G750 City Transit</b>						
Revenue	-1,184,000	-1,184,000	-1,144,000	-1,094,000	-1,049,000	0.00%
Expenses	2,549,737	2,663,700	2,721,642	2,753,174	2,785,263	4.47%
<b>Total City Transit</b>	1,365,737	1,479,700	1,577,642	1,659,174	1,736,263	8.34%
<b>G751 Parallel Transit</b>						
Revenue	-57,000	-50,000	-57,000	-57,000	-57,000	-12.28%
Expenses	426,044	436,632	450,097	459,174	467,662	2.49%
<b>Total Parallel Transit</b>	369,044	386,632	393,097	402,174	410,662	4.77%
<b>G810 Requisitions from Others</b>						
Expenses	8,342,998	8,341,903	8,653,268	8,821,213	8,994,397	-0.01%
<b>Total Requisitions from Others</b>	8,342,998	8,341,903	8,653,268	8,821,213	8,994,397	-0.01%
<b>G820 Other Municipal Services</b>						
Revenue	-25,022	0	0	0	0	-100.00%
Expenses	266,097	247,456	183,783	183,889	183,999	-7.01%
<b>Total Other Municipal Services</b>	241,075	247,456	183,783	183,889	183,999	2.65%
<b>G872 Community Grants</b>						
Revenue	-5,000	-10,000	0	0	0	
Expenses	728,894	562,225	552,225	552,225	552,225	-22.87%
<b>Total Community Grants</b>	723,894	552,225	552,225	552,225	552,225	-23.71%
<b>OPERATING</b>						
Revenue	-52,703,918	-54,034,996	-52,765,738	-53,640,808	-53,361,063	2.53%
Expenses	105,667,150	108,318,908	108,871,265	110,765,371	111,809,123	2.51%
<b>Total OPERATING</b>	52,963,232	54,283,912	56,105,527	57,124,563	58,448,060	2.49%
<b>CAPITAL</b>						
Revenue	-22,125,879	-20,433,218				
Expenses	24,992,135	23,564,218	3,106,000	3,106,000	3,106,000	
<b>Total CAPITAL</b>	2,866,256	3,131,000	3,106,000	3,106,000	3,106,000	9.24%
<b>OTHER REVENUES</b>						
G100 General Revenues	-2,443,550	-2,351,050	-2,356,050	-2,355,550	-2,355,550	-3.79%
Tax Levy	-52,702,928	-54,889,015	-56,355,477	-57,375,013	-58,698,510	4.15%
Assessment Growth	-683,010	-174,847	-500,000	-500,000	-500,000	-74.40%
<b>Total General Revenues</b>	-55,829,488	-57,414,912	-59,211,527	-60,230,563	-61,554,060	2.84%
<b>GRAND TOTALS</b>						
Revenue	-130,659,285	-131,883,126	-111,977,265	-113,871,371	-114,915,123	0.94%
Expenses	130,659,285	131,883,126	111,977,265	113,871,371	114,915,123	0.94%
<b>Net</b>	0	0	0	0	0	